



June 23, 2025

Corporate Rebranding of Lafarge Canada Inc. to AMRIZE CANADA INC.

Dear Supplier;

As you may be aware, Holcim plans to complete the spin-off of its North American business to be named Amrize on June 23, 2025. As an independent, publicly traded company, Amrize will be North America's leading building solutions company from foundation to rooftop, empowering builders to advance how we live.

Following this spin-off, our North American operations are being rebranded under our new corporate brand name, AMRIZE. Accordingly, Lafarge Canada Inc. has changed its legal entity name to AMRIZE CANADA INC. effective end of day June 20, 2025 pursuant to the certificate and articles of amendment filed with Corporations Canada. A copy of the Certificate and Articles of amendment are attached to this letter for your reference.

As part of this transaction, we wish to clarify:

- This is a legal entity name change only;
- There is no change to our CRA or local tax numbers, they all remain the same as they were prior to this name change;
- All existing contracts in place with Lafarge Canada Inc. (now known as Amrize Canada Inc.) remain valid;
- You contact(s) within our company have remained the same, with the exception of the email domain extension; and
- There are no changes to our addresses or contact details, please continue to invoice us in the same manner as previously done, save and except updating our name.

Kindly update your records to reflect our new legal entity name of AMRIZE CANADA INC. effective immediately. Please ensure that all invoices, effective June 23, 2025 are billed to "Amrize Canada Inc." to ensure timely processing and payment.

Should you have any further questions or concerns, please do not hesitate to contact us.