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EB2012-0410
OEB BOARD SECRETARY
File No: Sub File: 26
Panel
Licensing LR
Other
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RECEIVED
MAY 14 2015
ONTARIO ENERGY BOARD

May 11, 2015

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
27th Floor, 2300 Yonge St
Toronto, ON M4P 1E4

Re: Rate Design for Electricity Distributors / revenue decoupling
Board File No. EB-2012-0410

Dear Ms Walli,

Further to the Board's Notice of Hearing for Cost Awards dated April 30 2015, please find attached our claim for costs and supporting documentation.

In this initiative CanSIA collaborated with the APPrO (Association of Power Producers of Ontario) by retaining one consultant, Jason Chee-Aloy of Power Advisory LLC. The two organizations filed a master submission jointly. In addition, CanSIA and APPrO each filed limited submissions separately, which dealt only with issues that were not shared by both organizations.

I trust this explains the reason for the separate submissions, the joint submission, and the separate cost claims of CanSIA and APPrO.

Sincerely,

Wesley Johnston

Wesley Johnston

Vice President, CanSIA
cc: John Gorman

Ontario Energy Board
COST CLAIM FOR HEARINGS
Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions

- Required data input is indicated by yellow-shaded fields. Formulas are present in the document to assist with the calculation of the cost claim.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.

Rate: _____ Country: _____

- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each consultant or lawyer/articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant must be attached unless, for a given consultant, a CV has been provided to the Board in another process within the last 24 months.
- **Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.**

File # EB- 2012-0410 **Process:** Rate Design - Residential Electrcity Consumer

Party: CanSIA, Canadian Solar Industries Assoc. **Affiant's Name:** Wesley Johnston

HST Number: 10686 6973 RT0001 **HST Rate Ontario:** 13.00%

Full Registrant	☑	Qualifying Non-Profit	☐
Unregistered	☐	Tax Exempt	☐
Other	☐		

Affidavit

I, **Wesley Johnston**, of the City/Town of Ottawa in the Province/State of Ontario, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

Wesley Johnston

Signature of Affiant

Sworn or affirmed before me at the City/Town of Ottawa, in the Province/State of Ontario, on May 11, 2015 (date).

Commissioner for taking Affidavits

Ontario Energy Board
COST CLAIM FOR HEARINGS
Affidavit and Summary of Fees and Disbursements

File # EB- **2012-0410** **Process:** Rate Design - Residential Electrcity Consumer

Party: **CanSIA, Canadian Solar Industries Assoc.**

Summary of Fees and Disbursements Being Claimed	
Legal/consultant fees	$6,682.50
Disbursements	$0.00
HST	$868.73
Total Cost Claim	**$7,551.23**

Ontario Energy Board
COST CLAIM FOR HEARINGS
Detail of Fees and Disbursements Being Claimed

File # EB- 2102-0410 **Process:** Rate Design - Residential Electricity Consumer

Party: CanSIA, Canadian Solar Industries Assoc. **Name:** Wesley Johnston

		Completed Years Practising/Years of relevant experience
Counsel/Articling Student/Paralegal:	☐	
Consultant:	☑	20

CV attached: ☑ CV not required: ☐

Statement of Fees Being Claimed

	Hours	Hourly rate	Subtotal	HST	Total
Preparation	20.25	$330.00	$6,682.50	$868.73	$7,551.23
Attendance - Technical Conference			$0.00	$0.00	$0.00
Attendance - Settlement Conference			$0.00	$0.00	$0.00
Attendance - Oral Hearing			$0.00	$0.00	$0.00
Argument			$0.00	$0.00	$0.00
Case Management		$170.00	$0.00	$0.00	$0.00
TOTAL LEGAL/CONSULTANT FEES			$6,682.50	$868.73	**$7,551.23**

Statement of Disbursements Being Claimed

	Net Cost	HST	Total
Photocopies		$0.00	$0.00
Printing		$0.00	$0.00
Fax		$0.00	$0.00
Courier		$0.00	$0.00
Telephone		$0.00	$0.00
Postage		$0.00	$0.00
Transcripts		$0.00	$0.00
Travel: Air		$0.00	$0.00
Travel: Car		$0.00	$0.00
Travel: Rail		$0.00	$0.00
Travel (Other):		$0.00	$0.00
Parking		included	$0.00
Taxi or Airport Limo		$0.00	$0.00
Accommodation		$0.00	$0.00
Meals		$0.00	$0.00
Other:		$0.00	$0.00
TOTAL DISBURSEMENTS:	$0.00	$0.00	**$0.00**

Ontario Energy Board

COST CLAIM FOR CONSULTATIONS

Statement of Fees Being Claimed

File # EB- 2012-0410

Process Rate Design for Residential Electricity Customers

Party CanSIA, Canadian Solar Industries Association

HST Rate: 10686 6973 RT0001

Written Comments on Board's Draft Policy

Meeting with Board Staff May 16 or May 26, 2014

Eligible Participant

Individual Whose Fees are Being Claimed	Hourly rate	Up to 25 hours	Up to 7 hours	Subtotal	HST	Total
Jason Chee-Aloy	330	20.25		6682.5	868.73	7551.23
				0	0	0
				0	0	0
				0	0	0
				0	0	0
			Totals	6682.5	868.73	
			Total legal/consultant fees:			7551.23

Power Advisory LLC

Jason Chee-Aloy

Jason Chee-Aloy
Managing Director

Power Advisory LLC
55 University Ave., Suite 600
Toronto, ON M5J 2H7
Cell: 416-303-8667

jchee-aloy@poweradvisoryllc.com

Professional History

- Ontario Power Authority
- Independent Electricity System Operator
- Ontario Ministry of Energy, Science and Technology
- Canadian Enerdata Limited

Education

- York University, MA, Economics, 1996
- University of Toronto, 1995

SUMMARY

Mr. Chee-Aloy is a professional with two decades of expertise in electricity and natural gas market analysis, policy development and market design, project development, resource and infrastructure planning, and stakeholder consultation and engagement. He has worked as an energy economist with a strong analytical foundation and understanding of commodity pricing, market design, contract design, industry restructuring, policy development, business strategy, industry governance, and planning and development of electricity infrastructure.

Mr. Chee-Aloy joined Power Advisory after being the Director of Generation Procurement at the Ontario Power Authority (OPA), where he was responsible for procuring over 15,000 MW of generation. He led the development, consultation and implementation of North America's first comprehensive Renewable Energy Feed-in Tariff (FIT) Program. Prior to joining the OPA, he worked for the Independent Electricity System Operator (IESO) where he was actively involved with restructuring Ontario's electricity sector by leading key areas of market design.

Mr. Chee-Aloy is acting for multiple generator, transmitter, financial institution, utility, and regulatory agency clients regarding numerous areas of, but not limited to: market design; contract design; contract negotiation; project development; market analysis; business strategy; power system planning and resource assessments; etc.

PROFESSIONAL EXPERIENCE

Generation Project Development and Project Acquisition

» Working with multiple generation clients regarding their participation in the IESO-Administered Markets and resolution of contract issues. Work with these generators includes strategy and solutions regarding analysis of impacts to changes to IESO's market rules and analysis of impacts to changes in the market design of the IESO-Administered Markets.

» Working with multiple generation developers towards commercial operation of their projects under multi-year contracts with the OPA. Work with these developers includes strategy and solutions regarding analysis of permitting and approvals, provincial content requirements, connection requirements, financing and future operations in the wholesale power market to optimize operations and maximize

revenues in the wholesale market and under long-term contracts.

» For multiple renewable generation clients, advising and representing their interests towards developing their generation projects, including work in areas dealing with OPA contracts, Renewable Energy Approvals, Domestic Content Requirements, Connection Impact Assessments, System Impact Assessments, and Financial Plans.

» Working with manufacturers of solar PV and wind generation components regarding strategic advice on how to increase their market share.

» Working with lenders and financiers providing market intelligence and strategic advice regarding investment in renewable generation projects.

» Working with owners of existing generation facilities, prospective equity providers, and prospective developers to value projects for purposes of acquisitions. This work involves assessment of Ontario's electricity market and valuation of specific generation assets.

Ontario Market Design and Wholesale Market Development

» Acted for the IESO as the facilitator/consultant for the IESO's Electricity Market Forum. One of his main deliverables was the development of the Roadmap that identified and sequenced the major initiatives and recommendations required to evolve Ontario's electricity sector throughout the short-term (present to 2014), Medium-Term (2015-2019) and Long-Term (2020 and beyond). The initiatives and recommendations included: review of wholesale spot pricing, costs (including global adjustment), and cost allocation; review of OPA contracts to ensure alignment with the wholesale market; review of regulated rate design regarding its effect and integration with the wholesale market; increasing demand-side participation in the wholesale spot market; review and assess the need for new ancillary services in light of Ontario's changing supply mix; review of the two-schedule dispatch system within the wholesale market; and review of the framework for scheduling intertie transactions in the wholesale market.

» For gas-fired generator clients, advised how these facilities can meet power system needs in the Ontario electricity market and operate more efficiently given changes to the IESO-Administered Markets regarding options to secure gas supply, utilization of IESO programs such as cost guarantee programs relating to securing costs to recover starting up generating units for dispatch, and requirements for day-ahead commitment programs.

» For transmission clients, advising how new regulated or merchant transmission lines may be developed in the Ontario electricity market and the specific requirements of Ontario Energy Board (OEB) policies.

» For multiple renewable generation clients, advising and representing their interests in the IESO's SE-91 stakeholder consultation and the Visibility Technical Working Group, Dispatch Technical Working Group (DTWG) and the Floor Price Focus Group (FPFG) on the integration of variable generation in the IESO-Administered Markets. The work within the DTGWG and FPFG requires intimate and technical knowledge of the operations on the IESO-Administered Markets and the technical capabilities of generation facilities regarding how generation units are scheduled and dispatched, how prices are set, and the mechanisms for compensation for production of energy output.

» For multiple generation clients and associations, advising on IESO's SE-105 (HOEP Review) and SE-106 (GA Review) including analysis of recommendations regarding changes to HOEP and associated changes to the design of the IESO-Administered Markets and IESO Market Rules, and analysis of recommendations regarding changes to the GA.

» For multiple clients, advised on IESO's Financial Transmission Rights Market rules and protocols relating to intertie transactions regarding scheduling transactions and associated risks dealing with congestion rents, failed transactions, etc.

» For multiple financiers, advising on investment opportunities in the Ontario electricity market, OPA contracts and IESO-Administered Markets.

» Worked with IESO staff on OPA contract provisions to incentivize efficient offers and dispatch in the IESO-Administered Markets and to manage help Surplus Baseload Generation.

» Developed, managed and delivered OPA Procurement Processes and innovative strategies to procure generation, including assessment of potential new market mechanisms to be developed within the IESO-Administered Markets (e.g., capacity markets).

» Worked with IESO staff to assess how Non-Utility Generator (NUG) facilities could be commercially incentivized to more efficiently participate in the IESO-Administered markets which concluded with a short-term OPA contract with a specific NUG that was validated by the IESO and OPA to have increased market efficiency.

» While at the IESO, was Project Manager of Long-Term Resource Adequacy and developed and delivered high-level design, detailed design, and draft market rules for a centralized forward capacity market (i.e., Resource Adequacy Market (RAM)), and chaired the Long-Term Resource Adequacy Working Group comprising over 20 electricity sector stakeholders.

» For the IESO, implemented short-term resource adequacy mechanisms through the Hour-Ahead Dispatchable Load program and Replacement Generation to Support Planned Outages in 2003 and 2004.

» Developed and drafted over 50 IESO Market Rule amendments, including applicable quantitative assessments, mainly regarding market surveillance, compliance, reliability, scheduling, dispatch and pricing rules, and settlements (i.e., Chapters 3, 5, 7 and 9), therefore having a very strong understanding and knowledge on how the IESO-Administered Markets operate and in particular how the dispatch and pricing algorithms work.

» Developed business processes, developed data requirements, and reviewed applicable Market Rules (e.g., local market power rules) for the Market Assessment Unit.

Power System Planning and Infrastructure Assessment

» For multiple generation and trade association clients, used power system planning techniques to develop alternate Ontario electricity supply and electricity demand scenarios to Ontario's Long-Term Energy Plan (LTEP) in order to project changes to the generation supply mix and conservation and demand management (CDM) targets.

» For multiple generation and trade association clients, assessed and optimized generation resource options and likely solutions to be developed to meet future Ontario power system needs, and developed business strategies and strategic plans for these clients to execute towards increasing their market share by increasing their development pipeline of projects.

» Member of the OPA's Integrated Power System Plan (IPSP) Steering Committee that was responsible for the development and review the 20-year IPSP, developed strategy for the regulatory filing and OEB proceeding, was an expert witness for the interfaces between the generation and CDM resource requirements specified within the IPSP and the applicable procurement processes that would be used to contract for these generation and CDM resources.

Generation and Transmission Procurement and Contracting

» Acting for multiple wind and solar generators by leading market analysis, contract analysis, and financial analysis, and leading contract negotiations with the OPA to amend their contracts to address potential IESO economic curtailment of energy production from these generators resulting from the integration of these generators

into the real-time scheduling and dispatch process within the IESO-Administered Markets.

» Acting for multiple NUG facilities and other generator clients by leading market analysis, contract analysis, and financial analysis, and leading contract negotiations for existing and new generation facilities resulting from the expiration of existing Power Purchase Agreements.

» Responsible for the delivery of the design, management and execution of all generation procurement processes and contracts for development of electricity supply resources while at the Ontario Power Authority (2005 to 2010). This included contracting for over 15,000 MW of generation capacity (including some demand-response) with an approximate value of over $25 billion, including combined cycle gas turbine facilities, simple cycle gas turbine facilities, combined heat and power facilities, waterpower facilities, bio-energy facilities, wind power (on- and off-shore) facilities, solar PV facilities and energy-from-waste facilities ranging in size from under 10 kW to over 900 MW through competitive and standard offer procurements and sole source negotiations. The development of procurement processes and long-term contracts needed to necessarily take into account the integration of these generation projects into the wholesale market.

» Managed over 80 staff, developed and successfully implemented North America's first large FIT procurement program for renewable electricity supply resources. To date, over 20,000 applications totaling over 18,000 MW from prospective generation projects have been submitted to the OPA, with over 2,500 MW successfully contracted. In addition, chaired the Renewable Energy Supply Integration Team (RESIT) comprising of Ontario agencies and Government. This Team also held responsibility to implementing the FIT Program.

» Chaired the RESIT that delivered recommendations to the Minister of Energy for development of the Green Energy Act and the FIT Program. Delivered a consensus document assessed and recommended changes to OEB Transmission and Distribution System Codes, regulations and legislation, in addition to the roles and responsibilities of the OPA, IESO, transmitters, OEB and Local Distribution Companies (LDCs) towards ensuring timely development of renewable generation. Senior staff from the IESO, OPA, Hydro One, OEB and the Ministry of Energy comprised the RESIT while Executives from IESO, OPA, OEB and Hydro One frequently attended these meetings.

» Advising multiple clients regarding transmission development opportunities and power system needs relating to the Ontario Government's identified transmission projects contained in the LTEP.

» Advised the Alberta Electricity System Operator (AESO) regarding development of their present transmission procurement process by researching and reviewing transmission procurement processes from Ontario and Texas.

» Led discussions and early negotiations with Hydro Quebec, Nalcor (i.e., formerly Newfoundland and Labrador Hydro) and Manitoba Hydro exploring scope of potential contracts for capacity and/or energy supply, including potential solutions to qualify Ontario capacity for trade with other jurisdictions.

» Received the Canadian Solar Industries Association's 2009 Solar Industry Leader of the Year award.

Policy Development

» For the Association of Power Producers of Ontario (APPrO) and the Canadian Solar Industries Association (CanSIA), member of the OEB's Standby Rates Working Group that commented on potential policy direction for standby rates, including analysis and commentary on revenue decoupling

» For multiple generation and association clients, using the supply mix and CDM scenarios and targets conveyed in the above point to assess and analyze the Ontario Government's present review of the LTEP, and developing policy positions for these clients regarding forthcoming changes to the LTEP.

» For multiple generation and association clients, assessing and analyzing applicable changes to CDM policies and targets as proposed in the July 2013 Ontario Government's conservation white paper, and developing policy positions for these clients.

» For multiple generation and association clients, assessing and analyzing a potential framework for regional planning and siting of large energy infrastructure projects, as the IESO and OPA have been directed by the Minster of Energy to provide recommendations by August 1, 2013, and developing policy positions for these clients.

» For multiple generation and association clients, assessing and analyzing potential changes to the procurement and contracting of renewable generation projects outside of the FIT Program though an OPA to-be-developed competitive procurement process, and developing recommendations on the design of a competitive procurement process for these clients.

» Advised the Association or Power Producers of Ontario (APPrO) on the structure and design of the Ontario electricity market from policy, market structure and

market design points of view (including SWOT analysis of APPrO vis-à-vis its position in Ontario's electricity market and with other energy associations) and facilitated meeting of the APPrO Board of Directors.

» Advised the Ontario Energy Association on various policy developments relating to the Green Energy and Green Economy Act, 2009, OEB's Renewed Regulatory Framework, etc.

Stakeholder Consultation and Engagement

» From November 2013 to April 2014, Jason Chee-Aloy was the Power Advisory lead acting for the OEB in reviewing the OEB's governance and processes regarding their policy stakeholder consultation framework. The OEB's policy stakeholder consultation framework was assessed relative to policy stakeholder consultation frameworks of other energy and non-energy North American regulators, interviews were confidentially conducted with stakeholders that typically participate in the OEB's policy stakeholder consultation framework, and recommendations to changes of the OEB's policy stakeholder consultation framework were made directly to the Chair of the OEB.

» In 2011, Power Advisory was appointed as the Government of Nova Scotia's Renewable Electricity Administrator (REA) to design and implement a competitive procurement process to contract for new renewable energy supply. As part of the REA's scope of work, Power Advisory designed and successfully implemented a robust stakeholder consultation and engagement for the procurement process which included setting clear goals and objectives for the competitive procurement process, scheduled and led meetings with stakeholders (including Aboriginal peoples), consulted and engaged stakeholders in the design of the Request for Proposal and Contract documents, regular reports back to the Government of Nova Scotia, and successful conclusion of the procurement process by execution of contracts for new renewable energy supply in 2012. Jason Chee-Aloy was a key part of Power Advisory's team that designed the stakeholder consultation and engagement process.

» In 2012, Jason Chee-Aloy acted for the IESO as the consultant and facilitator for the Electricity Market Forum. In addition to be the technical consultant and subject matter expert, this engagement comprised of facilitating bi-weekly meetings for nearly a year with senior stakeholders representing all segments of Ontario's electricity market.

Prior to joining Power Advisory in 2010, Jason Chee-Aloy led the design and facilitation of stakeholder consultation and engagement initiatives as Director of Generation Procurement at the OPA (2005 to 2010), and as a Project Manager in the

IESO's Market Evolution Program initiative (2003 to 2005). While at the OPA, Jason Chee-Aloy designed and chaired the Renewable Energy Supply Integration Team which was a form of stakeholder consultation with the goals and objectives of the OPA, OEB, IESO and Hydro One providing technical advice directly to the Minister of Energy and Infrastructure on the development of the Green Energy and Green Economy Act (2009) and the Feed-in Tariff (FIT) Program. Various Executives and senior staff from the OPA, OEB, IESO and Hydro One comprised the members of Renewable Energy Supply Integration Team. In part resulting from input from the Renewable Energy Supply Integration Team, Jason Chee-Aloy led the development of the stakeholder consultation and engagement of the design and implementation of the FIT Program. He led all stakeholder consultation and engagement meetings over several months where at times more than 400 stakeholders attended in person, by phone, or by web conferencing.

Selected Speaking Engagements

» Mindfirst Lunch Seminar: Ontario Capacity Auction - Analysis of Feasibility and Criteria for Design Elements, Toronto, May 2015

» U.S./Canada Cross-Border Power Summit, Boston, April 2015

» Ontario FIT and Renewable Energy Forum, Toronto, March 2015

» Canadian Wind Energy Association Operations & Maintenance Summit, Toronto, February 2015

» Canadian Power Finance Conference, Toronto, January 2015

» Canadian Solar Industry Association Annual Conference, Toronto, December 2014, December 2013, December 2012, December 2011, December 2010 and December 2009

» EUCI, Canada Energy Storage Summit, Toronto, November 2014

» UBS, Ontario Power Markets, New York, November 2014

» Association of Power Producers of Ontario Annual Conference, Toronto, November 2014, November 2013, November 2012, November 2011, November 2010, November 2009, November 2008, November 2007, November 2006 and November 2003

» Ontario Energy Association, Annual Energy Conference, Toronto, September 2014, 2013, Niagara Falls, September 2012

» Solar Ontario, Ottawa, May 2014

- Ontario Power, Examining the Future Structure of Ontario's Electricity Market: Should Ontario Incorporate a Capacity Market or Alternative Structure Framework? Toronto, April 2014
- Ontario Waterpower Association, Niagara Falls, October 2013, October 2013, December 2012, December 2011
- EUCI, Securing Ontario's Distribution Grid of the Future, Toronto, September 2013
- TD Securities, Canadian Clean Power Forum, Toronto, September 2013
- Ontario Energy Association, Energy Conference 13, Toronto, September 2013
- TREC Education, Toronto, June 2013
- Canadian Solar Industry Association, Solar Ontario 2013, Niagara Falls, May 2013
- FIT Forum, Toronto, April 2013, April 2012
- Nuclear Symposium, Toronto, May 2012
- TD Securities, The Future of Ontario's Power Sector, Toronto, April 2012
- Ontario Power Perspectives, Toronto, April 2012
- Ontario Energy Association Speaker Series – FIT and the Provincial Budget: What do they mean for Ontario's Electricity Sector, Toronto, April 2012
- Energy Contracts, Calgary, March 2012
- Canadian Power and Finance Conference, Toronto, January 2012, January 2011
- Environmental Law Forum, Cambridge, January 2012
- Capstone Infrastructure Corporation, Investor Day, Toronto, December 2011
- Canadian Projects and Money, Toronto, June 2011
- Ontario's Feed-in Tariff, Toronto, June 2011
- Photon's Solar Electric Utility Conference, San Francisco, February 2011
- Ontario Solar Network, Solar Summit, Toronto, February 2011
- Electricity Invitational Forum, Cambridge, January 2011
- Credit Suisse Alternative Energy Conference, Washington, June 2010
- Transmission and Integrating New Power into the Grid, Calgary, April 2010

- Feed-in Tariff: Another Tool for Meeting RPS, San Francisco, February 2010
- BC Power, Vancouver, January 2010
- Infrastructure Renewal, Toronto, October 2009
- Green Energy Week, Toronto, September 2009
- Ontario Waterpower Association Executive Dialogue, May 2009, May and October 2008
- GasFair and PowerFair, Toronto, April 2008, May 2007 and April 2006
- Eastern Canadian Power and Renewables Finance Forum, Toronto, February 2008
- Quebec Forum on Electricity, Montreal, April 2007
- Energy Contracts, Toronto, March 2007 and November 2003
- Power On, Toronto, October 2006
- Generation Adequacy in Ontario, Toronto, April 2006, March 2005 and April 2004
- Installed Capacity Markets – Designing and Implementing Installed Capacity Markets, Boston, May 2004
- Ontario Electricity Conservation and Supply Task Force, September and July 2003

Power Advisory LLC

July 15, 2014

Wes Johnston
Vice President
Canadian Solar Industries Association
150 Isabella Street, Suite 605
Ottawa, ON, K1S 1V7

Dear Wesley,

This represents Power Advisory's summary of services for June 2014 for assistance with OEB revenue decoupling. I have included an invoice which provides details of the services provided.

Hours for Jason Chee-Aloy:	$	20.25
Hourly rate for services:	$	330.00
Fees for Jason Chee-Aloy:	$	6,682.50
Total Professional Fees	**$**	**6,682.50**
HST 81338 8691 RT001 @ 13%	**$**	**868.73**
Amount Invoiced (Payment Requested):	**$**	**7,551.23**

Please call if you have any questions regarding this invoice.

Please make the check payable to Power Advisory LLC and send to the address below.

Best Regards,

John Dalton

John Dalton
President