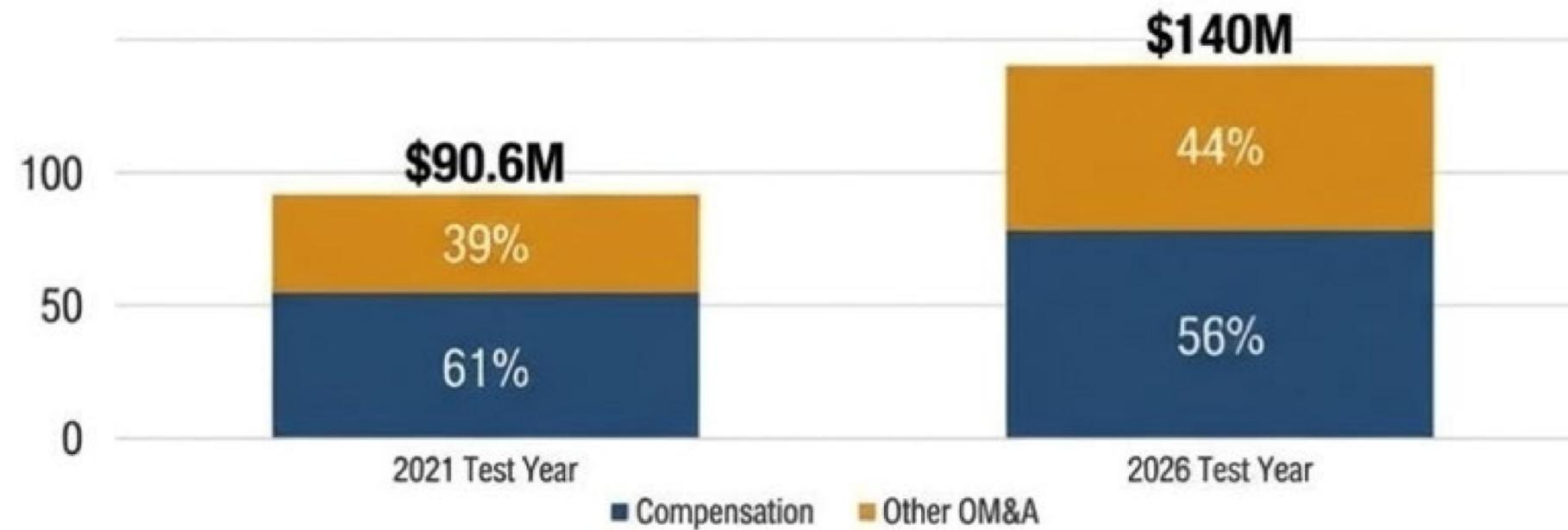
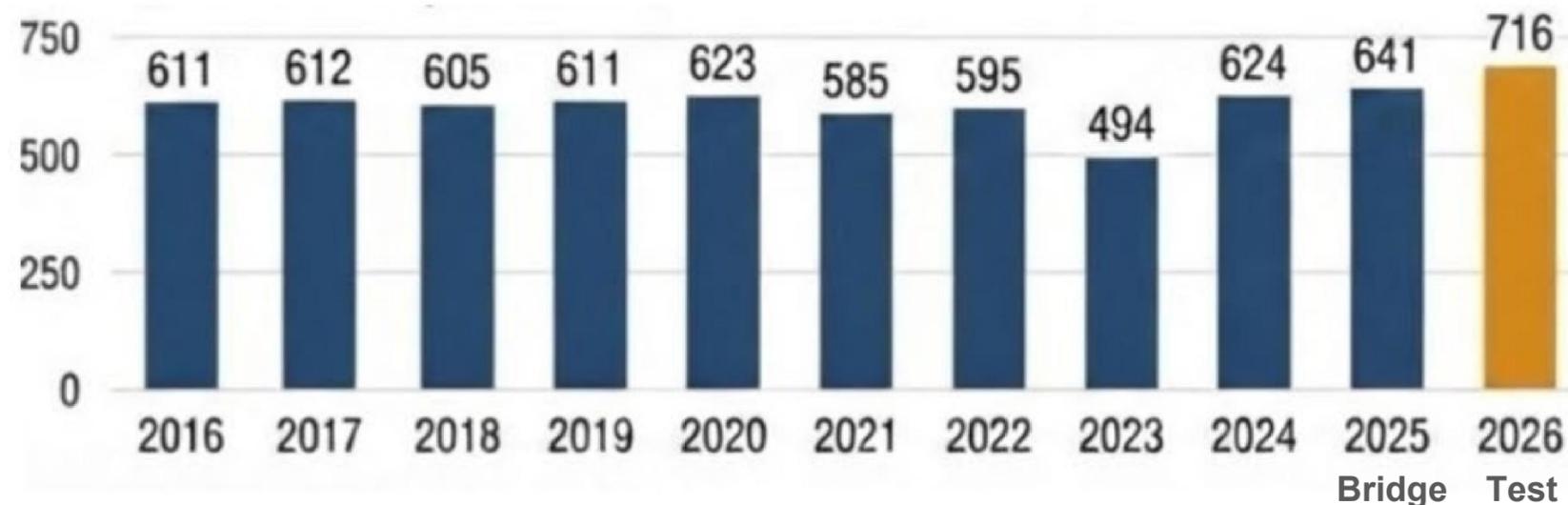


# Hydro Ottawa - 2026 OM&A

## OM&A (\$ Millions)



## FTEs (Full-Time Equivalents)



## Context & Priorities

- 
COVID-19 Pandemic & Extraordinary Inflation
- 
Climate Change & Extreme Weather
- 
Workforce Capacity & Skills Investments
- 
Complex & Growing Operating Environment
- 
Technology & Maintenance Enhancements
- 
Commitment to Affordability & Cost Control