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## **EXHIBIT LIST**

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| Δ – ΔΙ     | DMIN                                      | ISTR/      | ATION & APPLICATION SUMMARY  |  |
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| Α          | 1   | 2          | 2020 Submission  |  |
| Α          | 1   | 3          | 2021 Submission  |  |
| Α          | 1   | 4          | Executive Summary  |  |
| Α          | 2   | 1          | Stakeholder Engagement   |  |
| Α          | 2   | 2          | Organizational Efficiency and Prioritization of Investments                  |  |
|            |   |            | Attachment 1 - Five Year Performance Measures and Targets                    |  |
| B – Bl     | B – BUSINESS PLAN & FINANCIAL INFORMATION |            |  |  |
| В          | 1   | 1          | IESO's Letter to the Minister Requesting Approval of 2020-2022 Business Plan |  |
| В          | 1   | 2          | 2020-2022 Business Plan  |  |
| В          | 1   | 3          | Minister's Letter Approving the IESO's 2020-2022 Business Plan               |  |
| В          | 2   | 1          | 2019 Annual Report and Audited Financial Statements                          |  |
| В          | 2   | 2          | 2020 Annual Report and Audited Financial Statements                          |  |
| C – RI     | C – REVENUE REQUIREMENT AND USAGE FEES    |            |  |  |
| С          | 1   | 1          | Revenue Requirement and Usage Fee Methodology                                |  |
|            |   |            | Attachment 1 - Load and Forecast Volumes (xlsx)                              |  |
| С          | 2   | 1          | 2020 - Revenue Requirement and Usage Fees                                    |  |
| С          | 2   | 2          | 2021- Revenue Requirement and Usage Fees                                     |  |
| С          | 3   | 1          | Other Funding and Fees   |  |
|            |   |            | Attachment 1 - Other Funding Sources (xlsx)                                  |  |
| D – O      | D – OPERATING EXPENDITURES                |            |  |  |
| D          | 1   | 1          | OM&A Overview  |  |
|            |   |            | Attachment 1 - Summary of OM&A Expenses (xlsx)                               |  |

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|        |   |       | Attachment 2 - OM&A Cost Driver Table (Appendix 2-JB) (xlsx)                 |  |
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|        |   |       | Attachment 3 - OM&A Programs Table (Appendix 2-JC) (xlsx)                    |  |
| D      | 1   | 2     | OM&A Work Program Detail   |  |
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| D      | 1   | 3     | Staffing and Compensation  |  |
|        |   |       | Attachment 1 - Employee Costs (Appendix 2-K) (xlsx)                          |  |
|        |   |       | Attachment 2 – IESO Compensation Guidelines                                  |  |
| D      | 1   | 4     | Corporate Policy on Procurement  |  |
|        |   |       | Attachment 1 – IESO Procurement Policy                                       |  |
| D      | 2   | 1     | Interest and Investment Income   |  |
| E – C  | E – CAPITAL EXPENDITURES, FIXED ASSETS AND AMORTIZATION |       |  |  |
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| Е      | 1   | 2     | Capital Expenditure Planning Process Overview                                |  |
|        |   |       | Attachment 1 - Capital Projects (Appendix 2-AA) (xlsx)                       |  |
|        |   |       | Attachment 2 - Capital Expenditure Summary (xlsx)                            |  |
| Е      | 2   | 1     | Capital Budget Overview  |  |
|        |   |       | Attachment 1 - Material Capital Projects - Replacement of Settlement Systems |  |
|        |   |       | Attachment 2 - Material Capital Projects - SCADA-EMS                         |  |
|        |   |       | Attachment 3 - Material Capital Projects — CAMS                              |  |
|        |   |       | Attachment 4 - Capacity Auction  |  |
| Е      | 2   | 2     | Progress on Capital Projects   |  |
| Е      | 3   | 1     | Gross Assets and Amortization  |  |
|        |   |       | Attachment 1 - Service Life Comparison and Amortization Expense (xlsx)       |  |
| F – DI | EFERF   | RAL A | ND VARIANCE ACCOUNTS   |  |
| F      | 1   | 1     | Forecast Variance Deferral Account (FVDA)                                    |  |
| G – E  | VIDEN   | ICE R | RESPONDING TO PREVIOUS OEB DECISIONS   |  |
| G      | 1   | 1     | Summary of Responses to OEB Decisions and Policy Initiatives                 |  |
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|        |                             |   | Attachment 2 – MRP Baseline Schedule and Budget  |  |  |
| G      | 2                           | 2 | Annual Status Report on 2017 Auditor General Report Recommendations                            |  |  |
| G      | 2                           | 3 | IESO Regulatory Scorecard  |  |  |
|        |                             |   | Attachment 1 - IESO's 2020-2022 Regulatory Scorecard (xlsx)                                    |  |  |
| H – IN | H – INTERROGATORY RESPONSES |   |  |  |  |
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|        | 1.                          | 1 | Schedule 7 – 1.1 EDA 1   |  |  |
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