

EB-2023-0125 : 1 : Marc Brouillette

COST CLAIM NUMBER 2182	SUBMISSION DEADLINE DATE June 27, 2024	CLAIM STATUS Approved by Finance
EB# EB-2023-0125: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	OTHER EB#S	PHASE #* 1
INTERVENOR Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	INTERVENOR COMPANY* Canadian Manufacturers & Exporters, Toronto: Corporation	INTERVENOR TYPE Full Registrant
HST RATE ONTARIO 13.00	EXCHANGE RATE	COUNTRY Canada
HST NUMBER 10807 5482 RT0001	LATE SUBMISSION ALLOWED No	EXTENSION DEADLINE DATE

PARTICIPANTS

			Total (\$)	Total Hours	Participant Claim Status
New	Non-Filing Participant First, Last Name	Filing Participant			
No	,	Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	2,237.40	6.00	Submitted

ATTACHMENTS

Attachment	Document Type	Import Message
Resume - M Brouillette 2024.pdf	CV	
EB-2023-0125 CME Time Records June 2024 Cost Claim.pdf	Time Docket	
EB-2023-0125 Invoice CME June 2024.pdf	Invoice	
CME EB-2023-0125 Cost Claim 061420241726.pdf		

TOTAL LEGAL/CONSULTANT/OTHER FEES
1,980.00

TOTAL DISBURSEMENTS
0.00

TOTAL HST
257.40

TOTAL CLAIM
2,237.40

TOTAL AMOUNT AWARDED

TOTAL HOURS CLAIMED
6.00

TOTAL HOURS DISALLOWED

REASON FOR
DISALLOWANCE

REASON FOR
DISALLOWANCE - 2

REASON FOR
DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO
Strapolec Inc

SEND PAYMENT TO ADDRESS
148 Westminster Avenue
Toronto, ON
M6R1N7

ATTENTION

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY
Marc Brouillette

DATE SUBMITTED
June 14, 2024

CASE EB-2023-0125: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	COST CLAIM EB-2023-0125 : 1 : Marc Brouillette	INTERVENOR NAME Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	PARTICIPANT CLAIM STATUS Submitted
FILING PARTICIPANT Brouillette, Marc; +1 (416) 564-4185 marc@strapolec.ca	NEW PARTICIPANT No	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
SERVICE PROVIDER TYPE* Consultant	YEAR CALLED TO BAR*	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE* 22	HOURLY RATE 330
HST RATE CHARGED* 13.00	CV STATUS (FOR CONSULTANT/ANALYST) CV Attached	LAST CV DATE June 14, 2024	OVERRIDE HOURLY RATE No
HST NUMBER 10807 5482 RT0001	HEARINGS No	CONSULTATIONS Yes	DISBURSEMENTS No

CONSULTATION

Consultation Hours	Consultations Subtotal (\$)	Consultations Total Tax (\$)	Consultations Total (\$)
6.00	1,980.00	257.40	2,237.40

Description	Maximum Hours	Hours	Hourly Rate	Sub Total	HST Rate	HST	Total
1 Draft project plan webinar - October 13, 2023	2.00	2.00	330	660.00	13.00	85.80	745.80
2 Draft BCA framework project plan review - November 9, 2023	4.00		330		13.00		
3 Draft BCA framework review - February 1, 2024	4.00	4.00	330	1,320.00	13.00	171.60	1,491.60
Total Legal/Consultant Fees		6.00		1,980.00		257.40	2,237.40

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
EB-2023-0125 CME Time Records June 2024 Cost Claim.pdf	Time Docket	
EB-2023-0125 Invoice CME June 2024.pdf	Invoice	
Resume - M Brouillette 2024.pdf	CV	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
EB-2023-0125 CME Time Records June 2024 Cost Claim.pdf	Time Docket	Consultations	
EB-2023-0125 Invoice CME June 2024.pdf	Invoice	Consultations	
Resume - M Brouillette 2024.pdf	CV	Consultations	

**Billing Address**

Strategic Policy Economics
148 Westminster Avenue
Toronto, Ontario
M6R 1N7

Cost Claim Time Records

OEB File #: EB-2023-0125

Consultation: Benefit-Cost Analysis Framework for Addressing Electricity System
Needs

Party: Canadian Manufacturers and Exporters (CME)

Name: Marc Brouillette

Rate: \$330.00

October 2023, OEB Draft project plan Webinar support

Date	Hours	Description
10/13/2023	0.5	Oct 13 plan session prep
10/13/2023	1	Attend planning session Oct 13
10/14/2023	0.5	Oct 13 plan session prep/summary

Total time card	2
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Total Charged	2
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January 2024 Draft BCA Framework review

Date	Hours	Description
1/9/2024	0.5	Feedback on Draft Ph 1 Framework
1/16/2024	1	Feedback on Draft Ph 1 Framework
1/18/2024	1	Feedback on Draft Ph 1 Framework
1/25/2024	1	Feedback on Draft Ph 1 Framework
1/27/2024	1	Feedback on Draft Ph 1 Framework
1/28/2024	2	Feedback on Draft Ph 1 Framework
1/29/2024	2.25	Feedback on Draft Ph 1 Framework
1/30/2024	0.25	Feedback on Draft Ph 1 Framework
1/31/2024	1	Feedback on Draft Ph 1 Framework
2/1/2024	1	Feedback on Draft Ph 1 Framework

Total time card	11
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Total Charged	4
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**Billing Address**

Strategic Policy Economics
148 Westminster Avenue
Toronto, Ontario
M6R 1N7

INVOICE

HST 850246133RT0001

Transaction Date:
June 14, 2024

Client Name: Ontario Energy Board		Transaction Type: Invoice	Invoice #: OB-33
Bill to: Ontario Energy Board 2300 Yonge Street 27th Floor Toronto, Ontario M4P 1E4		Payment Terms: Due 30 days	
Line	Invoice Line Description	Line Amount	
	Ref OEB File #: EB-2023-0125, CME Participation		
1	Oct 13 2023 support - M. Brouillette 2hrs @ \$330.00/hour	\$	660.00
2	Jan 2024 submission prep - M. Brouillette 4hrs @ \$330.00/hour	\$	1,320.00
	Subtotal	\$	1,980.00
	HST	\$	257.40
	Total Invoice Amount	\$	2,237.40
Notes:			

Please make cheque payable to Strapolec, Inc.

MARC BROUILLETTE, BSc, MBA

148 Westminister Avenue, Toronto, Ontario M6R 1N7, marc@strapolec.ca, (416) 564-4185

PROFILE

- A Business Strategy Consultant experienced in developing economic, business, partnership and financial models for complex and strategic technology-based public/private multi-stakeholder initiatives in policy driven regulated environments
- An innovative, strategic thinker with exceptional analytical, problem solving and synthesizing skills
- Leader and entrepreneur with extensive project management, team building, & negotiation experience

EDUCATION

MBA, Honours, Schulich School of Business, York University

BSc, Systems Design Engineering, University of Waterloo

PROFESSIONAL EXPERIENCE

Principal Consultant, Strategic Policy Economics	2012 – current
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- Developed perspectives on climate change and energy solutions including submissions to inform federal and provincial governments on the potential for hydrogen
- Conducted several in depth studies of energy policy in Ontario and the implications of supply mix of renewables, distributed energy resources, and nuclear on electricity costs, jobs, and GDP
- Advised a Canadian University on possible innovations in the use of its assets to increase its research program impact and maximize commercialization benefits of its IP
- Intervenor to OEB policy consultations proceedings on behalf of large business associations
- Assessed the implications of the Paris COP 21 emission reduction objectives for the Ontario economy including the need for electrification and the electricity supply mix options available
- Facilitated strategic planning for an international organization of power utilities aimed at optimizing the ongoing safety and economic operation of the global power generation fleet
- Prepared on behalf of the Canadian nuclear industry a proposal to the federal government for an ongoing nuclear innovation agenda in support of emerging government policies in this area
- Designed a new organizational model for a 3000 person technology based company facing significant restructuring in its market place and strategic direction
- Developed a comprehensive study for the federal government on the contribution of nuclear science and technology to innovation in Canada and the associated socio-economic impact
- Built team to provide advisory services in support of NRC's AECL restructuring initiative
- Assessed strategic, cost and economic implications of Ontario's energy policies on the electricity system with implications to nuclear sector, the economy overall, and rate-payers

Partner, Business Strategy, SECOR Consulting	2008 – 2012
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- Ontario Energy Practice Lead, authoring several perspectives on Ontario's energy challenges
- Supported AECL/NRC/Industry in assessing implications of restructuring of AECL's commercial division and Nuclear Laboratory, working with government and multiple industry stakeholders
- Developed recommendations to Federal government to address medical isotope crisis. Developed and managed an OECD hosted global workshop of governments, industry representations and international public agencies to develop global solutions to the medical isotope crisis
- Supported NRC, government panel, and domestic and international medical isotope industry participants in addressing the security of supply of medical isotopes
- Defined benefits to provincial government of internet and land based gaming opportunities

MARC BROUILLETTE, BAsC, MBA

148 Westminster Avenue, Toronto, Ontario M6R 1N7, marc@strapolec.ca, (416) 564-4185

Principal Consultant & GM, Strategic Gaming Innovations 2005 – 2008

- Built Strategic Gaming Innovations from a sole practitioner with a single client to a team of 5 consultants serving provincial gaming corporations and industry associations across Canada
- Focused on business strategy development and implementation for the multi-stakeholder regulatory & business relationship models to reform Charitable Gaming sectors across Canada
- Implementation included development of all industry stakeholder roles, financial models, operating procedures, and negotiation of contracts

Manager, Strategy & Transformation Consulting Services, Capgemini/Ernst & Young 2000 – 2005

- Team lead for business case and operating model development for introducing a distributed power generation service capability to the deregulating Ontario Electricity Market place
- Identified and quantified strategic options for commercialization of Electrical T&D utility infrastructure services considering internal transformation, spin-off, divesting, and outsourcing.
- Developed business case for charitable gaming reform in Ontario in support of a collaboration of government and industry associations

Manager, Systems Engineering, MDA (formerly Spar Aerospace) 1984– 2000

- Managed systems engineering and R&D department of over 50 engineers and scientists
- Technical lead for high profile, precedent setting fixed price, international technology development
 - Coordinated definition of complex multi-lateral organizational relationships and negotiated agreements on program content, assumptions, practices, and scope with teams from NASA, the Canadian Space Agency, Government of Canada and domestic and international suppliers
 - *Developed level of customer trust permitting introduction of innovative program management practices that changed how the space industry manages risk, design reviews, and interfaces*
 - *Succeeded in redefining NASA's top level space station requirements documents which reduced Canada's risk and obligation to international program*
- Lead negotiator for collective bargaining team representing professional engineering and technical employees. Formulated association strategy through bargaining, conciliation, and mediation

Conference Presentations and Publications

- Innovation Panel Moderator, Canadian Nuclear Association Conference, 2012, Ottawa, Ontario
- Ontario Electricity Cost Forecast and Options Comparison, 2013
- CI Energy Ontario Power Conference, 2014, Toronto
- Council for Clean & Reliable Electricity (CCRE) publication on Rethinking Ontario's Long-Term Energy Plan (2014)
- Council of the Great Lakes Region, Ontario's Long-term Energy Plan: Understanding Carbon Emissions, the Role of Nuclear, and Electricity Trade with Quebec, 2016
- Council for Clean & Reliable Electricity (CCRE), 3-part series on the unfortunate truth of Distributed Energy Resources (2019)
- Council for Clean & Reliable Electricity (CCRE), Toward a National Energy Vision: Canada's Low-Carbon Energy Infrastructure Opportunity in a Global Net Zero Future, 2021

More available at www.strapolec.ca