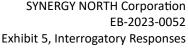




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SYNERGY NORTH

EXHIBIT 5 - COST OF CAPITAL AND CAPITAL STRUCTURE INTERROGATORIES

OEB STAFF

5-STAFF-56

Common Equity

Ref 1: Exhibit 5, 5.2.5 Common Equity, page 9

Preamble:

Synergy North states,

"SNC is authorized to issue unlimited Common Shares, Class S Shares, Class A Special Shares and Class B Special Shares. As of December 31, 2022, 109,506 common shares and 1,000 Class A common shares were issued and fully paid. The 1,000 shares represent the equity investment of the renewable generation (solar PV) business activity."

Question(s):

a) Please clarify what Synergy North means by "fully paid"?

b) Please confirm whether the 1000 Class A common shares above are equity in affiliate?

SNC Response

a) "Fully paid" refers to the fact that SNC has received full payment from the shareholders for the

shares they received.

b) The 1000 shares are special shares of SNC held by Thunder Bay Hydro Corporation for ownership

of the non-regulated renewable generation (Solar PV) assets within SNC. These assets have been

excluded from this Application.



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SCHOOL ENERGY COALITION

5-SEC-26

[Ex.5, Attach 5-C; Ex.6, p.10]

Please provide the specific portion of the increase in the 2024 revenue requirements from the 2017 Board approved proxy that is as a result of the end of the "Rate Minimization Model".

Please provide details of the calculation.

SNC response

The following recalculates the evidence as filed utilizing the rate minimization approach. The revised return on debt would have been \$1,478,664 lower.



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TABLE 5-1: RATE MINIMIZATION MODEL

				Appendix 2-OA		
Pre adjustment			Capital Stru	cture and Cost	of Capital	
	Th	is table must be co	empleted for the las	t OEB-approved year	and the test year.	
			Test Year: 202	24 without Rate Minimiza	ation	
Line No.	Particulars	C	apitalization Ratio		Cost Rate	Return
		(%)		(\$)	(%)	(\$)
	Debt					
1	Long-term Debt	56.00%		\$89,359,533	4.28%	\$3,826,628
2	Short-term Debt	4.00%	(1)	\$6,382,824	4.79%	\$305,737
3	Total Debt	60.0%		\$95,742,356	4.32%	\$4,132,366
	Equity					
4	Common Equity	40.00%		\$63,828,238	9.36%	\$5,974,323
5	Preferred Shares			\$ -		\$
6	Total Equity	40.0%		\$63,828,238	9.36%	\$5,974,323
7	Total	100.0%		\$159,570,594	6.33%	\$10,106,689
		,	4	ppendix 2-OA		
Post				cture and Cost	of Canital	
Post			Capital Stru	cture and oost	Oi Capitai	
	Th	ie table must be co	mploted for the las	at OEB-approved year	and the test year	
	11	iis table illust be co	impleted for the las	t OED-approved year	and the test year.	
			Toot Voors 2	024 with Boto Minimizat	ion	
			Test Year: 2	024 with Rate Minimizat	ion	
			Test Year: 2	024 with Rate Minimizat	ion	
Line No	Particulars			024 with Rate Minimizat		Return
Line No.	Particulars	C	Test Year: 2	024 with Rate Minimizat	Cost Rate	Return
Line No.	Particulars				Cost Rate	
Line No.		(%)		024 with Rate Minimizat		Return (\$)
	Debt	(%)		(\$)	Cost Rate (%)	(\$)
1	De bt Long-term Debt	(%)	apitalization Ratio	(\$) \$89,359,533	Cost Rate (%) 2.63%	(\$) \$2,347,965
	Debt	(%)		(\$) \$89,359,533 \$6,382,824	Cost Rate (%)	(\$) \$2,347,965 \$305,737
1 2	Debt Long-term Debt Short-term Debt	(%) 56.00% 4.00%	apitalization Ratio	(\$) \$89,359,533	Cost Rate (%) 2.63% 4.79%	(\$) \$2,347,965 \$305,737
1 2	Debt Long-term Debt Short-term Debt Total Debt	(%) 56.00% 4.00%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824	Cost Rate (%) 2.63% 4.79%	(\$) \$2,347,965 \$305,737
1 2	Debt Long-term Debt Short-term Debt Total Debt Equity	(%) 56.00% 4.00%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824	Cost Rate (%) 2.63% 4.79%	(\$) \$2,347,965 \$305,737 \$2,653,702
1 2 3	Debt Long-term Debt Short-term Debt Total Debt	(%) 56.00% 4.00% 60.0%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824 \$95,742,356	Cost Rate (%) 2.63% 4.79% 4.32%	(\$) \$2,347,965 \$305,737 \$2,653,702
1 2 3	Debt Long-term Debt Short-term Debt Total Debt Equity Common Equity	(%) 56.00% 4.00% 60.0%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824 \$95,742,356 \$63,828,238 \$-	Cost Rate (%) 2.63% 4.79% 4.32%	(\$) \$2,347,965 \$305,737 \$2,653,702 \$5,974,323 \$
1 2 3 4 5	Debt Long-term Debt Short-term Debt Total Debt Equity Common Equity Preferred Shares	(%) 56.00% 4.00% 60.0%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824 \$95,742,356 \$63,828,238	Cost Rate (%) 2.63% 4.79% 4.32% 9.36%	(\$) \$2,347,965 \$305,737 \$2,653,702 \$5,974,323 \$
1 2 3 4 5	Debt Long-term Debt Short-term Debt Total Debt Equity Common Equity Preferred Shares	(%) 56.00% 4.00% 60.0%	apitalization Ratio	(\$) \$89,359,533 \$6,382,824 \$95,742,356 \$63,828,238 \$-	Cost Rate (%) 2.63% 4.79% 4.32% 9.36%	

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VULNERABLE ENERGY CONSUMERS COALITION (VECC)

5.0-VECC-53

Reference: Exhibit 5, Appendix 2-OB

a) It does not appear that the calculation of the long-term debt rate as complete from Appendix 2-

OB pro-rates debt issuances that are either retired or issued within the 2024 calendar year.

Specifically rows 2, 8, and 15. Please recalculate the long-term debt rate making the appropriate

pro-ration adjustments.

SNC Response

a) SNC confirms that both the TD debt that will be paid off in 2024 and the unknown debt drawn in

2024 have been pro-rated for the year, utilizing the actual interest rate and actual interest paid in

the year to calculate the average principal outstanding. For further clarification, the amount

expected to be drawn in 2024 will be \$7,956,000 as per Section 5.2.2, page 7 of the application,

resulting in an average outstanding balance in the year of \$3.3M when considering the timing of

the draw and debt payments, as such the \$3.3M represents the prorated balance on an

annualized basis. SNC treated the TD loan in the same manner.

Regarding row 8, the City of Kenora debt, the promissory note was written on January 26, 2018,

as seen in Exhibit 5, Attachment 5-B, page 18; however, the debt didn't become repayable until

2022 as per City of Kenora Resolution #8 dated April 19, 2022, and as such will not be repaid until

2027. SNC, however, didn't properly calculate the average balance outstanding in the 2-OB and

has adjusted the forms accordingly. This resulted in a \$1,989 decrease in revenue requirement.

Please see the revised Appendix 2-OB in the attached Excel file

SNC_2024_Chapter2_Appendices_20231110.

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5.0-VECC-54

Reference: Exhibit 5

a) Please provide SNC's calculation of the average 2024 notional debt and the cost rate applied the

notional debt. Please explain how the cost rate of notional debt is derived.

b) If the notional debt rate is not the lowest cost rate of all current debt (i.e., 2.65%), then please

explain why this would not be the most appropriate rate given it was SNC's shareholders who

chose not to raise debt during low debt cost periods.

SNC response

a) SNC provided its Notional Debt calculation in section 5.2.8 Notional Debt on page 10 of Exhibit 5.

The rate at the time of filing was 4.32%. The Notional Debt at the time of filing was \$17,110,189

(Deemed debt \$95,742,356 – weighted long-term debt \$78,632,167).

b) SNC used its weighted cost of debt to determine the cost rate (please see Exhibit 5, Section 5.2.8,

page 10). SNC doesn't agree that it should use the 2.65% rate, as it does not represent the cost

of debt that SNC will incur in the test year and future years. For example, the weighted debt cost

considers debt that could have been received at the lowest rate and debt that could have been

issued at the higher 2009 rate of 5.27%. SNC is complying with the OEB's cost of capital policy

and there is no evidence on the record to suggest this policy should not apply in this case. SNC

would not simply borrow money in low interest rate periods if that money was not required for

business purposes.