

## EB-2021-0307 : 2 : Kelly Bruce

COST CLAIM NUMBER  
2225

SUBMISSION DEADLINE DATE  
July 16, 2024

CLAIM STATUS  
Approved by Finance

EB#  
EB-2021-0307: Initiatives: Regulatory Direction  
and Oversight: Ontario Energy Board

OTHER EB#S

PHASE #\*  
2

INTERVENOR  
Bruce, Kelly; +1 (437) 328-9397  
kbruce@enerlife.com

INTERVENOR COMPANY\*  
Building Owners and Managers  
Association, Toronto: Cooperative

INTERVENOR TYPE  
Full Registrant

HST RATE ONTARIO  
13.00

EXCHANGE RATE

COUNTRY

HST NUMBER  
R119420859

LATE SUBMISSION ALLOWED  
No

EXTENSION DEADLINE DATE

### PARTICIPANTS

			Total (\$)	Total Hours	Participant Claim Status
New	Non-Filing Participant First, Last Name	Filing Participant			
No	,	Henderson, Gillian; +1 (416) 915-1530 Ghenderson@enerlife.com	23,772.38	63.75	Submitted
Yes	Clement, Li		4,754.48	12.75	Submitted

### ATTACHMENTS

Attachment	Document Type	Import Message
BOMA EB-2021-0307 Cost Claim 071120241040.pdf		

TOTAL LEGAL/CONSULTANT/OTHER FEES  
25,245.00

TOTAL DISBURSEMENTS  
0.00

TOTAL HST  
3,281.86

TOTAL CLAIM  
28,526.86

TOTAL AMOUNT AWARDED

TOTAL HOURS CLAIMED  
76.50

TOTAL HOURS DISALLOWED

REASON FOR  
DISALLOWANCE

REASON FOR  
DISALLOWANCE - 2

REASON FOR  
DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO  
Enerlife Consulting Inc.

SEND PAYMENT TO ADDRESS  
90 Eglinton Ave E  
Suite 412  
Toronto, Ontario  
M4P 2Y3

ATTENTION

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY  
Kelly Bruce

DATE SUBMITTED  
July 11, 2024

<b>CASE</b> EB-2021-0307: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	<b>COST CLAIM</b> EB-2021-0307 : 2 : Kelly Bruce	<b>INTERVENOR NAME</b> Bruce, Kelly; +1 (437) 328-9397 kbruce@enerlife.com	<b>PARTICIPANT CLAIM STATUS</b> Submitted
<b>FILING PARTICIPANT</b> Henderson, Gillian; +1 (416) 915-1530 Ghenderson@enerlife.com	<b>NEW PARTICIPANT</b> No	<b>NON-FILING PARTICIPANT F. NAME</b>	<b>NON-FILING PARTICIPANT L. NAME</b>
<b>SERVICE PROVIDER TYPE*</b> Consultant	<b>YEAR CALLED TO BAR*</b>	<b>COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE*</b> 25	<b>HOURLY RATE</b> 330
<b>HST RATE CHARGED*</b> 13.00	<b>CV STATUS (FOR CONSULTANT/ANALYST)</b> CV Provided within Previous 24 Months	<b>LAST CV DATE</b> February 21, 2023	<b>OVERRIDE HOURLY RATE</b> No
<b>HST NUMBER</b> R119420859	<b>HEARINGS</b> No	<b>CONSULTATIONS</b> Yes	<b>DISBURSEMENTS</b> No

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## CONSULTATION

Consultation		Consultations		Consultations		Consultations	
Hours		Subtotal (\$)		Total Tax (\$)		Total (\$)	
63.75		21,037.50		2,734.88		23,772.38	

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<u>Description</u>	<u>Maximum</u> <u>Hours</u>	<u>Hours</u>	<u>Hourly</u> <u>Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
1 WG #12 - June 27, 2023	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
2 WG #13 - August 1, 2023	3.75	3.75	330	1,237.50	13.00	160.88	1,398.38
3 WG #14 - September 14, 2023	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
4 RPQR Transmission Subgroup Meeting #1 - September 28, 2023	9.00		330		13.00		
5 WG #15 - October 25, 2023	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
6 RPQR Transmission Subgroup Meeting #2 - November 14, 2023	4.13		330		13.00		
7 WG #16 - December 8, 2023	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
8 RPQR Transmission Subgroup Meeting #3 - January 11, 2024	3.75		330		13.00		
9 WG #17 - January 15, 2024	6.00	6.00	330	1,980.00	13.00	257.40	2,237.40
10 WG #18 - February 14, 2024	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
11 WG #19 - March 21, 2024	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
12 WG #20 - April 19, 2024	9.00		330		13.00		
13 WR #21 - June 12, 2024	3.75		330		13.00		
14 RPQR Transmission Subgroup Meeting #4 - June 18, 2024	3.00		330		13.00		
<b>Total Legal/Consultant Fees</b>		<b>63.75</b>		<b>21,037.50</b>		<b>,734.88</b>	<b>23,772.38</b>

### Attachments

#### Attachment

BOMA Inv 4111 EB-2021-0307 RPQR.xlsx

#### Document Type

Time Docket and Invoice

#### Import Message

### Hearings, Consultations, Disbursements Attachments

#### Attachment

BOMA Inv 4111 EB-2021-0307 RPQR.xlsx

#### Document Type

Time Docket and Invoice

#### Claim Type

Consultations

#### Import Message

**Clement Li**

<b>CASE</b> EB-2021-0307: Initiatives: Regulatory Direction and Oversight: Ontario Energy Board	<b>COST CLAIM</b> EB-2021-0307 : 2 : Kelly Bruce	<b>INTERVENOR NAME</b> Bruce, Kelly; +1 (437) 328-9397 kbruce@enerlife.com	<b>PARTICIPANT CLAIM STATUS</b> Submitted
<b>FILING PARTICIPANT</b>	<b>NEW PARTICIPANT</b> Yes	<b>NON-FILING PARTICIPANT F. NAME</b> Clement	<b>NON-FILING PARTICIPANT L. NAME</b> Li
<b>SERVICE PROVIDER TYPE*</b> Consultant	<b>YEAR CALLED TO BAR*</b>	<b>COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE*</b> 25	<b>HOURLY RATE</b> 330
<b>HST RATE CHARGED*</b> 13.00	<b>CV STATUS (FOR CONSULTANT/ANALYST)</b> CV Attached	<b>LAST CV DATE</b> July 11, 2024	<b>OVERRIDE HOURLY RATE</b> No
<b>HST NUMBER</b> R119420859	<b>HEARINGS</b> No	<b>CONSULTATIONS</b> Yes	<b>DISBURSEMENTS</b> No

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## CONSULTATION

Consultation Hours	Consultations Subtotal (\$)	Consultations Total Tax (\$)	Consultations Total (\$)
12.75	4,207.50	546.98	4,754.48

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Description	Maximum Hours	Hours	Hourly Rate	Sub Total	HST Rate	HST	Total
1 WG #12 - June 27, 2023	9.00		330		13.00		
2 WG #13 - August 1, 2023	3.75		330		13.00		
3 WG #14 - September 14, 2023	9.00		330		13.00		
4 RPQR Transmission Subgroup Meeting #1 - September 28, 2023	9.00		330		13.00		
5 WG #15 - October 25, 2023	9.00		330		13.00		
6 RPQR Transmission Subgroup Meeting #2 - November 14, 2023	4.13		330		13.00		
7 WG #16 - December 8, 2023	9.00		330		13.00		
8 RPQR Transmission Subgroup Meeting #3 - January 11, 2024	3.75		330		13.00		
9 WG #17 - January 15, 2024	6.00		330		13.00		
10 WG #18 - February 14, 2024	9.00		330		13.00		
11 WG #19 - March 21, 2024	9.00		330		13.00		
12 WG #20 - April 19, 2024	9.00	9.00	330	2,970.00	13.00	386.10	3,356.10
13 WR #21 - June 12, 2024	3.75	3.75	330	1,237.50	13.00	160.88	1,398.38
14 RPQR Transmission Subgroup Meeting #4 - June 18, 2024	3.00		330		13.00		
<b>Total Legal/Consultant Fees</b>		<b>12.75</b>		<b>4,207.50</b>		<b>546.98</b>	<b>4,754.48</b>

## Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
BOMA Inv 4111 EB-2021-0307 RPQR.pdf	Time Docket and Invoice	
Enerlife CV Clement Li 2024.pdf	CV	

## Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
BOMA Inv 4111 EB-2021-0307 RPQR.pdf	Time Docket and Invoice	Consultations	
Enerlife CV Clement Li 2024.pdf	CV	Consultations	



# INVOICE

90 Eglinton Avenue East, Suite 412

Toronto, Ontario, M4P 2Y3

[www.enerlife.com](http://www.enerlife.com)

INVOICE #

4111

DATE

6/28/2024

## BILL TO

Ontario Energy Board  
2300 Yonge Street  
Suite 2701  
Toronto, Ontario, M4P 1E4

Attention: Nancy Marconi, Registrar

Re: EB-2021-0307

DESCRIPTION	CONSULTANT	RATE	HOURS	AMOUNT
Attendance/prep at WG #12 - June 27, 2023	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #13 - August 1, 2023	Gillian Henderson	330	3.75	1,237.50
Attendance/prep at WG #14 - September 14, 2023	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #15 - October 25, 2023	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #16 - December 8, 2023	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #17 - January 15, 2024	Gillian Henderson	330	6.00	1,980.00
Attendance/prep at WG #18 - February 14, 2024	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #19 - March 21, 2024	Gillian Henderson	330	9.00	2,970.00
Attendance/prep at WG #20 - April 19, 2024	Clement Li	330	9.00	2,970.00
Attendance/prep at WG #21 - June 12, 2024	Clement Li	330	3.75	1,237.50
				-
				-
				-
				-

*Thank you for your business!*

Business number 86868 2014 RT0001

Please make cheque payable to Enerlife Consulting Inc.

Payment due upon receipt or invoice

SUBTOTAL

25,245.00

TAX RATE

13.000%

TAX

TAX

3,281.85

**TOTAL**

**TOTAL**

**\$**

**28,526.85**

If you have any questions about this invoice, please contact Kelly Bruce @ [kbruce@enerlife.com](mailto:kbruce@enerlife.com)

## CLEMENT LI MASc, BEng

Director, Policy & Regulatory Development, Enerlife Consulting Inc.  
2024 to present  
cli@enerlife.com 416-915-1530

### SUMMARY OF PROFESSIONAL EXPERIENCE

With over 30 years of experience in Ontario's electricity industry, Clement has broad knowledge of related regulatory practice and policies, including Ontario Energy Board (OEB) and Canada Energy Regulator (CER) framework, codes and orders, rate setting and leave to construct filing requirements, Independent Electricity System Operator (IESO) market rules and government legislation and regulations. Clement has an outstanding track record of collaboration with all levels in the organization and other stakeholders to achieve results that are aligned with corporate goals and strategies.

In his role as Director, Policy & Regulatory Development at Enerlife, Clement leads the representation of commercial building owners and the Building Owners and Managers Association (BOMA) with the Ontario Government, OEB and the IESO. He plays a crucial role in aligning public policy, codes, regulations and programs with our clients' framework for achieving and sustaining high levels of energy efficiency and decarbonization in commercial, institutional and multi-residential buildings.

Clement's past experience at Hydro One involves providing evidence and testimony for regulatory hearings, special committees and consultation sessions, conservation demand management program design and implementation, transmission and distribution cost allocation and rate design, managing regulatory compliance activities, as well as providing expert guidance and advice to senior management and internal/external stakeholders.

Clement serves on Canadian Standards Association's technical committees (HVAC and Refrigeration, and Residential Equipment), reviewing current and proposing new standards.

### RELEVANT PROJECTS

#### Building Owners and Managers Association (BOMA)

Clement represents BOMA with the Ontario Government, OEB and the IESO.

#### Cadillac Fairview

Enerlife directs an integrated, multi-year continuous performance optimization project for Cadillac Fairview's commercial office buildings, including Simcoe Place, Yonge Corporate Centre, RBC Centre, and TD Centre. Clement's role includes aligning public policy, codes, regulations and programs with the goals and objectives of the performance optimization project, as part of Cadillac Fairview's larger framework for decarbonization of their portfolio.

### HIGHLIGHTS OF EXPERIENCE

- Over 30 years of Ontario electricity industry experience
- Regulatory policy research, development, and analysis
- Conservation and demand management regulatory frameworks, policy and programs

### AREAS OF SPECIALIZATION

- Ontario electricity industry regulatory practice and policies: Ontario Energy Board, Canada Energy Regulator, Independent Electricity System Operator
- Conservation and demand management (CDM) analysis
- Transmission and distribution cost allocation, rates and load forecasting models and methodologies
- Expert advice, strategy and guidance

### PROFESSIONAL AFFILIATIONS

- Canadian Standards Association Technical Committee Member

### ACADEMIC QUALIFICATIONS

- Master of Applied Science, Mechanical Engineering, Dalhousie University
- Bachelor of Engineering, Dalhousie University



### Sustainable Schools

With his experience introducing cold-weather heat pumps into Ontario, Clement is providing direction and expert advice for Sustainable Schools' cohort research projects focusing on air-source heat pump research.

### Regulatory Affairs and Program Design and Development

In his roles as Senior Regulatory Advisor and Manager, Transmission & Distribution Rates at Hydro One, Clement acquired deep expertise in regulatory and compliance activities. He provided evidence and testimony for numerous regulatory hearings at the Ontario Energy Board, led CDM program design and implementation (including introducing the first cold climate heat pump CDM program in Ontario), and was responsible for producing regulatory reporting and financial disclosures for the Board of Directors, the OEB and the provincial government.

### Asset Management Regulation

In his role as Manager of Asset Management Regulation at Hydro One, Clement provided regulatory support for distribution rate applications. He authored the first Green Energy Plan for Hydro One Distribution, provided strategic support to the IESO Technical Panel on market rules related matters, and developed and evaluated an integrated resource planning pilot for Hydro One Distribution planning process.

### Load Management

In his role as Senior Advisor at Hydro One, Clement represented Hydro One on the OEB cost allocation study Local Distribution Company (LDC) working group, defined load data requirements for Hydro One and other Local Distribution Companies, and ensured effective implementation of new distribution rates. He successfully developed, implemented and managed the Hydro One load data management/settlement system for the 2002 Ontario electricity market opening.