



March 4, 2022

**Delivered by Email & RESS**

Ms. Marconi, Acting Registrar  
Ontario Energy Board  
P.O. Box 2319, 27<sup>th</sup> Floor  
2300 Yonge Street  
Toronto, ON M4P 1E4

Dear Ms. Marconi:

**Re: OEB File No.: EB-2021-0016  
E.L.K. Energy Inc. ("E.L.K.")  
2022 Cost of Service Application – Affidavit of Service**

Further to E.L.K.'s 2022 Cost of Service Application filed on February 17, 2022, the Ontario Energy Board (the "OEB") issued the Notice of Application and Letter of Direction on February 24, 2022 regarding the Affidavit of Service for the above noted proceeding.

As directed by the OEB, please find attached the Affidavit of Service filed through the OEB's Regulatory Electronic Submission System.

If you have any questions or concerns, please do not hesitate to contact me.

Yours very truly,

E.L.K. Energy Inc.

A handwritten signature in blue ink, appearing to read "Cheryl Tratechaud", is written over a faint, illegible stamp.

Cheryl Tratechaud, CPA, CMA  
CFO, Director of Stakeholder Relations  
172 Forest Avenue  
Essex ON N8M 3E4  
Telephone – 519-776-5291 Ext 205  
Email – [ctratechaud@elkenenergy.com](mailto:ctratechaud@elkenenergy.com)

## ONTARIO ENERGY BOARD

**IN THE MATTER OF** the *Ontario Energy Board Act*, 1998, S.O. 1998, c. 15 (Sched. B), as amended (the “OEB Act”);

**AND IN THE MATTER OF** an application by E.L.K. Energy Inc. under Section 78 of the OEB Act for an Order or Orders approving or fixing just and reasonable rates and other service charges for the distribution of electricity as of May 1, 2022;

### **AFFIDAVIT OF SERVICE AND PUBLICATION**

I, Cheryl Tratechaud, of the City of Essex, make an oath and say as follows:

1. I am an employee of E.L.K. Energy Inc. (“**E.L.K.**”) and as such have knowledge of the matters hereinafter disposed to except where indicated to be on information and belief, and where so stated I verily believe them to be true.
2. Pursuant to the February 24, 2022 Letter of Direction from the Ontario Energy Board (the “**OEB**”), I caused to be served by email a copy of the English and French versions of the Notice (Exhibit “A”) upon all intervenors of record in E.L.K.’s last cost of service rate application (EB-2016-0066). Exhibit “B” contains the email to all intervenors.
3. Pursuant to the Letter of Direction, I caused to be served by email a copy of the English and French versions of the Notice upon customers for which E.L.K. has an email address and appropriate permissions to use the email address to send utility or regulatory information with the following email messages:

*“E.L.K. Energy Inc. has applied to the Ontario Energy Board to increase our electricity distribution rates. Please review the Ontario Energy Board’s Notice of Hearing to learn more and to find out how you can participate in the Ontario Energy Board’s hearing.”*

*«E.L.K. Energy Inc. avons déposé une requête auprès de la Commission de l’énergie de l’Ontario afin d’augmenter nos tarifs de distribution de l’électricité. Veuillez lire l’avis d’audience ci-joint pour vous mieux renseigné et pour savoir comment participer au processus d’audience du tribunal.»*

Exhibit “C” contains the email to customers of E.L.K.

4. Pursuant to the Letter of Direction, I caused to be served by email a copy of the English and French versions of the Notice on Hydro One Networks Inc. Exhibit “D” contains a copy of the email to Hydro One Networks.
5. Pursuant to the Letter of Direction, a copy of the English and French versions of the Notice have been placed on a prominent place on E.L.K.’s website. Exhibit “E” contains a screenshot of E.L.K.’s website.

6. Pursuant to the Letter of Direction, after the English and French versions of the Notice were posted on E.L.K.'s website, I caused the following messages, along with a link to both the English and French versions of the Notice, to be posted to E.L.K.'s Twitter account:

*“We have applied to the @OntEnergyBoard to increase our electricity distribution rates. Learn more. Have your say.”*

*«Nous avons déposé une requête auprès de @OntEnergyBoard afin d'augmenter nos tarifs de distribution de l'électricité. Soyez mieux renseigné. Donnez votre opinion.»*

Exhibit “F” contains screenshots of E.L.K.'s Twitter messages.

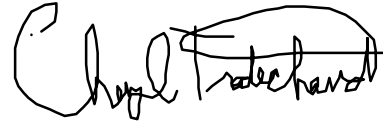
SWORN REMOTELY by Cheryl )  
 Tratechaud of the City of Essex in the )  
 Province of Ontario, before me at the City of )  
 Toronto in the Province of Ontario, on )  
 March 4, 2022 in accordance with O. Reg. )  
 431/20, Administering Oath or Declaration )  
 Remotely. )




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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the )  
 Province of Ontario )




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**CHERYL TRATECHAUD**

The attached document is Exhibit "A" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.



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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario

**EXHIBIT "A" ENGLISH AND FRENCH VERSIONS OF THE NOTICE**

# ONTARIO ENERGY BOARD NOTICE TO CUSTOMERS OF E.L.K. ENERGY INC.

## E.L.K. Energy Inc. has applied to raise its electricity distribution rates and other charges.

### Learn more. Have your say.

E.L.K. Energy Inc. has applied to the Ontario Energy Board to raise its electricity distribution rates effective May 1, 2022. If the application is approved as filed, a typical residential customer and a typical general service customer of E.L.K. Energy Inc. would see the following increase.

Residential 750 kWh	\$1.80 per month
General Service less than 50kW (2000 kWh)	\$7.75 per month

Other customers, including businesses, may also be affected.

It is important to review the application carefully to determine whether you may be affected by any of the requested approvals.

#### THE ONTARIO ENERGY BOARD WILL HOLD A PUBLIC HEARING

The Ontario Energy Board (OEB) will hold a public hearing to consider E.L.K. Energy's application. During this hearing, which could be an oral or written hearing, we will question E.L.K. Energy on its case for a rate increase. We will also hear questions and arguments from individuals that have registered to participate (called intervenors) in the OEB's hearing. At the end of this hearing, the OEB will decide what, if any, rate increase will be allowed.

Distributors such as E.L.K. Energy typically apply for a full review of their rates every five years. Any rate changes for the years in between are made by applying an OEB-approved formula which is tied to inflation and other factors intended to promote efficiency. You may not get notice of future rate changes made by applying the formula.

The OEB is an independent and impartial public agency. We make decisions that serve the public interest. Our goal is to promote a financially viable and efficient energy sector that provides you with reliable energy services at a reasonable cost.

#### BE INFORMED AND HAVE YOUR SAY

You have the right to information regarding this application and to be involved in the process.

- You can review E.L.K. Energy's application on the OEB's website now
- You can file a letter with your comments, which will be considered during the hearing
- You can become an intervenor. As an intervenor, you can ask questions about E.L.K. Energy's application and make arguments on whether the OEB should approve E.L.K. Energy's request. Apply by **March 14, 2022** or the hearing will go ahead without you and you will not receive any further notice of the proceeding
- At the end of the process, you can review the OEB's decision and its reasons on our website

#### LEARN MORE

These proposed charges relate to E.L.K. Energy's distribution services. They make up part of the Delivery line - one of the line items on your bill. Our file number for this case is **EB-2021-0016**. To learn more about this hearing, find instructions on how to file a letter with your comments or become an intervenor, or to access any document related to this case, please select the file number **EB-2021-0016** from the list on the OEB website: [www.oeb.ca/notice](http://www.oeb.ca/notice). You can also phone our Public Information Centre at 1-877-632-2727 with any questions.

#### ORAL VS. WRITTEN HEARINGS

There are two types of OEB hearings - oral and written. E.L.K. Energy has applied for a written hearing. The OEB is considering this request. If you think an oral hearing is needed, you can write to the OEB to explain why by **March 14, 2022**.

#### PRIVACY

*If you write a letter of comment, your name and the content of your letter will be put on the public record and the OEB website. However, your personal telephone number, home address and email address will be removed. If you are a business, all your information will remain public. If you apply to become an intervenor, all information will be public.*

*This rate hearing will be held under section 78 of the Ontario Energy Board Act, 1998, S.O. 1998, c.15, Schedule B.*



Ontario  
Energy  
Board | Commission  
de l'énergie  
de l'Ontario

**E.L.K. Energy Inc. a déposé une demande d'augmentation  
de ses tarifs de distribution d'électricité et de ses autres frais.**

**Renseignez-vous. Donnez votre avis.**

E.L.K. Energy Inc. a déposé une requête auprès de la Commission de l'énergie de l'Ontario en vue d'obtenir une augmentation de ses tarifs de distribution d'électricité entrant en vigueur le 1<sup>er</sup> mai 2022. Si la demande est approuvée telle quelle, la facture d'un client résidentiel type et d'un client de services généraux type d'E.L.K. Energy Inc. subirait l'augmentation suivante :

Client résidentiel (750 kWh)	1,80 \$ par mois
Client de services généraux dont la demande est inférieure à 50 kW (2000 kWh)	7,75\$ par mois

Les autres clients, y compris les entreprises, pourraient également être concernés.

**Il est important d'examiner la requête attentivement afin de déterminer si vous pourriez être concernés par les approbations demandées.**

**LA COMMISSION DE L'ÉNERGIE DE L'ONTARIO TIENDRA UNE AUDIENCE PUBLIQUE**

La Commission de l'énergie de l'Ontario (CEO) tiendra une audience publique afin d'étudier la demande d'E.L.K. Energy. Durant cette audience, qui peut être une audience orale ou écrite, nous poserons des questions à E.L.K. Energy à propos de sa demande d'augmentation de tarifs. Nous entendrons également les questions et arguments des personnes qui se sont inscrites pour participer (appelées « intervenants ») à l'audience de la CEO. À l'issue de cette audience, la CEO décidera du bien-fondé d'une augmentation des tarifs et, le cas échéant, du montant du changement tarifaire à venir.

Les distributeurs tels que d'E.L.K. Energy demandent généralement une révision de leurs tarifs tous les cinq ans. Toute modification des tarifs entre ces intervalles s'effectue en appliquant une formule approuvée par la CEO, qui est liée à l'inflation ainsi qu'à d'autres facteurs visant à favoriser l'efficacité. Vous ne serez peut-être pas informé des futurs tarifs modifiés par l'application de cette formule.

La CEO est une agence publique indépendante et impartiale. Les décisions que nous prenons visent à servir au mieux l'intérêt public. Notre objectif est d'encourager le développement d'un secteur de l'énergie efficace et financièrement viable, afin d'offrir des services énergétiques fiables à un prix raisonnable.

**RENSEIGNEZ-VOUS ET DONNEZ VOTRE AVIS**

Vous avez le droit d'être informé au sujet de cette requête et de participer au processus.

- Vous pouvez examiner la requête d'E.L.K. Energy sur le site Web de la CEO dès maintenant.
- Vous pouvez déposer une lettre de commentaires qui sera prise en compte au cours de l'audience.
- Vous pouvez participer à titre d'intervenant. En tant qu'intervenant, vous pouvez poser des questions sur la demande d'E.L.K. Energy et présenter les raisons pour lesquelles la CEO devrait approuver la demande d'E.L.K. Energy. Inscrivez-vous au plus tard le **14 mars 2022** faute de quoi l'audience aura lieu sans votre participation et vous ne recevrez plus d'avis dans le cadre de ce dossier.
- Vous pourrez consulter la décision rendue par la CEO à l'issue de la procédure ainsi que les motifs de sa décision sur notre site Web.

**EN SAVOIR PLUS**

Les tarifs proposés sont relatifs aux services de distribution d'E.L.K. Energy. Ils sont inscrits à la ligne « Livraison » de votre facture d'électricité. Le numéro de dossier de la présente demande est **EB-2021-0016**. Pour obtenir de plus amples renseignements sur cette audience, sur les démarches à suivre pour déposer une lettre, participer en tant qu'intervenant ou pour consulter les documents relatifs à cette affaire, veuillez sélectionner le numéro de dossier **EB-2021-0016** dans la liste sur le site Web de la CEO : <https://www.oeb.ca/fr/participez/applications/requetes-tarifaires-en-cours>. Pour toute question, vous pouvez également communiquer avec notre centre d'information du public au 1 877 632-2727.

**AUDIENCES ORALES OU AUDIENCES ÉCRITES**

Il existe deux types d'audiences à la CEO : les audiences orales et les audiences écrites. E.L.K. Energy a demandé une audience écrite. La CEO examine cette demande à l'heure actuelle. Si vous pensez qu'une audience orale est nécessaire, vous pouvez faire part de vos arguments par écrit à la CEO au plus tard le **14 mars 2022**.

**PROTECTION DES RENSEIGNEMENTS PERSONNELS**

*Si vous écrivez une lettre de commentaires, votre nom et le contenu de cette lettre seront ajoutés au dossier public et au site Web de la CEO. Toutefois, votre numéro de téléphone, votre adresse de domicile et votre adresse électronique ne seront pas rendus publics. Si vous représentez une entreprise, tous les renseignements de l'entreprise demeureront accessibles au public. Si vous participez à titre d'intervenant, tous vos renseignements seront rendus publics.*

*Cette audience sur les tarifs sera tenue en vertu de l'article 78 de la Loi de 1998 sur la Commission de l'énergie de l'Ontario, L.O. 1998, chap. 15 (annexe B).*



The attached document is Exhibit "B" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.

A handwritten signature in black ink, appearing to read "K. Maragos". The signature is written in a cursive style with a large initial "K" and a long, sweeping tail.

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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario



**EXHIBIT "B"    EMAIL TO INTERVENORS**

**Archived:** March 4, 2022 12:26:45 PM

**From:** [Maragos, Katerina](#)

**Mail received time:** Mon, 28 Feb 2022 10:43:05

**Sent:** February 28, 2022 10:43:05 AM

**To:** [shelley.grice@rogers.com](mailto:shelley.grice@rogers.com) [jay@shepherdubenstein.com](mailto:jay@shepherdubenstein.com) [markgarner@rogers.com](mailto:markgarner@rogers.com) [mark@shepherdubenstein.com](mailto:mark@shepherdubenstein.com) [jlawford@piac.ca](mailto:jlawford@piac.ca) [Donald.Lau@oeb.ca](mailto:Donald.Lau@oeb.ca)

**Cc:** [Cheryl Tratechaud Vellone, John](#)

**Subject:** E.L.K. Energy Inc. - 2022 Cost of Service Application - EB-2021-0016

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Notice\\_ELK Energy\\_FR\\_20220224.pdf](#)  [Notice\\_ELK Energy\\_EN\\_20220224.pdf](#) 

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Good morning,

Please find attached English and French versions of the Notice for EB-2021-0016.

Best,

Katerina



**Katerina Maragos**

**Associate**

T 416.367.7280 | [KMaragos@blg.com](mailto:KMaragos@blg.com)

Bay Adelaide Centre, East Tower, 22 Adelaide St. W, Toronto, ON, Canada M5H 4E3

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The attached document is Exhibit "C" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.

A handwritten signature in black ink, appearing to read "K. Maragos". The signature is written in a cursive, somewhat stylized font.

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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario

**EXHIBIT "C" EMAIL TO E.L.K. CUSTOMERS**

**From:** [Kayla Lucier](#)  
**Subject:** FW: Notice of Hearing  
**Date:** March 4, 2022 9:42:41 AM  
**Attachments:** [Notice of Hearing.pdf](#)  
[Notice\\_ELK-Energy\\_FR\\_20220224.pdf](#)

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E.L.K. Energy Inc. has applied to the Ontario Energy Board to increase our electricity distribution rates. Please review the Ontario Energy Board's [Notice of Hearing](#) to learn more and to find out how you can participate in the Ontario Energy Board's hearing.

See our [Cost of Service Application](#) on our website.

E.L.K. Energy Inc. avons déposé une requête auprès de la Commission de l'énergie de l'Ontario afin d'augmenter nos tarifs de distribution de l'électricité. Veuillez lire l'avis d'audience ci-joint pour vous mieux renseigné et pour savoir comment participer au processus d'audience du tribunal.

Regards,  
E.L.K. Energy Inc.

The attached document is Exhibit "D" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.

A handwritten signature in black ink, appearing to read "K. Maragos". The signature is written in a cursive style with a large initial "K" and a long, sweeping tail.

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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario

**EXHIBIT "D" EMAIL TO HYDRO ONE NETWORKS INC.**

**Archived:** March 4, 2022 12:30:22 PM

**From:** [Maragos, Katerina](#)

**Mail received time:** Mon, 28 Feb 2022 10:53:45

**Sent:** Mon, 28 Feb 2022 15:53:43

**To:** [clement.li@HydroOne.com](mailto:clement.li@HydroOne.com)

**Cc:** [Cheryl Tratechaud Vellone](#), [John.henry.andre@hydroone.com](mailto:John.henry.andre@hydroone.com)

**Subject:** E.L.K. Energy Inc. - 2022 Cost of Service Application - EB-2021-0016

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Notice\\_ELK Energy\\_FR\\_20220224.pdf](#)  [Notice\\_ELK Energy\\_EN\\_20220224.pdf](#) 

---

Good morning,

Please find attached English and French versions of the Notice for EB-2021-0016.

Best,  
Katerina



**Katerina Maragos**

**Associate**

T 416.367.7280 | [KMaragos@blg.com](mailto:KMaragos@blg.com)

Bay Adelaide Centre, East Tower, 22 Adelaide St. W, Toronto, ON, Canada M5H 4E3

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Borden Ladner Gervais LLP

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The attached document is Exhibit "E" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.



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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario

**EXHIBIT "E" NOTICE ON E.L.K.'S WEBSITE**



MY ACCOUNT & E-BILLING

LOGIN  Search



HOME | ABOUT US » | RESIDENTIAL » | BUSINESS / COMMERCIAL » | GREEN GENERATION »

**ATTENTION CUSTOMERS**

For All Covid-19 2020 Information Please [Click Here](#)

E.L.K. Energy Inc. has applied to the Ontario Energy Board to increase our electricity distribution rates. Please review the Ontario Energy Board's Notice of Hearing to learn more and to find out how you can participate in the Ontario Energy Board's hearing. [Click Here](#)

**New Time-of-Use (TOU) and Tiered Prices Effective February 8th, 2022**

**Time-of-Use**

- Off-Peak 8.2 ¢ /KWh
- Mid-Peak 11.3 ¢ /KWh
- On-Peak 17.0 ¢ /KWh

**Tiered Prices**

- Residential - first 1000 KWh 9.8 ¢ above 1000 KWh 11.5 ¢
- Small Business - first 750 KWh 9.8 ¢ above 750 KWh 11.5 ¢



Tweets by @elkenergyinc

Cost of Service Application 2022 | E | X | +

elkenery.com/?page\_id=2179


More | Aim Pro | CanPost (Acct) | CanPost (PCL) | CanPost | CIBC (Acct) | CIBC (DigBiz) | CompuGen | Ecare | ELKEnergy | Reading list

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Tenders, Proposals & Quotations  
Industry Links  
Cost of Service Application 2022

## Cost of Service Application 2022

Notice ELK Energy EN 0220224  
 Notice ELK Energy FR 20220224  
 2022 DVA Continuity Schedule Co.S.1.0.28Jan22-Accurate-Rate-Riders-No-1588-89-principal-after-201  
 ELK - 2022 - Benchmarking - Spreadsheet - Forecast-Model - 1Feb22  
 2022 RTSR Workform 1Feb22  
 2021 Test Year Income Tax PILs 20200520-rev 24Jan22  
 2021 Cost Allocation Model v1.0 ELK 1Feb22 Final  
 Exhibit 1 - Administrative Documents  
 Exhibit 2 - Rate Base  
 Exhibit 3 - Operating - Revenue  
 Exhibit 4 - Operating - Costs  
 Exhibit 5 - Cost of Capital and Capital Structure  
 Exhibit 6 - Revenue Deficiency  
 Exhibit 7 - Cost Allocation Draft  
 Exhibit 8 - Rate Design  
 Exhibit 9 - Deferral and Variance-Accounts

Home | Contact Us | Sitemap | Cost of Service Application 2022

Type here to search

See below twitter that has been sent out today.  
 We are in the process of sending out 540 emails and I will send a copy of one after they are sent.

Thanks

Cheryl Tratechaud CPA, CMA  
 E.L.K. Energy Inc.  
 Chief Financial Officer, Director Stakeholder Relations  
 519-776-5291 ext 205  
[ctratechaud@elkenery.com](mailto:ctratechaud@elkenery.com)

From: Kavya Lucier <[klucier@elkenery.com](mailto:klucier@elkenery.com)>  
 Sent: March 2, 2022 1:36 PM  
 To: Cheryl Tratechaud <[ctratechaud@elkenery.com](mailto:ctratechaud@elkenery.com)>  
 Subject: Twitter

The attached document is Exhibit "F" to the Affidavit of Service.

SWORN REMOTELY by Cheryl Tratechaud of the City of Essex in the Province of Ontario, before me at the City of Toronto in the Province of Ontario, on March 4, 2022 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.

A handwritten signature in black ink, appearing to read "K. Maragos". The signature is written in a cursive style with a large initial "K" and a long, sweeping underline.

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**KATERINA MARAGOS**

Commissioner for Taking Affidavits in the  
Province of Ontario

**EXHIBIT "F" TWITTER MESSAGES**

From: [Kayla Lucier](#)  
To: [Cheryl Trebilcock](#)  
Subject: Twitter  
Date: March 2, 2022 1:35:48 PM  
Attachments: [image001.png](#)

The screenshot shows a web browser window displaying a Twitter profile page for E.L.K. Energy Inc. (@elkenegyinc). The browser's address bar shows the URL: [twitter.com/elkenegyinc/status/1499085128374624257](https://twitter.com/elkenegyinc/status/1499085128374624257). The browser tabs include "Class 8 Global Adjustment", "Prescribed interest rates | Ontari...", "User Authentication", "E.L.K. Energy Inc. on Twitter: 'We...", "Notice\_ELK\_Energy\_EN\_2022022...", and "Notice\_ELK\_Energy\_EN\_2022022...".

The Twitter interface includes a left-hand navigation sidebar with options: Home, Explore, Notifications, Messages, Bookmarks, Lists, Profile, and More. A blue "Tweet" button is located at the bottom of the sidebar.

The main content area displays a tweet from E.L.K. Energy Inc. (@elkenegyinc) posted at 1:12 PM on Mar 2, 2022. The tweet text reads: "We have applied to the @OntEnergyBoard to increase our electricity distribution rates. Learn more. Have your say. [elkenegy.com/wp-content/upl...](https://elkenegy.com/wp-content/upl...)". Below the tweet are icons for replies, retweets, likes, and a share icon. A "Reply" button is visible at the bottom right of the tweet area.

The right-hand side of the page features a "Search Twitter" bar, a "Relevant people" section with profiles for E.L.K. Energy Inc. and Ontario Energy Board, and a "What's happening" section with trending topics like "Ukraine conflict - LIVE", "UN General Assembly votes to condemn Russia over invasion of Ukraine", "#SidneyCrosbyxAudible", and "The Bank of Canada raised interest rates for the first time since 2018. What does that mean for Canadians?". A "Messages" button is located at the bottom right of the right-hand pane.

At the bottom of the browser window, a taskbar shows the Windows logo, a search bar with the text "Type here to search", and various application icons. The system tray on the right shows the weather as "5°C Cloudy", the time as "1:35 PM", and the date as "2022-03-02".

Kayla Lucier  
Supervisor, Finance & Customer Service  
E.L.K. Energy Inc.  
519-776-5291 x204  
klucier@elkenegy.com

From: [Kayla Lucier](#)  
To: [Owen Tabor](#)  
Subject: French Notice of Hearing  
Date: March 4, 2022 10:27:19 AM  
Attachments: [image001.png](#)

twitter.com/elkenergyinc/status/1499767068341809152

**Tweet**

E.L.K. Energy Inc. @elkenergyinc

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