

By EMAIL and RESS

Jay Shepherd jay@shepherdrubenstein.com Dir. 416-804-2767

September 30, 2021 Our File: EB20200043

Ontario Energy Board 2300 Yonge Street 27th Floor Toronto, Ontario M4P 1E4

Attn: Christine Long, Registrar

Dear Ms. Long:

Re: EB-2020-0043 - North Bay 2021 Rates - SEC Cost Claim

We are counsel to the School Energy Coalition ("SEC"). Enclosed, please find SEC's cost claim in this matter on the Board's form with accompanying detailed dockets.

This proceeding involved two rounds of interrogatories and responses, issues list submissions, an ADR that was mostly successful, a one day oral hearing on unsettled issues, final argument, and rate order. Senior counsel Jay Shepherd took the lead on this matter. Time spent by co-counsel Mark Rubenstein, both docketed and undocketed, has not been claimed.

This was one of the first proceedings in which new counsel Fred Zheng was fully involved. We have treated 67.3 of his 89.4 docketed hours as learning time, leaving only some work he did on the details of the settlement proposal, assistance with oral hearing preparation (including analysis of the benchmarking information), and assistance with argument (including some drafting, as well as citations and similar work), to be claimed. The docket detail has an added column for the hours written off in this process.

All of which is respectfully submitted.

Yours very truly,

Shepherd Rubenstein Professional Corporation

Jay Shepherd

cc: Ted Doherty, SEC (by email)
Interested Parties (by email)



Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required (yellow-shaded) fields are filled in and the Affidavit portion is signed and sworn or affirmed.

			Instruction	5			
- All claims m - A separate ' Disbursemen However, onl - The cost cla - A CV for eac	ust be in Canadian 'Detail of Fees and ts Being Claimed") ly one "Summary o im must be suppor ch consultant/analy	d by yellow-shaded field dollars. If applicable, so Disbursements Being Control is required for each law for Fees and Disbursemented by a completed Affirst must be attached under the section 7.03 of the Professional Section 7.03 of the Profession Section Section 7.03 of the Profession Section 7.03 of the Profession Section Section Section Section Section 7.03 of the Profession Section S	state exchange rate Rate: laimed" (comprisin vyer, analyst/consu nts" covering the w idavit signed by a re nless provided to the	g a "Statement g a "Statement Itant and articl hole of the par epresentative of e Board as pre	of initial currency Country: t of Fees Being Cl ling student/para ty's cost claim sh of the party. scribed on the Co	laimed" and alegal. nould be pro	a "Statement of vided.
File # EB-	2020-0043		Process:	North Bay 20	021 Rates		
Party:	School Energy C	oalition	Aff	iant's Name:	Mark Rubenste	ein	
HST Numbe	er: <u>83673-546</u>	64-RT0001		HST	Rate Ontario:	13.00%	
		ull Registrant Unregistered Other		Qualifyi	ing Non-Profit Tax Exempt	0	
			Affidavit				
l,		k Rubenstein	, of the Ci	ty/Town of		Toronto	
1. I am a repr 2. I have exar Being Claime 3. The attach Disbursemen Ontario Energ 4. This cost cl	mined all of the do d", "Statement(s) o ed "Summary of Fe ts Being Claimed" i gy Board process ro laim does not inclu	Ontarion obove-noted party (the cumentation in support of Fees Being Claimed" area and Disbursements include only costs incurreferred to above. de any costs for work discost of the Board's Practical obove.	"Party") and as suc of this cost claim, and "Statement(s) of Being Claimed", "St red and time spent one, or time spent	h have knowled including the a of Disbursemen catement(s) of directly for the by a person th	ttached "Summa nts Being Claimed Fees Being Claim e purposes of the	ers attested to ary of Fees ar d". aed" and "Sta e Party's part	nd Disbursements atement(s) of ticipation in the
Signature o	of Affiant			-			
Sworn or a	iffirmed before	me at the City/Tow	n of	Tor	onto		,
in the Prov	ince/State of	Ontar	rio	, on	October 1	, 2021	

(date)



Affidavit and Summary of Fees and Disbursements

Commissioner for taking Affidavits Process: North Bay 2021 Rates 2020-0043 File # EB-**School Energy Coalition** Party: **Summary of Fees and Disbursements Being Claimed** Legal/consultant/other fees \$ 39,793.00 Disbursements \$ \$ **HST** 5,173.09 **Total Cost Claim** \$ 44,966.09

Payment Information

Make cheque payable to: Shepherd Rubenstein Professional Corporation, in trust

Send payment to this address: 2200 Yonge Street

Suite 1302

Toronto, Ontario

M4S2C6

Ontario Energy Board COST CLAIM FOR HEARINGS Affidavit and Summary of Fees and Disbursements





File # EB-	2020-0043				Process:	North Bay 202	1 Rates		
Party:	School Energy Coalition				Service Pr	rovider Name:	Jay Shepherd		
					Year Called to		Completed Years	Practising/Years	
	SERVICE PROVIDER TYPE (che		eck or	ne)	Bar		of Relevant Experience		
	Legal Counsel		V		1980		4	1	
	Articling Student/Paralegal								
	Consultant						Hourly Rate:	\$330	
	Analyst								
	For Consultant/Analyst:		CV :	atta	ched	HST Rate Cl	harged (enter %):	13.0%	
			C۷	prov	vided within previou	us 24 months			

Statement of Fees Being Claimed										
	Hours	Но	urly Rate		Subtotal		HST		Total	
Pre-hearing Conference			-							
Preparation		\$	330.00	\$	-	\$	-	\$	-	
Attendance		\$	330.00	\$	-	\$	-	\$	-	
Technical Conference										
Preparation		\$	330.00	\$	-	\$	-	\$	-	
Attendance		\$	330.00	\$	-	\$	-	\$	-	
Interrogatories										
Preparation	18.5	\$	330.00	\$	6,105.00	\$	793.65	\$	6,898.65	
Responses	16.1	\$	330.00	\$	5,313.00	\$	690.69	\$	6,003.69	
Issues Conference										
Preparation	3.4	\$	330.00	\$	1,122.00	\$	145.86	\$	1,267.86	
Attendance		\$	330.00	\$	-	\$	-	\$	-	
ADR - Settlement Conference										
Preparation	6.5	\$	330.00	\$	2,145.00	\$	278.85	\$	2,423.85	
Attendance	8.0	\$	330.00	\$	2,640.00	\$	343.20	\$	2,983.20	
Proposal Preparation	5.4	\$	330.00	\$	1,782.00	\$	231.66	\$	2,013.66	
Argument										
Preparation	26.5	\$	330.00	\$	8,745.00	\$	1,136.85	\$	9,881.85	
Oral Hearing										
Preparation	17.8	\$	330.00	\$	5,874.00	\$	763.62	\$	6,637.62	
Attendance	7.0	\$	330.00	\$	2,310.00	\$	300.30	\$	2,610.30	
Other Conferences										
Preparation		\$	330.00	\$	-	\$	-	\$	-	
Attendance		\$	330.00	\$	-	\$	-	\$	-	
Case Management		\$	170.00	\$		\$		\$	-	
TOTAL SERVICE PROVIDER FEES				\$	36,036.00	\$	4,684.68	\$	40,720.68	



File # EB-	2020-0043	Process:	North Bay 20.	21 Rates
Party:	School Energy Coalition	Service Provi	ider Name:	Jay Shepherd

	Net Cost	HST	Total
Scanning/Photocopy			\$ -
Printing		\$ -	\$ -
Courier			\$ -
Telephone/Fax			\$ -
Transcripts			\$ -
Travel: Air			\$ -
Travel: Car			\$ -
Travel: Rail			\$ -
Travel (Other):			\$ -
Parking			\$ -
Тахі			\$ -
Accommodation			\$ -
Meals			\$ -
Other:			\$ -
Other:			\$ -
Other:			\$ -
TOTAL DISBURSEMENTS:	\$	- \$ -	\$ -





File # EB-	2020-0043				Process: N	lorth Bay 202	1 Rates
Party:	School Energy Coalition				Service Pro	ovider Name:	Fred Zheng
					Year Called to		Completed Years Practising/Years
	SERVICE PROVIDER TYPE	(che	eck or	ie)	Bar		of Relevant Experience
	Legal Counsel		✓		2020		1
	Articling Student/Paralegal						
	Consultant						Hourly Rate: \$170
	Analyst						
	For Consultant/Analyst:		CV a	atta	ached	HST Rate Ch	narged (enter %): 13.0%
			CV	prov	vided within previous	24 months	

			Tree in provide						
S	tatement o	of Fe	ees Being	Cla	imed				
	Hours	Но	urly Rate	9	Subtotal		HST		Total
Pre-hearing Conference									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Attendance		\$	170.00	\$	-	\$	-	\$	-
Technical Conference									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Attendance		\$	170.00	\$	-	\$	-	\$	-
Interrogatories									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Responses		\$	170.00	\$	-	\$	-	\$	-
Issues Conference									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Attendance		\$	170.00	\$	-	\$	-	\$	-
ADR - Settlement Conference									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Attendance		\$	170.00	\$	-	\$	-	\$	-
Proposal Preparation	4.0	\$	170.00	\$	680.00	\$	88.40	\$	768.40
Argument									
Preparation	10.3	\$	170.00	\$	1,751.00	\$	227.63	\$	1,978.63
Oral Hearing									
Preparation	7.8	\$	170.00	\$	1,326.00	\$	172.38	\$	1,498.38
Attendance		\$	170.00	\$	-	\$	-	\$	-
Other Conferences									
Preparation		\$	170.00	\$	-	\$	-	\$	-
Attendance		\$	170.00	\$	-	\$	-	\$	-
Case Management		\$	170.00	\$	-	\$	-	\$	-
TOTAL SERVICE PROVIDER FEES				\$	3,757.00	\$	488.41	\$	4,245.41
I O I AL SERVICE I ROVIDER I LES				7	3,737.00	7	+00.41	7	7,273.71



File # EB-	2020-0043	Process:	North Bay 202	21 Rates
Party:	School Energy Coalition	Service Provi	der Name:	Fred Zheng

Statement of Disbursements Being Claimed								
	Net Cost	HST	Total					
Scanning/Photocopy			\$	-				
Printing		\$ -	\$	-				
Courier			\$	-				
Telephone/Fax			\$	-				
Transcripts			\$	-				
Travel: Air			\$	-				
Travel: Car			\$	-				
Travel: Rail			\$	-				
Travel (Other):			\$	-				
Parking			\$	-				
Тахі			\$	-				
Accommodation			\$	-				
Meals			\$	-				
Other:			\$	-				
Other:			\$	-				
Other:			\$	-				
TOTAL DISBURSEMENTS:	\$	- \$ -	\$	-				



Date	Explanation	Lwyr	JCS	MR	FZ
	Various emails, Review notice	JCS	0.2	IVIIX	12
	Initial review of Application, Revise and file Notice of Intervention	JCS	1.7		
	Review PO #1 and scheduling	JCS	0.3		
	Review evidence	JCS	1.5		
	Review evidence	JCS	1.1		
	Review evidence, Draft interrogatories, Many emails, Review interrogatories of	JCS	4.3		
20210313	others	103	4.3		
20240244		ICC	6.3		
	Finalize and file interrogatories	JCS	6.2		
	Review extension letter, Various emails	JCS	0.1		
	Review Board letter	JCS	0.1		
	Initial review of IRR, Various emails, Review additional documents	JCS	2.4		
	Review IRR	JCS	1.6		
	Evidence review and issues analysis	JCS	0.5		
20210406	Review issues list, Propose new issue, Many emails	JCS	1.1		
20210407	Many emails re issues list	JCS	0.5		
20210407	emails	MR		0.2	
20210409	Review OEB Staff issues list filing	JCS	0.3		
20210412	Various emails, Review PO #2 and scheduling	JCS	0.3		
20210413	Various emails	JCS	0.1		
20210414	Outline submissions, Review interaction of proceedings, Review VECC	JCS	0.8		
	clarification questions				
20210415	Draft and file submissions, Review submissions of others, Many emails, Review	JCS	1.4		
	decision	1			
20210416	Many emails, Review clarification questions	JCS	0.4		
	Review evidence and IRR	JCS	5		
	Review evidence and IRR	JCS	2.1		
		JCS	3		
-	Review issues list decision, Prep for ADR, Many emails	JCS	_		
20210420	Attend at ADR, Prep, Many emails, Review summary and prep for Day 2, Review new materials from utility	JCS	4.6		
20240424	•	100			
	Attend at ADR, Prep , Many emails	JCS	5.1		
	Many emails re hearing	JCS	0.4		
	Review order	JCS	0.1		
	Many emails	JCS	0.1		
	Various emails	JCS	0.1		
	Many emails	JCS	0.1		
	Comments on agreement, Many emails	JCS	1.5		
20210511	Meeting with Fred, Review models, Many emails, Client reporting	JCS	0.4		
20210512	Many emails, Review Staff comments, Finalize intervenor edits and send	JCS	1.4		
	agreement to company				
20210512	Review comments to draft Settlement Proposal and email chain	FZ			0.5
20210513	Many emails, Telephone conversation with John Vellone, Meeting with Fred,	JCS	1.1		
	Review and comment on new changes				
20210513	Review Exhibit 1 and 4 of application, Analyze OM&A variance, Review emails re	FZ			2.6
	comments on Settlement Proposal				
20210514	Many emails, Review revised agreement	JCS	0.7		
	Review Exhibit 1 and 4 of application, Analyze OM&A, Review emails re	FZ			3.9
	comments on Settlement Proposal				
20210516	Various emails	JCS	0.1		
	Final sign-off, Many emails	JCS	0.2		
	Review Staff submission	JCS	0.2		
	Review Board letter, Various emails, Scheduling	JCS	0.2		
	Review evidence update, Many emails and scheduling	JCS	0.2		
	Review emails re scheduling hearing and evidence update	FZ	0.7		0.2
	Benchmarking spreadsheets, Analysis of comparator group, Analysis of 2019	JCS	4.8		0.2
20210529		103	4.8		
20242521	OM&A performance	ICC			
-	Review decision and scheduling	JCS	0.3		_
	Review decision PO3	FZ			0.2
	Meet with Fred	JCS	0.3		
20210604	Review new evidence and compare to external data, Review alternate data set,	JCS	4.2		
	Draf and file interrogatories, Many emails, Review interro				

0.5

1.6

3

0.2

0.3

20210604						
	Review North Bay Settlement Proposal, Review email and additional	FZ			1.3	
	interrogatories					1.3
20210607	Review Exhibit 1 and 4	FZ			2.8	2.8
20210608	Review Exhibit 1 and 4 and interrogtories, Analyze NBHDL benchmarking table,	FZ			3	
	Analyze management compensation					3
20210609	Emails re backup info	JCS	0.1			
20210609	Review evidence, Analyze OM&A and Management Compensation variance	FZ			2.3	
						1.5
20210614	Review additional materials	JCS	1			
20210614	Analyze response to updated interrogatories, Provide comment on North Bay's	FZ			2.5	
	response					1.5
20210615	Many emails, Scheduling	JCS	0.3			1.5
		FZ	0.5		2.7	
20210013	manaegment compensation against comparators	12			2.7	4.7
20240646		F-7			2.5	1.7
20210616	Review interrogatory responses, Zoom w Jay re NBHDL hearing, Review emails,	FZ			3.5	
	scheduling and attachments					3.5
	Many emails	JCS	0.1			
	Review emails on hearing schedule, Review Exhibit 1 and 4, Review NBHDL's	FZ			5.7	
	interrogatory responses, Prepare evidence review report for h					3.7
20210618	Many emails, Scheduling, Cross estimate revision, Review direct evidence, CVs,	JCS	0.8			
	Review Rennick materials					
20210618	Analyze Exhibit 1and 4, Review NBHDL's interrogatory responses, Prepare	FZ			4.2	
	questions for hearing, Draft evidence review report, Many email					
						2.2
20210619	Review Fred's hearing prep, Various emails, Prep for hearing	JCS	1.5			2.2
	Revise evidence review report in preparation for hearing	FZ	1.5		0.4	
	Prep for hearing, Prepare and circulate compendium, Review materials from	JCS	8.2		0.4	
20210621		JCS	0.2			
22212521	others, Many emails		+			
20210621	Discussion with Jay re hearing on Tuesday, Review hearing compendium and	FZ			0.7	
	emails					
	Attend at hearing, Prep, Many emails, Review transcripts	JCS	9.1			
	Attend OM&A Oral Hearing	FZ			7.4	7.4
20210629	Initail review of AIC, Many emails, Review undertakings	JCS	0.4			
20210701	Detailed review of AIC	JCS	1.1			
20210706	Many emails, Review issues for argument	JCS	0.4			
	Review materials and insturctions to Fred	JCS	1			
20210707	Review NBHDL's Argument-in-Chief, Study Final Argument precedent, Discussion	FZ			1.2	
	with Jay					1
20210708	Analyze Argument-in-Chief, Review hearing transcript, Analyze exhibits,	FZ			6.9	
	Research application concept and terminologies, Draft Final Arg					4.5
20210709	Outline of argument, Various emails	JCS	0.5			
20210709	Zoom discussion with Jay, Further analyze Argument-in-Chief, Review hearing	FZ			9.5	
	transcript, interrogatories and Exhibit 4, Draft final argu					6
					10.7	
20210710	Analyze Exhbiit 4, Argument-in-Chief, hearing trancripts and interrogatories,	FZ			10.7	
	Analyze Exhbiit 4, Argument-in-Chief, hearing trancripts and interrogatories, Research and analyze NBHDL's previous Applications, Draft	FZ			10.7	7.7
		FZ JCS	0.1		10.7	7.7
20210711	Research and analyze NBHDL's previous Applications, Draft Many emails		0.1		8.4	7.7
20210711	Research and analyze NBHDL's previous Applications, Draft	JCS	0.1			
20210711 20210711	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument	JCS	0.1		8.4	7.4
20210711 20210711 20210712	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument	JCS FZ	0.1			7.4
20210711 20210711 20210712 20210712	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument	JCS FZ FZ JCS	2		8.4	7.4
20210711 20210711 20210712 20210712 20210713	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails	JCS FZ FZ JCS JCS	2 6.3		8.4	7.4
20210711 20210711 20210712 20210712 20210713 20210714	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon	JCS FZ FZ JCS JCS JCS	2		8.4	7.4 3
20210711 20210711 20210712 20210712 20210713 20210714 20210714	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails	JCS FZ FZ JCS JCS JCS FZ	2 6.3		8.4	7.4 3 0.1
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails	JCS FZ FZ JCS JCS JCS FZ FZ	6.3 10.3		8.4 4.4 0.1	7.4 3 0.1
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others	JCS FZ JCS JCS JCS FZ FZ FZ FZ JCS	2 6.3		8.4 4.4 0.1 0.4	7.4 3 0.1 0.4
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715 20210716	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others Review and study Final Argument submission	JCS FZ JCS JCS JCS FZ FZ FZ FZ FZ FZ FZ	2 6.3 10.3		8.4 4.4 0.1	7.4 3 0.1 0.4
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715 20210716 20210728	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others Review and study Final Argument submission Review reply submissions	JCS FZ JCS JCS JCS FZ FZ FZ JCS FZ FZ JCS FZ JCS	2 6.3 10.3 0.7		8.4 4.4 0.1 0.4	7.4 3 0.1 0.4
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715 20210716 20210728 20210911	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others Review and study Final Argument submission Review reply submissions Review decision, Client reporting, Various emails	JCS FZ JCS JCS JCS FZ FZ FZ JCS FZ JCS FZ JCS FZ JCS FZ JCS FZ JCS	2 6.3 10.3 0.7 2		8.4 4.4 0.1 0.4	7.4 3 0.1 0.4
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715 20210716 20210728 20210911 20210920	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others Review and study Final Argument submission Review reply submissions Review decision, Client reporting, Various emails Review DRO, Review staff submission	JCS FZ JCS JCS JCS FZ FZ FZ JCS JCS FZ JCS JCS FZ JCS JCS JCS JCS JCS	2 6.3 10.3 0.7		8.4 4.4 0.1 0.4 3.5	7.4 3 0.1 0.4
20210711 20210711 20210712 20210712 20210713 20210714 20210714 20210715 20210715 20210716 20210728 20210911 20210920	Research and analyze NBHDL's previous Applications, Draft Many emails Analyze exhibitis, Argument-in-Chief, hearing transcript and interrogatories, Calculate OM&A details, Draft Final Argument Draft and edit Final Argument Review transcript, Initial review of Fred's draft Final Argument Review evidence, Drafting Final Argument, Many emails Drafting and finalizing Final Argument, Many emails, Review Staff submisioon Review email Many emails Many emails, Review Final Arguments of others Review and study Final Argument submission Review reply submissions Review decision, Client reporting, Various emails	JCS FZ JCS JCS JCS FZ FZ FZ JCS FZ JCS FZ JCS FZ JCS FZ JCS FZ JCS	2 6.3 10.3 0.7 2	0.2	8.4 4.4 0.1 0.4	7.7 7.4 3 0.1 0.4 3

15198	
51280	
6666.4	
57946.4	

 Net time
 Reduction
 0
 0.2
 67.3

 Net
 109.2
 0
 22.1

Net 109.2 0 22.1 Value 36036 0 3757 0 3757 Total 39793

5173.09 44966.09