

EB-2016-0201 : 3 : Marc Brouillette

COST CLAIM NUMBER 113	SUBMISSION DEADLINE DATE February 17, 2022	CLAIM STATUS Approved by Finance
EB# EB-2016-0201: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	OTHER EB#S	PHASE #* 3
INTERVENOR Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	INTERVENOR COMPANY* Canadian Manufacturers & Exporters, Toronto: Corporation	INTERVENOR TYPE Full Registrant
HST RATE ONTARIO 13.00	EXCHANGE RATE	COUNTRY
HST NUMBER 850246133RT0001	LATE SUBMISSION ALLOWED No	EXTENSION DEADLINE DATE

PARTICIPANTS

New	Non-Filing Participant First, Last Name	Filing Participant	Participant Total (\$)	Participant Claim Status
No	,	Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	2,983.20	Submitted

ATTACHMENTS

Attachment	Attachment Date	Participant	Document Type	Claim Type	Import Message
CME EB-2016-0201 Cost Claim 021120220943.pdf					
EB-2016-0201 Invoice CME Feb 2022.pdf			Invoice		
EB-2016-0201 CME Time Records Feb 2022 Cost Claim.pdf			Time Docket		
Resume - M Brouillette 2022.pdf			CV		

TOTAL LEGAL/CONSULTANT/OTHER FEES	TOTAL DISBURSEMENTS	TOTAL HST
2,640.00	0.00	343.20

TOTAL CLAIM	TOTAL AMOUNT AWARDED
2,983.20	

REASON FOR DISALLOWANCE	REASON FOR DISALLOWANCE - 2	REASON FOR DISALLOWANCE - 3
-------------------------	-----------------------------	-----------------------------

MAKE CHEQUE PAYABLE TO
Strapolec Inc.

SEND PAYMENT TO ADDRESS
148 Westminster Avenue
Toronto, ON
M6R1N7

ATTENTION

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY
Marc Brouillette

DATE SUBMITTED
February 11, 2022

Marc Brouillette

CASE EB-2016-0201: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	COST CLAIM EB-2016-0201 : 3 : Marc Brouillette	INTERVENOR NAME Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	PARTICIPANT CLAIM STATUS Submitted
--	---	---	--

FILING PARTICIPANT Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	NEW PARTICIPANT No	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
--	----------------------------------	---	---

SERVICE PROVIDER TYPE Consultant	YEAR CALLED TO BAR	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE 22	HOURLY RATE 330
--	---------------------------	--	---------------------------

CV STATUS (FOR CONSULTANT/ANALYST) CV Attached	LAST CV DATE February 10, 2022	HST RATE CHARGED 13.00
--	--	--------------------------------------

HEARINGS No	CONSULTATIONS Yes	DISBURSEMENTS No
-----------------------	-----------------------------	----------------------------

CONSULTATION

<u>Description</u>	<u>Maximum Hours</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
Consultation							
Preparation for and attendance of one of the stakeholder meetings on alternative price designs for n	3.00	3.00	330	990.00	13.00	128.70	1,118.70
Preparation for, attendance at and reporting on the December 16, 2021 stakeholder meeting	12.00	5.00	330	1,650.00	13.00	214.50	1,864.50
Consultation Total							
Total Legal/Consultant Fees				2,640.00		343.20	2,983.20

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
Resume - M Brouillette 2022.pdf	CV	
EB-2016-0201 CME Time Records Feb 2022	Time Docket	
Cost Claim.pdf		
EB-2016-0201 Invoice CME Feb 2022.pdf	Invoice	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Related Disbursement Claim</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
Resume - M Brouillette 2022.pdf EB-2016-0201 CME Time Records Feb 2022 Cost Claim.pdf EB-2016-0201 Invoice CME Feb 2022.pdf		CV Time Docket Invoice	Consultations Consultations Consultations	



Billing Address

Strategic Policy Economics
 148 Westminster Avenue
 Toronto, Ontario
 M6R 1N7

Cost Claim Time Records

OEB File #: EB-2016-0201
Consultation: RPP Class B Pricing and Pilot Meta Analysis
Party: Canadian Manufacturers and Exporters (CME)

Name: Marc Brouillette
Rate: \$330.00

Feb 2021 Customer Meetings on non-RPP Class B alternative prices designs		
Date	Hoiurs	Description
2/10/2021	0.5	CME - Preparation and discussion
2/11/2021	1.5	CME - Attending Meeting
2/11/2021	0.5	CME - Post meeting Submission discussion
2/17/2021	1	CME - Preparation of Submission
2/22/2021	0.25	CME - Preparation of Submission
2/25/2021	0.25	CME - Preparation of Submission
2/26/2021	0.25	CME - Preparation of Submission
Total time card	4.25	
Total charged	3	

Preparation for, attendance at and reporting on the December 16, 2021 stakeholder

Date	Hoiurs	Description
12/15/2021	1	Prepare for Dec 2021 Meeting
12/16/2021	1.25	Attend Meeting Dec 2021 (~50% of time, shared with
12/16/2021	0.25	Synthesis of Dec 2021 Meeting outcomes
12/17/2021	0.5	Synthesis of Dec 2021 Meeting outcomes
1/13/2022	2	Prepare report back on Dec 2021 Meeting
Total time card	5	
Total charged	5	

MARC BROUILLETTE, BAsC, PEng, MBA

148 Westminister Avenue, Toronto, Ontario M6R 1N7, marc@strapolec.ca, (416) 564-4185

PROFILE

- A Business Strategy Consultant experienced in developing economic, business, partnership and financial models for complex and strategic technology-based public/private multi-stakeholder initiatives in policy driven regulated environments
 - An innovative, strategic thinker with exceptional analytical, problem solving and synthesizing skills
 - Leader and entrepreneur with extensive project management, team building, & negotiation experience
-

EDUCATION

MBA, Honours, Schulich School of Business, York University

BAsC, Systems Design Engineering, University of Waterloo

PROFESSIONAL EXPERIENCE

Principal Consultant, Strategic Policy Economics 2012 – current

- Developed perspectives on climate change and energy solutions including submissions to inform federal and provincial governments on the potential for hydrogen
- Conducted several in depth studies of energy policy in Ontario and the implications of supply mix of renewables, distributed energy resources, and nuclear on electricity costs, jobs, and GDP
- Advised a Canadian University on possible innovations in the use of its assets to increase its research program impact and maximize commercialization benefits of its IP
- Intervenor to OEB policy consultations proceedings on behalf of large business associations
- Assessed the implications of the Paris COP 21 emission reduction objectives for the Ontario economy including the need for electrification and the electricity supply mix options available
- Facilitated strategic planning for an international organization of power utilities aimed at optimizing the ongoing safety and economic operation of the global power generation fleet
- Prepared on behalf of the Canadian nuclear industry a proposal to the federal government for an ongoing nuclear innovation agenda in support of emerging government policies in this area
- Designed a new organizational model for a 3000 person technology based company facing significant restructuring in its market place and strategic direction
- Developed a comprehensive study for the federal government on the contribution of nuclear science and technology to innovation in Canada and the associated socio-economic impact
- Built team to provide advisory services in support of NRCan's AECL restructuring initiative
- Assessed strategic, cost and economic implications of Ontario's energy policies on the electricity system with implications to nuclear sector, the economy overall, and rate-payers

Partner, Business Strategy, SECOR Consulting 2008 – 2012

- Ontario Energy Practice Lead, authoring several perspectives on Ontario's energy challenges
- Supported AECL/NRCan/Industry in assessing implications of restructuring of AECL's commercial division and Nuclear Laboratory, working with government and multiple industry stakeholders
- Developed recommendations to Federal government to address medical isotope crisis. Developed and managed an OECD hosted global workshop of governments, industry representations and international public agencies to develop global solutions to the medical isotope crisis
- Supported NRCan, government panel, and domestic and international medical isotope industry participants in addressing the security of supply of medical isotopes
- Defined benefits to provincial government of internet and land based gaming opportunities

MARC BROUILLETTE, BAsC, PEng, MBA

148 Westminister Avenue, Toronto, Ontario M6R 1N7, marc@strapolec.ca, (416) 564-4185

Principal Consultant & GM, Strategic Gaming Innovations 2005 – 2008

- Built Strategic Gaming Innovations from a sole practitioner with a single client to a team of 5 consultants serving provincial gaming corporations and industry associations across Canada
- Focussed on business strategy development and implementation for the multi-stakeholder regulatory & business relationship models to reform Charitable Gaming sectors across Canada
- Implementation included development of all industry stakeholder roles, financial models, operating procedures, and negotiation of contracts

Manager, Strategy & Transformation Consulting Services, Capgemini/Ernst & Young 2000 – 2005

- Team lead for business case and operating model development for introducing a distributed power generation service capability to the deregulating Ontario Electricity Market place
- Identified and quantified strategic options for commercialization of Electrical T&D utility infrastructure services considering internal transformation, spin-off, divesting, and outsourcing.
- Developed business case for charitable gaming reform in Ontario in support of a collaboration of government and industry associations

Manager, Systems Engineering, MDA (formerly Spar Aerospace) 1984– 2000

- Managed systems engineering and R&D department of over 50 engineers and scientists
- Technical lead for high profile, precedent setting fixed price, international technology development
 - Coordinated definition of complex multi-lateral organizational relationships and negotiated agreements on program content, assumptions, practices, and scope with teams from NASA, the Canadian Space Agency, Government of Canada and domestic and international suppliers
 - *Developed level of customer trust permitting introduction of innovative program management practices that changed how the space industry manages risk, design reviews, and interfaces*
 - *Succeeded in redefining NASA's top level space station requirements documents which reduced Canada's risk and obligation to international program*
- Lead negotiator for collective bargaining team representing professional engineering and technical employees. Formulated association strategy through bargaining, conciliation, and mediation

Conference Presentations and Publications

- Innovation Panel Moderator, Canadian Nuclear Association Conference, 2012, Ottawa, Ontario
- Ontario Electricity Cost Forecast and Options Comparison, 2013
- CI Energy Ontario Power Conference, 2014, Toronto
- Council for Clean & Reliable Electricity (CCRE) publication on Rethinking Ontario's Long-Term Energy Plan (2014)
- Council of the Great Lakes Region, Ontario's Long-term Energy Plan: Understanding Carbon Emissions, the Role of Nuclear, and Electricity Trade with Quebec, 2016
- Council for Clean & Reliable Electricity (CCRE), 3-part series on the unfortunate truth of Distributed Energy Resources (2019)
- Council for Clean & Reliable Electricity (CCRE), Toward a National Energy Vision: Canada's Low-Carbon Energy Infrastructure Opportunity in a Global Net Zero Future, 2021

More available at www.strapolec.ca



Billing Address

Strategic Policy Economics
 148 Westminster Avenue
 Toronto, Ontario
 M6R 1N7

INVOICE

HST 850246133RT0001

Transaction Date:
 February 7, 2022

Client Name: Ontario Energy Board		Transaction Type: Invoice	Invoice #: OB-10
Bill to: Ontario Energy Board 2300 Yonge Street 27th Floor Toronto, Ontario M4P 1E4		Payment Terms: Due 30 days	
Line	Invoice Line Description	Line Amount	
	Ref OEB File #: EB-2016-0201, CME Participation		
1	Feb 2021 support - M. Brouillette 3hrs @ \$330.00/hour	\$ 990.00	
2	Dec 2021 support - M. Brouillette 5hrs @ \$330.00/hour	\$ 1,650.00	
	Subtotal	\$ 2,640.00	
	HST	\$ 343.20	
	Total Invoice Amount	\$ 2,983.20	
Notes:			

Please make cheque payable to Strapolec, Inc.