

## EXHIBIT LIST

Exhibit	Tab	Schedule	DESCRIPTION
<b>A – ADMINISTRATION &amp; APPLICATION SUMMARY</b>			
A	1	1	Exhibit List
A	1	2	2023 Submission
A	1	3	2024 Submission
A	1	4	2025 Submission
A	1	5	Executive Summary
A	2	1	Stakeholder Engagement
A	2	2	Performance Measures and Targets <u>Attachment 1</u> - 2023-2025 Performance Measures <u>Attachment 2</u> - 2022 Performance Measures Results
<b>B – BUSINESS PLAN &amp; FINANCIAL INFORMATION</b>			
B	1	1	IESO's Letter to the Minister Requesting Approval of 2023-2025 Business Plan
B	1	2	2023-2025 Business Plan
B	1	3	Minister's Letter Approving the IESO's 2023-2025 Business Plan
B	2	1	2022 Annual Report and Audited Financial Statements
<b>C – REVENUE REQUIREMENT AND USAGE FEES</b>			
C	1	1	Revenue Requirement and Usage Fee Methodology
C	2	1	2023-2025 Revenue Requirements and Usage Fees Attachment 1 – Actual Load and Forecast Volumes (xlsx)
C	3	1	Funding Sources <u>Attachment 1</u> - Funding Sources (xlsx)
<b>D – OPERATING EXPENDITURES</b>			

D	1	1	OM&A Overview <a href="#">Attachment 1</a> - Summary of OM&A Expenses (Appendix 2-JA) (xlsx) <a href="#">Attachment 2</a> - OM&A Cost Driver Table (Appendix 2-JB) (xlsx)
D	1	2	OM&A Business Unit Detail <a href="#">Attachment 1</a> - OM&A Business Unit Table (Appendix 2-JC) (xlsx) <a href="#">Attachment 2</a> - Organizational Chart
D	1	3	Staffing and Compensation <a href="#">Attachment 1</a> - Employee Costs (Appendix 2-K) (xlsx) <a href="#">Attachment 2</a> - IESO Compensation Guidelines <a href="#">Attachment 3</a> - Non-Executive Total Remuneration Review
D	1	4	Corporate Policy on Procurement <a href="#">Attachment 1</a> – IESO Procurement Policy
D	2	1	Interest Expense and Investment Income
<b>E – CAPITAL EXPENDITURES, FIXED ASSETS AND AMORTIZATION</b>			
E	1	1	Asset Management Process Overview
E	1	2	Capital Expenditure Planning Process Overview
E	2	1	Capital Budget Overview and Progress on Capital Projects <a href="#">Attachment 1</a> - Capital Projects (Appendix 2-AA) (xlsx) <a href="#">Attachment 2</a> - Project Charter - Core Network Refresh <a href="#">Attachment 3</a> - Project Charter - Enabling Resources Program <a href="#">Attachment 4</a> - Project Summary - Space Needs Program <a href="#">Attachment 5</a> - Project Summary - Lawson Refresh <a href="#">Attachment 6</a> - Project Summary - Backup Operating Centre and Backup Data Centre Relocation <a href="#">Attachment 7</a> - Project Summary - Meter Data Management System Replacement <a href="#">Attachment 8</a> - Project Summary - Enabling Grid Transformation Program

			<a href="#">Attachment 9</a> - Material Capital Project Progress Updates <a href="#">Attachment 10</a> - \$1 Million - \$4 Million Capital Project Updates
E	3	1	Gross Assets and Amortization <a href="#">Attachment 1</a> - Service Life Comparison and Amortization Expense (xlsx)
<b>F – DEFERRAL AND VARIANCE ACCOUNTS</b>			
F	1	1	Forecast Variance Deferral Account
<b>G – EVIDENCE RESPONDING TO PREVIOUS OEB DECISIONS</b>			
G	1	1	Summary of Responses to OEB Decisions <a href="#">Attachment 1</a> – Progress on Implementing Recommendations from Third Party Evaluation of the Grid Innovation Fund <a href="#">Attachment 2</a> – Internal Audit Recommendations & Management Response <a href="#">Attachment 3</a> – Annual OEB Update on Market Surveillance Panel Recommendations <a href="#">Attachment 4</a> - Detail of Internal Audit Reports
G	2	1	Market Renewal Program Cost Report
G	2	2	Annual Status Report on 2017 Auditor General Report Recommendations
G	2	3	IESO 2023-2025 Regulatory Scorecard (xlsx)
<b>H - INTERROGATORIES</b>			
H	1.0	3	1.0 – AMPCO 1 – 15
H	1.0	2	1.0 – APPrO 1 -5
H	1.0	8	1.0 ED 1 – 8
H	1.0	6	1.0 EDA 2 – 5
H	1.0	7	1.0 Energy Probe 1 – 9
H	1.0	1	1.0 OEB Staff 1- 12 1.0 OEB STAFF 5

			Attachment 1 - Actuarial Report Year End 2022 Attachment 2 - 2022-2025 Expense and Funding Projections
H	1.0	5	1.0 REASCWA 1 -2
H	1.0	12	1.0 SUP 1 – 5
H	1.0	13	1.0 VECC 1 - 10
H	1.1	6	1.1 EDA 1
H	1.1	11	1.1 SEC 1 -13 1.1 SEC 1 Attachment 1- Board Material Business Plan 1.1 SEC 2 Attachment 1 - August AC Material Business Plan Attachment 2 - Board Material BP Resolution 1.1 SEC 4 Attachment 1 - IESO Stakeholder and Community Survey - Key Findings - Jan 2023
H	1.4	4	1.4 CME 1 – 3 1.4 CME 3 Attachment 1 - Non-Executive Total Remuneration Review 2018
H	1.4	10	1.4 PWU 1 – 6
H	1.6	4	1.6 CME 4
H	1.7	3	1.7 AMPCO 16 – 18 1.7 AMPCO 17 Attachment – HUB Exception Report (Redacted)
H	1.7	4	1.7 – CME 5 1.7 CME 5 Attachment 1 - 2020-2021 Target and Actual Values (xlsx)

H	1.7	11	1.7 – SEC 14 – 18 1.7 SEC 17 Attachment 1 - RSS Status Update ESC 5-30-23
H	2.0	2	2.0 – APPrO – 12-13 2.0 APPrO-12 Attachment 1 - IESO 2023-25 Cost Allocation Model Output
H	2.0	6	2.0 – EDA 6
H	2.0	1	2.0 – OEB Staff 13 - 15
H	2.0	13	2.0 VECC 11
H	2.1	2	2.1 APPrO 6 – 7
H	2.1	11	2.1 SEC 19 – 20 2.1 SEC 19 Attachment 1 - IESO 2023 Cost Allocation Model Attachment 2 - IESO 2024 Cost Allocation Model Attachment 3 - IESO 2025 Cost Allocation Model
H	3.0	6	3.0 EDA 7
H	3.0	7	3.0 Energy Probe 10
H	3.0	1	3.0 OEB Staff 16 – 23
H	3.0	12	3.0 SUP 6 – 7
H	3.0	13	3.0 VECC 12 - 13
H	3.1	4	3.1 CME 6
H	3.1	11	3.1 SEC 21
H	3.3	3	3.3 AMPCO 19
H	4.0	3	4.0 AMPCO 20 – 21
H	4.0	7	4.0 Energy Probe 11 – 13

			4.0 Energy Probe 13 Attachment 1 - 2022 RRS MRP Baseline Schedule Attachment 2 - 2022 RRS G-2-1 MRP Cost Report
H	4.0	1	4.0 – OEB Staff 24 4.0 OEB Staff 24 Attachment 1 - MRP Project Status Report Q3 2022 Attachment 2 - MRP Project Status Report Q4 2022 Attachment 3 - MRP Project Status Report Q1 2023
H	4.0	13	4.0 VECC 14
H	4.1	3	4.1 AMPCO 22
H	4.1	2	4.1 APPrO 14 – 15
H	4.1	11	4.1 SEC 22 – 25 4.1 SEC 22 Attachment 1 - MRP Business Case Validation Memo Attachment 2 - MRP Net Financial Assessment (xlsx) Attachment 3 - Probability Distribution of the NPV 2022 Values 4.1 SEC 24 Attachment 1 – MRP Schedule and Budget August MC Memo Attachment 2 – MRP Schedule and Milestones Attachment 3 – MRP Southwest Power Pool Engagement Attachment 4 – MRPIWG Business Case Validation Memo Attachment 5 – MRP Schedule Refresh Communications Strategy Attachment 6 – MRP Schedule and Budget August BOD Memo Attachment 7 – MRP Schedule and Budget BOD Resolution Attachment 8 – MRP Schedule and Budget MC Memo Appendix Attachment 9 - MRP Status Update 5_22

			4.1 SEC 25 Attachment 1 - MRP Status Update - ESC - 2023-04-26 Attachment 2 - MRP Strategic Risk Review Attachment 3 - MRP Status Update -ESC - 2023-03-27
H	4.2	3	4.2 AMPCO 23 – 29
H	5.0	7	5.0 Energy Probe 14
H	5.0	1	5.0 OEB Staff 25 – 26
H	5.1	3	5.1 AMPCO 30 – 32 5.1 AMPCO 32 Attachment 1 - IESO Planned Internal Audits 2023-2025
H	5.1	2	5.1 APPrO 16 - 17
H	5.1	8	5.1 ED 9
H	5.1	11	5.1 SEC 26