



April 7, 2025

VIA RESS

Ontario Energy Board
P.O. Box 2319,
2300 Yonge Street, 27th Floor
Toronto, ON M4P 1E4
Attention: Registrar

Dear Ms. Marconi,

Re: Generic Proceeding – Cost of Capital and Other Matters
Board File No.: EB-2024-0063

We are counsel to Caldwell First Nation (“**CFN**”) and Mississaugas of the Credit First Nation (“**MCFN**”), as joint-intervenors, in the above-noted proceeding (the “**Proceeding**”). Pursuant to the Decision and Order dated March 27, 2025, please find attached the final cost claims of CFN in the Proceeding.

Submissions. CFN respectfully request an award of 100% of its eligible costs, given its strategic and principled participation in the Proceeding, reflecting the unique interests of CFN and its members. CFN submits that this request is supported by the following considerations:

- (i) CFN participated effectively in the Proceeding, taking a surgical, principled, and coordinated approach to matters related to the rights and concerns of CFN and its member and assisted in contributing to the Board’s better understanding of such concerns and matters;
- (ii) CFN ensured that its participation in the Proceeding has been focused on material issues and consistent with the scope of its joint intervention, as set out in its joint Notice of Intervention;
- (iii) CFN coordinated significantly with MCFN and other Indigenous intervenors to participate cost-effectively in order to limit overlap and efficiently advance issues of mutual interest; and
- (iv) CFN participated responsibly and engaged with other intervenors and Board Staff to avoid overlap, maximize efficiency, and ensure that its participation was not unduly repetitive and was focused on relevant and material issues.

We trust that this approach has maximized the efficient use of resources and the right of otherwise unrepresented and important Indigenous energy customers and stakeholders to be heard in a manner that is consistent with the Board’s mandate and statutory objectives.

Total costs. Please note that as part of the interim cost claim process, CFN was awarded and paid \$2,176.00. The below table sets out the total outstanding cost claims amount for the Proceeding.

Total cost claim amount	\$4,811.00
Interim credit amount	\$2,176.00
Outstanding final cost claim amount (Total cost claim – interim payment)	<u>\$2,635.00</u>

CFN respectfully requests a full award of eligible final costs.

Sincerely,



DT Vollmer

- c. Chief Nikki van Oirschot, CFN
John Wladarski, Northwind Business Development Inc., CFN

EB-2024-0063 : 2 : Monika Pecnikova

COST CLAIM NUMBER 2613	SUBMISSION DEADLINE DATE April 07, 2025	CLAIM STATUS Approved by Finance
EB# EB-2024-0063: Rates: Policy-Related: Ontario Energy Board	OTHER EB#S	PHASE #* 2
INTERVENOR Pecnikova, Monika; +1 (647) 991-1190 monika@resilientllp.com	INTERVENOR COMPANY* Caldwell First Nation, Leamington: Township/Municipality	INTERVENOR TYPE Tax Exempt
HST RATE ONTARIO 0.00	EXCHANGE RATE	COUNTRY Canada
HST NUMBER	LATE SUBMISSION ALLOWED No	EXTENSION DEADLINE DATE

PARTICIPANTS

New	Non-Filing Participant First, Last Name	Filing Participant	Total (\$)	Total Hours	Participant Claim Status
No	,	DeMarco, Lisa (Elisabeth) ; +1 (647) 991-1190 lisa@resilientllp.com	231.00	0.70	Submitted
No	,	Vollmer, Daniel; +(647) 993.6338 daniel@resilientllp.com	1,853.00	10.90	Submitted
No	,	Daube, Nicholas; +1 (416) 768-8341 nicholas@resilientllp.com	551.00	1.90	Submitted

ATTACHMENTS

Attachment	Document Type	Import Message
CFN_Cover Letter_Generic Hearing_2025.04.07.pdf	Cover Letter	
CFN EB-2024-0063 Cost Claim 040720250959.pdf		

TOTAL LEGAL/CONSULTANT/OTHER FEES
2,635.00

TOTAL DISBURSEMENTS
0.00

TOTAL HST
0.00

TOTAL CLAIM
2,635.00

TOTAL AMOUNT AWARDED

TOTAL HOURS CLAIMED
13.50

TOTAL HOURS DISALLOWED

REASON FOR
DISALLOWANCE

REASON FOR
DISALLOWANCE - 2

REASON FOR
DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO
Resilient LLP

SEND PAYMENT TO ADDRESS
119 Baby Point Road
Toronto, ON
M6S 2G7

ATTENTION

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY
Daniel Vollmer

DATE SUBMITTED
April 07, 2025

CASE EB-2024-0063: Rates: Policy-Related: Ontario Energy Board	COST CLAIM EB-2024-0063 : 2 : Monika Pecnikova	INTERVENOR NAME Pecnikova, Monika; +1 (647) 991-1190 monika@resilientllp.com	PARTICIPANT CLAIM STATUS Submitted
FILING PARTICIPANT DeMarco, Lisa (Elisabeth) ; +1 (647) 991-1190 lisa@resilientllp.com	NEW PARTICIPANT No	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
SERVICE PROVIDER TYPE* Legal Counsel	YEAR CALLED TO BAR* 1997	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE* 28	HOURLY RATE 330
HST RATE CHARGED* 0.00	CV STATUS (FOR CONSULTANT/ANALYST) CV Provided within Previous 24 Months	LAST CV DATE April 29, 2024	OVERRIDE HOURLY RATE No
HST NUMBER	HEARINGS Yes	CONSULTATIONS No	DISBURSEMENTS No

HEARINGS

Hearings Hours	Hearings Subtotal (\$)	Hearings Total Tax (\$)	Hearings Total (\$)
0.70	231.00	0.00	231.00

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
DISCOVERY						
Read and Research Application and Evidence	0.30	330	99.00	0.00		99.00
Preparation of Interrogatories		330		0.00		
Review Interrogatory Responses		330		0.00		
Technical Conference Preparation		330		0.00		
Technical Conference Attendance		330		0.00		
Technical Conference Follow-up		330		0.00		
Subtotal of DISCOVERY	0.30	330	99.00		0.00	99.00
PROCEDURAL						
Preparation of Issues List Submission		330		0.00		
Attendance at Issues List Conference		330		0.00		
Preparation for a Confidentiality Request		330		0.00		
Prepare Submissions on Confidentiality		330		0.00		
Preparation of Motion(s) Materials		330		0.00		
Prepare Submissions on the Motion(s)		330		0.00		
Attendance at Hearing on Motion(s)		330		0.00		
Review Procedural Documents		330		0.00		

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
Subtotal of PROCEDURAL	0.00	330	0.00		0.00	0.00
INTERVENOR EVIDENCE						
Preparation of Intervenor Evidence		330		0.00		
Interrogatory Responses		330		0.00		
Preparation of Witness(es) for Attendance at Hearing		330		0.00		
Subtotal of INTERVENOR EVIDENCE	0.00	330	0.00		0.00	0.00
SETTLEMENT CONFERENCE						
Preparation for Settlement Conference		330		0.00		
Attendance at Settlement Conference		330		0.00		
Preparation of Settlement Proposal		330		0.00		
Attendance at Presentation to Panel		330		0.00		
Subtotal of SETTLEMENT CONFERENCE	0.00	330	0.00		0.00	0.00
WRITTEN ARGUMENT						
Written Submissions	0.20	330	66.00	0.00		66.00
Subtotal of WRITTEN ARGUMENT	0.20	330	66.00		0.00	66.00
ORAL ARGUMENT						
Preparation for Oral Hearing	0.20	330	66.00	0.00		66.00
Attendance at Oral Hearing		330		0.00		
Oral Submissions		330		0.00		
Attendance at Oral Submissions		330		0.00		
Subtotal of ORAL ARGUMENT	0.20	330	66.00		0.00	66.00
DECISION						
Review Decision		330		0.00		
Review Rate/Accounting Order		330		0.00		
Prepare Submission on Rate Order		330		0.00		
Subtotal of DECISION	0.00	330	0.00		0.00	0.00
OTHER						
Other Attendance (e.g., Intervenor Conferences)		330		0.00		
Subtotal of OTHER	0.00	330	0.00		0.00	0.00
TOTAL SERVICE PROVIDER FEES						
Total Service Provider Fees	0.70		231.00		0.00	231.00

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets _Lisa DeMarco.pdf	Time Docket	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets_Lisa DeMarco.pdf	Time Docket	Hearings	

EB-2024-0063_Cost Claim_CFN_Time Sheets_Lisa DeMarco							
Type	Date	Hours	Description	Rate (\$)	Billable (\$)	User	Bill#
TimeEntry	09/09/2024	0.2	OHP - Email Communications with A. Johnson re CFN's time estimate;	\$ 330.00	\$ 66.00	Lisa DeMarco	24187
TimeEntry	10/04/2024	0.3	Application and evicence - Instructions to D. Vollmer to provide overview of proceeding to newly elected CFN Chief and Council;	\$ 330.00	\$ 99.00	Lisa DeMarco	24187
TimeEntry	10/21/2024	0.2	APR - Attend on call with client;	\$ 330.00	\$ 66.00	Lisa DeMarco	24187
Total		0.7			\$ 231.00		

CASE EB-2024-0063: Rates: Policy-Related: Ontario Energy Board	COST CLAIM EB-2024-0063 : 2 : Monika Pecnikova	INTERVENOR NAME Pecnikova, Monika; +1 (647) 991-1190 monika@resilientllp.com	PARTICIPANT CLAIM STATUS Submitted
FILING PARTICIPANT Vollmer, Daniel; +(647) 993.6338 daniel@resilientllp.com	NEW PARTICIPANT No	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
SERVICE PROVIDER TYPE* Legal Counsel	YEAR CALLED TO BAR* 2020	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE* 4	HOURLY RATE 170
HST RATE CHARGED* 0.00	CV STATUS (FOR CONSULTANT/ANALYST) CV Provided within Previous 24 Months	LAST CV DATE March 21, 2024	OVERRIDE HOURLY RATE No
HST NUMBER	HEARINGS Yes	CONSULTATIONS No	DISBURSEMENTS No

HEARINGS

Hearings Hours	Hearings Subtotal (\$)	Hearings Total Tax (\$)	Hearings Total (\$)
10.90	1,853.00	0.00	1,853.00

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
DISCOVERY						
Read and Research Application and Evidence	1.70	170	289.00	0.00		289.00
Preparation of Interrogatories		170		0.00		
Review Interrogatory Responses		170		0.00		
Technical Conference Preparation		170		0.00		
Technical Conference Attendance		170		0.00		
Technical Conference Follow-up		170		0.00		
Subtotal of DISCOVERY	1.70	170	289.00		0.00	289.00
PROCEDURAL						
Preparation of Issues List Submission		170		0.00		
Attendance at Issues List Conference		170		0.00		
Preparation for a Confidentiality Request		170		0.00		
Prepare Submissions on Confidentiality		170		0.00		
Preparation of Motion(s) Materials		170		0.00		
Prepare Submissions on the Motion(s)		170		0.00		
Attendance at Hearing on Motion(s)		170		0.00		
Review Procedural Documents	0.30	170	51.00	0.00		51.00

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
Subtotal of PROCEDURAL	0.30	170	51.00		0.00	51.00
INTERVENOR EVIDENCE						
Preparation of Intervenor Evidence		170		0.00		
Interrogatory Responses		170		0.00		
Preparation of Witness(es) for Attendance at Hearing		170		0.00		
Subtotal of INTERVENOR EVIDENCE	0.00	170	0.00		0.00	0.00
SETTLEMENT CONFERENCE						
Preparation for Settlement Conference		170		0.00		
Attendance at Settlement Conference		170		0.00		
Preparation of Settlement Proposal		170		0.00		
Attendance at Presentation to Panel		170		0.00		
Subtotal of SETTLEMENT CONFERENCE	0.00	170	0.00		0.00	0.00
WRITTEN ARGUMENT						
Written Submissions	5.80	170	986.00	0.00		986.00
Subtotal of WRITTEN ARGUMENT	5.80	170	986.00		0.00	986.00
ORAL ARGUMENT						
Preparation for Oral Hearing	1.90	170	323.00	0.00		323.00
Attendance at Oral Hearing		170		0.00		
Oral Submissions		170		0.00		
Attendance at Oral Submissions		170		0.00		
Subtotal of ORAL ARGUMENT	1.90	170	323.00		0.00	323.00
DECISION						
Review Decision	1.20	170	204.00	0.00		204.00
Review Rate/Accounting Order		170		0.00		
Prepare Submission on Rate Order		170		0.00		
Subtotal of DECISION	1.20	170	204.00		0.00	204.00
OTHER						
Other Attendance (e.g., Intervenor Conferences)		170		0.00		
Subtotal of OTHER	0.00	170	0.00		0.00	0.00
TOTAL SERVICE PROVIDER FEES						
Total Service Provider Fees	10.90		1,853.00		0.00	1,853.00

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets _DanielVollmer.pdf	Time Docket	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets_DanielVollmer.pdf	Time Docket	Hearings	

EB-2024-0063 _Cost Claim _CFN _Time Sheets _Daniel Vollmer							
Type	Date	Hours	Description	Rate (\$)	Billable (\$)	User	Bill#
TimeEntry	09/20/2024	0.8	OHP - Prepare for hearing; communications with client re strategy;	\$ 170.00	\$ 136.00	Daniel Vollmer	24187
TimeEntry	09/25/2024	0.6	OHP - correspondence with client re hearing strategy and coordination with other Indigenous intervenors;	\$ 170.00	\$ 102.00	Daniel Vollmer	24187
TimeEntry	09/30/2024	0.1	OHP - Assist N. Daube re preparing for oral hearing;	\$ 170.00	\$ 17.00	Daniel Vollmer	24187
TimeEntry	10/02/2024	0.4	OHP - Communicate with client regarding hearing;	\$ 170.00	\$ 68.00	Daniel Vollmer	24187
TimeEntry	10/04/2024	1.7	Application and evidence - review application, evidence, and procedural steps to provide overview of proceeding to newly elected CFN Chief and Council per L. DeMarco;	\$ 170.00	\$ 289.00	Daniel Vollmer	24187
TimeEntry	10/21/2024	0.2	APR - Attend on call with Client;	\$ 170.00	\$ 34.00	Daniel Vollmer	24187
TimeEntry	11/05/2024	1	ARP - Prepare written submissions;	\$ 170.00	\$ 170.00	Daniel Vollmer	24187
TimeEntry	11/06/2024	0.1	ARP - call with client re submissions and coordination with other intervenors;	\$ 170.00	\$ 17.00	Daniel Vollmer	24187
TimeEntry	11/06/2024	1.2	ARP - Review TFG/MC submissions re coordination and support;	\$ 170.00	\$ 204.00	Daniel Vollmer	24187
TimeEntry	11/07/2024	1.6	ARP - Prepare and finalize written submissions;	\$ 170.00	\$ 272.00	Daniel Vollmer	24187
TimeEntry	11/28/2024	1.1	APR - Review reply submissions;	\$ 170.00	\$ 187.00	Daniel Vollmer	24187
TimeEntry	11/29/2024	0.1	APR - Review reply submissions;	\$ 170.00	\$ 17.00	Daniel Vollmer	24187
TimeEntry	12/19/2024	0.3	Review procedural documents - Review decision on proper reply submissions;	\$ 170.00	\$ 51.00	Daniel Vollmer	24187
TimeEntry	01/06/2025	0.5	APR - Review TFG/MC supplementary submissions;	\$ 170.00	\$ 85.00	Daniel Vollmer	25116
TimeEntry	04/02/2025	1.2	Review Decision - Review Decision and Order; prepare summary for client re same	\$ 170.00	\$ 204.00	Daniel Vollmer	25116
Total		10.9			\$ 1,853.00		

CASE EB-2024-0063: Rates: Policy-Related: Ontario Energy Board	COST CLAIM EB-2024-0063 : 2 : Monika Pecnikova	INTERVENOR NAME Pecnikova, Monika; +1 (647) 991-1190 monika@resilientllp.com	PARTICIPANT CLAIM STATUS Submitted
FILING PARTICIPANT Daube, Nicholas; +1 (416) 768-8341 nicholas@resilientllp.com	NEW PARTICIPANT No	NON-FILING PARTICIPANT F. NAME	NON-FILING PARTICIPANT L. NAME
SERVICE PROVIDER TYPE* Legal Counsel	YEAR CALLED TO BAR* 2007	COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE* 18	HOURLY RATE 290
HST RATE CHARGED* 0.00	CV STATUS (FOR CONSULTANT/ANALYST) CV Attached	LAST CV DATE April 04, 2025	OVERRIDE HOURLY RATE Yes
HST NUMBER	HEARINGS Yes	CONSULTATIONS No	DISBURSEMENTS No

HEARINGS

Hearings Hours	Hearings Subtotal (\$)	Hearings Total Tax (\$)	Hearings Total (\$)			
1.90	551.00	0.00	551.00			
<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
DISCOVERY						
Read and Research Application and Evidence		290		0.00		
Preparation of Interrogatories		290		0.00		
Review Interrogatory Responses		290		0.00		
Technical Conference Preparation		290		0.00		
Technical Conference Attendance		290		0.00		
Technical Conference Follow-up		290		0.00		
Subtotal of DISCOVERY	0.00		0.00		0.00	0.00
PROCEDURAL						
Preparation of Issues List Submission		290		0.00		
Attendance at Issues List Conference		290		0.00		
Preparation for a Confidentiality Request		290		0.00		
Prepare Submissions on Confidentiality		290		0.00		
Preparation of Motion(s) Materials		290		0.00		
Prepare Submissions on the Motion(s)		290		0.00		
Attendance at Hearing on Motion(s)		290		0.00		
Review Procedural Documents		290		0.00		

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
Subtotal of PROCEDURAL	0.00		0.00		0.00	0.00
INTERVENOR EVIDENCE						
Preparation of Intervenor Evidence		290		0.00		
Interrogatory Responses		290		0.00		
Preparation of Witness(es) for Attendance at Hearing		290		0.00		
Subtotal of INTERVENOR EVIDENCE	0.00		0.00		0.00	0.00
SETTLEMENT CONFERENCE						
Preparation for Settlement Conference		290		0.00		
Attendance at Settlement Conference		290		0.00		
Preparation of Settlement Proposal		290		0.00		
Attendance at Presentation to Panel		290		0.00		
Subtotal of SETTLEMENT CONFERENCE	0.00		0.00		0.00	0.00
WRITTEN ARGUMENT						
Written Submissions		290		0.00		
Subtotal of WRITTEN ARGUMENT	0.00		0.00		0.00	0.00
ORAL ARGUMENT						
Preparation for Oral Hearing		290		0.00		
Attendance at Oral Hearing	1.90	290	551.00	0.00		551.00
Oral Submissions		290		0.00		
Attendance at Oral Submissions		290		0.00		
Subtotal of ORAL ARGUMENT	1.90		551.00		0.00	551.00
DECISION						
Review Decision		290		0.00		
Review Rate/Accounting Order		290		0.00		
Prepare Submission on Rate Order		290		0.00		
Subtotal of DECISION	0.00		0.00		0.00	0.00
OTHER						
Other Attendance (e.g., Intervenor Conferences)		290		0.00		
Subtotal of OTHER	0.00		0.00		0.00	0.00
TOTAL SERVICE PROVIDER FEES						
Total Service Provider Fees	1.90		551.00		0.00	551.00

Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets _Nicholas Daube.pdf	Time Docket	
Nicholas Daube_CV.pdf	CV	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
EB-2024-0063_CostClaim_CFN_TimeSheets_Nicholas Daube.pdf	Time Docket	Hearings	
Nicholas Daube_CV.pdf	CV	Hearings	

EB-2024-0063 _Cost Claim_CFN_Time Sheets_Nicholas Daube							
Type	Date	Hours	Description	Rate (\$)	Billable (\$)	User	Bill#
TimeEntry	10/02/2024	1.9	OHA - Attending hearing;	\$ 290.00	\$ 551.00	N. Daube	24187
Total		1.9			\$ 551.00		

Nicholas Daube
(416) 768-8341 | nicholas@resilientllp.com

CAREER SUMMARY

Climate change and energy lawyer with extensive public and private sector experience. From 2015-2022, served in senior political positions at both the federal and provincial levels, including significant work in the areas of financial sector and pension regulation, trade, sustainable finance and economic transition, carbon pricing, and climate change litigation. From 2008-2015, practiced litigation in Toronto, including work with and on behalf of many of Canada's leading businesses. Graduate of the law schools at the University of Toronto and Columbia University (graduating with highest honours).

EDUCATION

Columbia University School of Law, New York, New York

LL.M., May 2008

James Kent Scholar (Graduated with Highest Honors)

Parker School Certificate for Achievement in International and Comparative Law

University of Toronto Faculty of Law, Toronto, Canada

J.D., June 2006

Associate Editor for University of Toronto Faculty of Law Review

Lily Rubenstein Prize for Fundamental Freedoms

Massey College Junior Fellow

Queen's University, Kingston, Canada

B.A. (Honours), June 2001

Captain of Varsity Track and Field Team

Academic All-Canadian

WORK HISTORY

Resilient LLP, Toronto, Canada

Counsel

May 2022 – present

Specialized in all aspects of the law relating to climate change and energy, as well as administrative law, Indigenous law, and public policy.

Government of Canada, Office of the Minister of Justice and Attorney General, Ottawa, Canada

Director of Policy and Litigation

June 2020 – January 2022

Director of Policy

November 2018 – June 2020

Provided policy, communications and strategic advice to Canada's Minister of Justice and Attorney

General on matters relating to criminal law, constitutional law, climate change and carbon pricing, health law, and national security, among other matters. Actively engaged with other political offices across government on higher profile matters of a legal nature, including in relation to the Covid-19 pandemic. Supervised the Minister's policy and litigation teams, composed of up to five members.

Ontario Government, Toronto, Canada

Director, Ontario-US Relations, Office of the Premier
2018

November 2017 – June

Provided policy, communications and strategic advice to the Premier of Ontario on matters related to the province's interactions with the United States, including in relation to NAFTA negotiations and potential termination of the agreement, tariffs on the Canadian steel industry, Buy American legislation, and climate change policy. Participated in the negotiation of Memoranda of Understanding with Indiana, Oregon and Michigan. Provided direction and attended three Premier's trips to the United States, including meetings with US Governors, as well as representatives of the US executive and legislative branches.

Director of Policy, Office of the Minister of the Environment and Climate Change May –
November 2017

Provided policy, communications and strategic advice to Ontario's Minister of the Environment and Climate Change on matters relating to cap and trade, the execution of Ontario's Climate Change Action Plan, adaptation to climate change, and air quality, among other matters. Supervised the Minister's policy team, composed of up to four policy advisors.

Senior Policy Advisor, Office of the Minister of Finance February 2015 – May
2017

Provided policy, communications and strategic advice to Ontario's Minister of Finance, with primary responsibility for advising the Minister on matters relating to, among other areas, pensions, the financial sector including financial disclosure, the environment and carbon pricing (cap and trade), and labour policy.

Norton Rose Fulbright Canada LLP, Toronto, Canada

Associate
2015

November 2010 – February

Specialized in commercial litigation, professional negligence and class actions. Acted for many of Canada's leading companies, including Porter Airlines, Pfizer Canada, Royal Bank of Canada and Nortel. Appeared before all levels of court in Ontario, as well as Federal Court of Appeal and Supreme Court of British Columbia.

Adair Morse LLP, Toronto, Canada

Associate
2010

June 2008 – October

Specialized in commercial litigation, professional negligence, insurance, and personal injury.

McCarthy Tétrault LLP, Toronto, Canada

Summer Student; Articling Student
May 2007

Summer 2005; August 2006 –

Worked in firm's litigation, corporate, and labour departments.

PUBLICATIONS

Hon. James Farley, Q.C., Roger J. Chouinard and Nicholas Daube, *Expectations of Fairness: The State of the Oppression Remedy in Canada Today*, 33 The Advocates' Quarterly 261 (2007).

Hon. James Farley, Q.C., and Nicholas Daube, *Imaginative Remedy Awards in Oppression Remedy Cases* (Presented at the Law Society of Upper Canada's Conference on Remedies and Damages, March 2007).

Nicholas Daube, *Charkaoui: The Impact of Structure on Judicial Activism in Times of Crisis*, 4 Journal of Law & Equality 103 (2005). (Cited in other academic works as well as in written submissions of appellant and intervenors at Supreme Court of Canada.)

SELECTED VOLUNTEER ACTIVITIES

University of Toronto Faculty of Law (2016 – present): Member of Law Alumni Association Council (September 2016 – present); Treasurer (2017 – 2019); Secretary (2019 – present). Engage with the law school's dean and other leadership on issues relating to student recruitment, curriculum, tuition support, fundraising, and alumni engagement, among other issues.

United Way Toronto & York Region (February 2014 – March 2017): Member of Campaign Cabinet (June 2015 – March 2017); Co-Chair of GenNext Cabinet (June 2015 – March 2017); Member of GenNext Cabinet (February 2014 – March 2017). Led a volunteer team of 20 young professionals who develop, coordinate and execute initiatives to increase United Way volunteer and donation rates among individuals aged 20-40.

LANGUAGES

French: CEFR C1 (Advanced). Most recent courses in 2018 at Alliance Française (Nice, France and Toronto, Canada). Participated in semester-long exchange during law school in 2005 at Pantheon II (Paris, France).

Spanish: CEFR C1 (Advanced). Most recent courses in 2018 at Spanish Centre (Toronto, Canada).