

EB-2021-0149 : 1 : Dwayne Quinn

COST CLAIM NUMBER 203	SUBMISSION DEADLINE DATE February 18, 2022	CLAIM STATUS Approved by Finance
EB# EB-2021-0149: Rates: Distribution: Enbridge Gas Inc.	OTHER EB#S	PHASE #* 1
INTERVENOR Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	INTERVENOR COMPANY* Federation of Rental-housing Providers of Ontario, Toronto: Cooperative	INTERVENOR TYPE Full Registrant
HST RATE ONTARIO 13.00	EXCHANGE RATE	COUNTRY
HST NUMBER 82029 2415 RT 0001	LATE SUBMISSION ALLOWED No	EXTENSION DEADLINE DATE

PARTICIPANTS

New	Non-Filing Participant First, Last Name	Filing Participant	Participant Total (\$)	Claim Status
No	,	Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	9,881.85	Submitted

ATTACHMENTS

Attachment	Attachment Date	Participant	Document Type	Claim Type	Import Message
FRPO EB-2021-0149 Cost Claim 021820221622.pdf					

TOTAL LEGAL/CONSULTANT/OTHER FEES 8,745.00	TOTAL DISBURSEMENTS 0.00	TOTAL HST 1,136.85
TOTAL CLAIM 9,881.85	TOTAL AMOUNT AWARDED	
REASON FOR DISALLOWANCE	REASON FOR DISALLOWANCE - 2	REASON FOR DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO
FEDERATION OF RENTAL-HOUSING PROVIDERS OF ONTARIO

SEND PAYMENT TO ADDRESS 20 Upjohn Rd, Suite 105 Toronto, ON M3B 2V9	ATTENTION MS. LAURIE COOPER
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SUBMIT SECTION
I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY DWAYNE QUINN	DATE SUBMITTED February 18, 2022
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Dwayne Quinn

CASE	COST CLAIM	INTERVENOR NAME	PARTICIPANT CLAIM STATUS
EB-2021-0149: Rates:	EB-2021-0149 : 1 : Dwayne	Quinn, Dwayne; +1 (519) 500-1022	Submitted
Distribution: Enbridge Gas Inc.	Quinn	drquinn@rogers.com	

FILING PARTICIPANT	NEW PARTICIPANT	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	No		

SERVICE PROVIDER TYPE	YEAR CALLED TO BAR	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE	HOURLY RATE
Consultant		34	330

CV STATUS (FOR CONSULTANT/ANALYST)	LAST CV DATE	HST RATE CHARGED
CV Attached	February 18, 2022	13.00

HEARINGS	CONSULTATIONS	DISBURSEMENTS
Yes	No	No

HEARINGS

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
Review Application and Evidence						
Review Application and Evidence	3.50	330	1,155.00	13.00	150.15	1,305.15
Discovery						
Preparation of Interrogatories	6.50	330	2,145.00	13.00	278.85	2,423.85
Review Interrogatory Responses	2.00	330	660.00	13.00	85.80	745.80
Technical Conference Preparation		330		13.00		
Technical Conference Attendance		330		13.00		
Technical Conference Follow Up		330		13.00		
Issues List						
Preparation		330		13.00		
Attendance at Issues Conference		330		13.00		
Intervenor Evidence						
Preparation		330		13.00		
Interrogatory Responses		330		13.00		
Preparation of Witness(es) for Attendance at Hearing		330		13.00		
Settlement Conference / ADR						
Preparation	1.50	330	495.00	13.00	64.35	559.35
Attendance	11.00	330	3,630.00	13.00	471.90	4,101.90
Preparation of Settlement Proposal	1.00	330	330.00	13.00	42.90	372.90
Attendance at Presentation to Panel		330		13.00		
Oral Hearing						
Preparation		330		13.00		
Attendance at Oral Hearing		330		13.00		
Submissions						
Written Submissions	1.00	330	330.00	13.00	42.90	372.90
Oral Submissions		330		13.00		
Attendance at Oral Submissions		330		13.00		
Other Attendance						
Other Attendance		330		13.00		
Communication						
With Client		330		13.00		
With Other Parties		330		13.00		
Motions						
Preparation of Motion(s) Materials		330		13.00		
Prepare Submissions on the Motion(s)		330		13.00		
Attendance at Hearing on Motion(s)		330		13.00		
Confidentiality						

Preparation of Application for Confidentiality	330	13.00	
Prepare Submissions on Confidentiality	330	13.00	
Attendance at Hearing on Confidentiality	330	13.00	
Decision			
Review	330	13.00	
Rate Order			
Review	330	13.00	
Prepare Submission on Rate Order	330	13.00	
Total Service Provider Fees			
Total Service Provider Fees:	8,745.00	1,136.85	9,881.85

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
FRPO_DRQ_INV_EGI 2020 DEF_20220110.pdf	Time Docket	
FRPO_DRQ_INV_EGI 2020 DEF_20220110.pdf	Invoice	
DRQ CV EXP 2020.pdf	CV	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Related Disbursement Claim</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
FRPO_DRQ_INV_EGI 2020 DEF_20220110.pdf		Time Docket	Hearings	
FRPO_DRQ_INV_EGI 2020 DEF_20220110.pdf		Invoice	Hearings	
DRQ CV EXP 2020.pdf		CV	Hearings	

DR QUINN & ASSOCIATES LTD.

130 Muscovy Drive,
Elmira, ON N3B 3P7

(519) 500-1022

drquinn@rogers.com

Invoice

Date	Invoice #
1/10/2022	248

Invoice To
Federation of Rental-housing Providers ON 20 Upjohn Road, Suite 105 Toronto, ON M3B 2V9

Terms
Net 60

Service Dates	Description	Qty	Rate	Amount
7/14/2021	REVIEW EVIDENCE, ID ISSUES	1.5	330.00	495.00
7/20/2021	REVIEW EVIDENCE INCL. CONFIDENTIAL SCHEDULE, ID ISSUES	1	330.00	330.00
7/29/2021	REVIEW EVIDENCE, ID ISSUES, REVIEW EB-2020-0134 EVID. & IRR's	1.5	330.00	495.00
7/30/2021	REVIEW EVIDENCE, ID ISSUES, REVIEW EB-2020-0134 EVID. & IRR's	1	330.00	330.00
8/9/2021	REVIEW EVIDENCE/PREVIOUS DEFERRAL PROCEEDINGS, DRAFT IR's	1.5	330.00	495.00
8/16/2021	DRAFT IR's, DRAFT CONFIDENTIAL LETTER IR's, FINALIZE FOR SUBMISSION	2.5	330.00	825.00
9/9/2021	REVIEW IRR'S, PREP FOR SETTLEMENT	1	330.00	330.00
9/12/2021	REVIEW IRR'S, PREP FOR SETTLEMENT	1.5	330.00	495.00
9/13/2021	ATTEND SETTLEMENT CONFERENCE, PROVIDE INTERVENOR SUMMARY, DRAFT WORDING	6.5	330.00	2,145.00
9/14/2021	ATTEND SETTLEMENT CONFERENCE, ASSESS INFORMATION, DRAFT WORDING	4.5	330.00	1,485.00
9/28/2021	REVIEW SETTLEMENT AGREEMENT, RECONCILE WITH NOTES, POINT OUT INTEREST DISCREPANCY	0.5	330.00	165.00
10/2/2021	REVIEW FILE AGREEMENT W/CHANGES AND LETTER TO THE BOARD	0.5	330.00	165.00
11/3/2021	REVIEW EGI SUPPLEMENTAL EVIDENCE, SEC IR's, DETERMINE NO FRPO IR's	1	330.00	330.00
11/20/2021	REVIEW EGI IRR's & AIC, EMAIL RA RE: SUBMISSION?	1	330.00	330.00
11/29/2021	REVIEW LPMA/SEC, SUBMIT SUPPORT HST on Sales	1	330.00	330.00
			13.00%	1,136.85

GST/HST No.

820292415

DR QUINN & ASSOCIATES LTD.

130 Muscovy Drive,
Elmira, ON N3B 3P7

(519) 500-1022

drquinn@rogers.com

Invoice

Date	Invoice #
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			13.00%	1,136.85

GST/HST No.

820292415

Dwayne R. Quinn, P. Eng., MBA
DR QUINN & ASSOCIATES LTD.
drquinn@rogers.com
(519) 500-1022

FOCUS

Assisting organizations with proactive adaptation to legislative and regulatory evolution and resulting market developments. Identifying the organizations' needs and goals and using strategic insights into public policy evolution to develop strategic and tactical initiatives to address proactively the upcoming opportunities and challenges. As a professional engineer with a Master's of Business Administration, I have over 30 years of utility experience including over 20 years influencing public policy and regulation; achieving personal credibility with governmental and regulatory bodies.

ACCOMPLISHMENTS

- Evolved a combined, traditional gas and water utility into a customer-sensitive organization delivering bottom line value to customers and owners
- Instituted Mutual Gains (Interest Based) Bargaining with labour union in 1999
- Directed market research of customers and owners to determine their desires for the natural gas utility in a deregulated environment
- Developed and implemented a direct purchase strategy to buy natural gas for the utility's customers
- Directed the branding of Kitchener Utilities as the Community-Owned Utility
- Re-contracted natural gas transportation and delivery agreements resulting in substantial savings
- Developed strategy to implement full cost recovery from water and wastewater systems receiving Council approval to represent the City at public hearings on the Draft Sustainable Water and Sewer Systems Act
- Implemented the principles of the Sustainable Water and Sewer Systems Act absent regulations resulting in two consecutive 18% water and wastewater rate increases with significant public acceptance
- Worked with the Ministry of the Environment, Ministry of Municipal Affairs and Public Infrastructure Renewal to evolve financial regulations to be more effective for municipal water utilities

RESULTS

- Customer understanding and appreciation for our service measured through Market Research
- Customer natural gas savings of over \$25 million in 7 years through implementation of direct purchase
- Incremental profits of over \$25 million dollars in same 7 years from the for-profit aspect of the natural gas utility while keeping customer rate increases below the rate of inflation
- Kitchener's water and wastewater utilities positioned to be fully financially sustainable
- Water and wastewater utilities across the province benefited from more effective financial planning regulations

BOTTOM LINE

I am a highly motivated and passionate professional who believes in service. My pursuit of the interests of those I serve is paramount. Success has been achieved by attaining a comprehensive understanding of the situation coupled with an ability to match stakeholders' interests with opportunities. Much of what was accomplished in Kitchener was unprecedented in public service.

ACADEMIC AND PROFESSIONAL

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master's of Business Administration – Wilfrid Laurier University – 1997
- Completed courses in Master's of Law in Energy and Infrastructure – Osgoode PD - 2012-2014
- Certificate in Adjudication for Administrative Agencies, Boards & Tribunals – SOAR - 2014

Dwayne R. Quinn, P. Eng., MBA

EXPERIENCE

Union Gas Limited – 1985-92

Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, workflow, performance, and customer service.

Babcock & Wilcox – Project Management – 1993-1994

Project management on a \$200 million steam generator replacement project.

City of Kitchener, Utilities Division – Director – 1998-2007, Engineer – 1994-98

Management, operations, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities to meet the challenges of natural gas deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.

DR QUINN & ASSOCIATES LTD – Principal - 2008-present

Established an independent consulting company providing advisory services in the fields of energy and infrastructure to clients in the public and private sectors.

Federation of Rental-housing Providers of Ontario (FRPO) Regulatory Consultant representation at the Ontario Energy Board, 2008-present.

Ontario Greenhouse Vegetable Growers (OGVG) Regulatory Consultant representation at the Ontario Energy Board, 2013-2016.

Utilities Kingston Natural Gas Management Consultant. Advising on natural gas procurement and asset contracting strategies as well as cost allocation and rate-making, 2008-present.

Heritage Gas Ltd. Consultant on Issues of Natural Gas Market Evolution including Self-Supply Practices, Contracting and Utility Accounting, 2013- present

COMMITTEES, ASSOCIATIONS & REPRESENTATIONS

Ontario Natural Gas Association – Board of Directors 1999-2000

Contributed to the survival through evolution of the association for the benefit of its members

Ontario Energy Association – Board of Directors 2000-2001

Contributed to the design and implementation of a business plan to evolve the energy association to reflect the changing market

Technical Standards and Safety Authority, Advisory Council 2000-2008

Contributed to the Authorities strategic direction of Ontario natural gas industry's safety regulator putting Public Safety First during deregulation of utility services

Ontario Energy Board – 1999-2007, 2008-present

Lead Kitchener Utilities regulatory representation including submission of written evidence and supporting testimony until 2007 and subsequently, regulatory consultant for FRPO.