

February 26, 2026

**VIA RESS**

Mr. Ritchie Murray  
Acting Registrar  
Ontario Energy Board  
2300 Yonge Street  
27th Floor, Box 2319  
Toronto, ON M4P 1E4  
Email: registrar@oeb.ca

Dear Mr. Murray;

**RE: OEB File No. EB-2025-0252, Alectra Utilities Corporation (“Alectra Utilities”) 2027-2031 Custom Rate Application for Electricity Distribution Rates and Charges (the “Application”) – Alectra Utilities’ Witness Panels**

I am writing to inform you that Alectra Utilities’ witness panels and subject areas for the Technical Conference scheduled for March 5-11, 2026 will be as follows:

- Panel 1:** Distribution System Plan (DSP) Overview and Investment Planning; Capacity Planning; System Capital and OM&A; Custom Performance Scorecard.
- Panel 2:** Metering Capital and OM&A; Fleet Capital and OM&A; Facilities Capital and OM&A; Information Technology Capital and OM&A; Customer Service OM&A; Customer Service Performance Metrics.
- Panel 3:** OM&A Overview and Business Planning; Workforce and Compensation; Distributor Consolidation; Finance and HR OM&A Programs; Productivity Framework; and Direct Labour Capitalization.
- Panel 4:** Rate Framework; Regulatory OM&A; Revenue Requirement; Cost Allocation; Rate Design; Specific Service Charges; Deferral and Variance Accounts; Other Revenue; Shared Services; Cost of Capital; Rate Base; Depreciation.

Technical questions related to the PILS (Exhibit 6), the Itron Load Forecast (Exhibit 3) and any expert evidence will be addressed by undertaking.

A list of names and email addresses for attending Alectra Utilities witnesses is provided in Appendix A below and could be adjusted depending on what areas of interest are provided by intervenors.

To aid the parties in directing their questions to the appropriate witness panel, Appendix B contains a mapping of the interrogatory responses to each witness panel. However, where interrogatory responses overlap in subject areas, please note the following:

- Capital project-related questions and related OM&A expenditures, including programmatic workforce requirements, should be addressed to the respective capital and OM&A program witnesses on Panels 1 and 2 as outlined above.
- Each panel will address reports, audits, analyses, metrics, studies or similar questions related to their subject matter expertise as outlined above. For example, a matter related to Asset Management should be addressed to Panel 1, a metric related to Customer Service should be addressed to Panel 2, a report related to Compensation should be addressed to Panel 3, and an analysis related to Other Revenue should be addressed to Panel 4.

Should you have any questions, please do not hesitate to contact me.

Yours truly,

Natalie Yeates  
Vice President, Regulatory Affairs  
Natalie.Yeates@alecrautilities.com

cc: Charles Keizer, Torys LLP  
All parties in EB-2025-0252

## Appendix A – Alectra Utilities Technical Conference Witnesses

Panel 1	
Name	Email
Tom Wasik	tom.wasik@alecrautilities.com
Richard Bassindale	richard.bassindale@alecrautilities.com
Hany Ibrahim	hany.ibrahim@alecrautilities.com
Mike Wittemund	michael.wittemund@alecrautilities.com
Jim Butler	jim.butler@alecrautilities.com
Doug Fairchild	doug.fairchild@alecrautilities.com

Panel 2	
Name	Email
Shelley Parker	shelley.parker@alecrautilities.com
Kerry Lakatos-Hayward	kerry.lakatoshayward@alecrautilities.com
James Ilari	james.ilari@alecrautilities.com
James Macumber	james.macumber@alecrautilities.com

Panel 3	
Name	Email
Marc Villet	marc.villett@alecrautilities.com
Deanna Candlish	deanna.candlish@alecrautilities.com
Garen Boduryan	garen.boduryan@alecrautilities.com
Nathalie McLauchlin	nathalie.mclauchlin@alecrautilities.com
Mike Malinowski	mike.malinowski@alecrautilities.com

<b>Panel 4</b>	
<b>Name</b>	<b>Email</b>
Natalie Yeates	natalie.yeates@alecrautilities.com
Vitalika Quenville	vitalika.quenville@alecrautilities.com
Michael Lister	michael.lister@alecrautilities.com
Nicole Fan	nicole.fan@alecrautilities.com
Edlira Gjevori	edlira.gjevori@alecrautilities.com
John Bonadie	john.bonadie@alecrautilities.com

**Appendix B – Alectra Utilities Interrogatory Responses by Witness Panel**

**Panel 1**

Exhibit 1	Exhibit 2A					
1-AMPCO-1	2-AMPCO-15	2-AMPCO-53	2-ED-16	2-Staff-62	2-Staff-96	2-Staff-139
1-AMPCO-2	2-AMPCO-16	2-AMPCO-54	2-ED-18	2-Staff-63	2-Staff-97	2-Staff-140
1-AMPCO-3	2-AMPCO-17	2-AMPCO-55	2-ED-19	2-Staff-64	2-Staff-98	2-Staff-141
1-AMPCO-4	2-AMPCO-18	2-AMPCO-56	2-ED-20	2-Staff-65	2-Staff-99	2A-SEC-25
1-AMPCO-5	2-AMPCO-19	2-AMPCO-57	2-ED-21	2-Staff-66	2-Staff-100	2A-SEC-26
1-DRC-1 a)	2-AMPCO-20	2A-BOMA-1	2-ED-22	2-Staff-67	2-Staff-101	2A-SEC-27
1-DRC-2	2-AMPCO-21	2-CCC-14	2-ED-23	2-Staff-68	2-Staff-102	2A-SEC-28
1-ED-1	2-AMPCO-22	2-CCC-15	2-ED-26	2-Staff-69	2-Staff-103	2A-SEC-29
1-ED-2	2-AMPCO-23	2-CCC-16	2-ED-27	2-Staff-70	2-Staff-104	2A-SEC-30
1-Staff-3	2-AMPCO-24	2-CCC-17	2-ED-28	2-Staff-71	2-Staff-105	2A-SEC-31
1-Staff-4	2-AMPCO-25	2-CCC-18	2-ED-29	2-Staff-72	2-Staff-106	2A-SEC-32
1-Staff-5	2-AMPCO-26	2-CCC-19	2-ED-30	2-Staff-73	2-Staff-107	2A-SEC-34
1-Staff-6	2-AMPCO-27	2-CCC-20	2-ED-31	2-Staff-74	2-Staff-108	2A-SEC-36
1-Staff-7	2-AMPCO-29	2-CCC-21	2-EP-5	2-Staff-75	2-Staff-109	2A-SEC-37
1. 0-VECC-1	2-AMPCO-30	2-CCC-22	2A-EP-6	2-Staff-76	2-Staff-118	2A-SEC-38
1. 0-VECC-3	2-AMPCO-31	2-CCC-23	2A-EP-7	2-Staff-77	2-Staff-119	2A-SEC-39
	2-AMPCO-32	2-CCC-24	2-Staff-43	2-Staff-78	2-Staff-120	2A-SEC-40
	2-AMPCO-33	2-CCC-25	2-Staff-44	2-Staff-79	2-Staff-121	2A-SEC-41
	2-AMPCO-34	2-CCC-26	2-Staff-45	2-Staff-80	2-Staff-122	2A-SEC-42
	2-AMPCO-35	2-DRC-9	2-Staff-46	2-Staff-81	2-Staff-123	2A-SEC-43
	2-AMPCO-36	2-DRC-10	2-Staff-47	2-Staff-82	2-Staff-124	2A-SEC-44
	2-AMPCO-37	2-DRC-12	2-Staff-48	2-Staff-83	2-Staff-125	2A-SEC-45
	2-AMPCO-38	2-DRC-13	2-Staff-49	2-Staff-84	2-Staff-126	2A-SEC-46
	2-AMPCO-39	2-ED-5	2-Staff-51	2-Staff-85	2-Staff-127	2A-SEC-47
	2-AMPCO-40	2-ED-6	2-Staff-52	2-Staff-86	2-Staff-128	2A-SEC-48
	2-AMPCO-41	2-ED-7	2-Staff-53	2-Staff-87	2-Staff-129	2A-SEC-49
	2-AMPCO-42	2-ED-8	2-Staff-54	2-Staff-88	2-Staff-130	2A-SEC-50
	2-AMPCO-43	2-ED-9	2-Staff-55	2-Staff-89	2-Staff-131	2A-SEC-51
	2-AMPCO-44	2-ED-10	2-Staff-56	2-Staff-90	2-Staff-132	2A-SEC-56
	2-AMPCO-48	2-ED-11	2-Staff-57	2-Staff-91	2-Staff-133	2A-SEC-57
	2-AMPCO-49	2-ED-12	2-Staff-58	2-Staff-92	2-Staff-134	2A-SEC-58
	2-AMPCO-50	2-ED-13	2-Staff-59	2-Staff-93	2-Staff-136	2A-SEC-59
	2-AMPCO-51	2-ED-14	2-Staff-60	2-Staff-94	2-Staff-137	2A-SEC-60
	2-AMPCO-52	2-ED-15	2-Staff-61	2-Staff-95	2-Staff-138	2A-SEC-61

**Panel 1**

Exhibit 2A	Exhibit 2B	Exhibit 3	Exhibit 4	Exhibit 8	Exhibit 9
2A-SEC-62 2A-SEC-63 2. 0-VECC -10 2. 0-VECC -11 2. 0-VECC -12 2. 0-VECC -13 2. 0-VECC -16 2. 0-VECC -18 2. 0-VECC -19 2. 0-VECC -20	2-CCC-29 2B-SEC-64 2. 0-VECC -15	3-BOMA-5 3-CCC-31 3-EP-11 3-Staff-162 3. 1-PWU-1 3. 1-PWU-2 3. 1-PWU-3 3. 1-PWU-4 3. 1-PWU-5 3. 1-PWU-6 3. 1-PWU-7	4-AMPCO-63 4-AMPCO-64 4-AMPCO-65 4-AMPCO-66 4-AMPCO-67 4-AMPCO-68 4-CCC-37 4-CCC-38 4-CCC-50 4-CCC-51 4-CCC-52 4-CCC-53 4-CCC-55 4-CCC-56 4-CCC-57 4-CCC-58 4-CCMBC-3 4-CCMBC-5 4-ED-33 4-Staff-167 4-Staff-172 4-Staff-186 4-Staff-187 4-Staff-188 4-Staff-189 4-Staff-191 4-Staff-192 4-Staff-193 4. 1-PWU-11 4-SEC-80 4-SEC-81 4-SEC-86 4-SEC-88	4. 0 -VECC -47 4. 0 -VECC -48 4. 0 -VECC -49 4. 0 -VECC -56 8-ED-48 8-ED-49 8-ED-51 8-ED-55 8-ED-57	9-Staff-272 9-Staff-273 9-Staff-274 9-SEC-109

**Panel 2**

Exhibit 1	Exhibit 2A	Exhibit 4	Exhibit 6	Exhibit 7	Exhibit 8
1-DRC-5	2-AMPCO-45	4-AMPCO-62	6-Staff-216	7-Staff-232	8-ED-34
1-DRC-6	2-AMPCO-46	4-CCC-41		7. 0-VECC-64	8-ED-36
1-DRC-7	2-AMPCO-47	4-CCC-43			
1-DRC-8	2-AMPCO-60	4-CCC-44			
1-ED-4	2-CCC-12	4-CCC-45			
1-EP-3	2-CCC-13	4-CCC-46			
1-EP-4	2-DRC-11	4-CCC-47			
1-Staff-31	2-DRC-14	4-CCC-48			
1-SEC-14	2-ED-17	4-CCC-49			
1-SEC-19	2-ED-24	4-CCC-54			
1. 0-VECC-4	2-ED-25	4-CCC-59			
1. 0-VECC-5	2A-EP-8	4-CCC-60			
1. 0-VECC-6	2A-EP-9	4-Staff-175			
	2A-EP-10	4-Staff-177			
	2-Staff-50	4-Staff-178			
	2-Staff-110	4-Staff-179			
	2-Staff-111	4-Staff-180			
	2-Staff-112	4-Staff-181			
	2-Staff-113	4-Staff-182			
	2-Staff-114	4-Staff-183			
	2-Staff-115	4-Staff-184			
	2-Staff-116	4-Staff-185			
	2-Staff-117	4-Staff-190			
	2-Staff-135	4-Staff-194			
	2A-SEC-52	4. 1-PWU-11a			
	2A-SEC-53	4. 1-PWU-12			
	2A-SEC-54	4-SEC-77			
	2A-SEC-55	4-SEC-84			
	2. 0-VECC -17	4-SEC-85			
		4. 0 -VECC -52			
		4. 0 -VECC -53			
		4. 0 -VECC -54			
		4. 0 -VECC -55			

**Panel 3**

Exhibit 1	Exhibit 2	Exhibit 4	Exhibit 9
1-AMPCO-10	2-AMPCO-28	4-AMPCO-58	4-Staff-169
1-AMPCO-11	2A-SEC-35	4-AMPCO-59	4-Staff-170
1-AMPCO-14	2B-SEC-68	4-AMPCO-61	4-Staff-171
1-CCC-3	2-Staff-155	4-AMPCO-69	4-Staff-174
1-CCC-4	2-Staff-156	4-AMPCO-70	4-Staff-176
1-CCC-5		4-AMPCO-71	4-Staff-195
1-CCC-6		4-AMPCO-72	4-Staff-196
1-DRC-1(b-e)		4-AMPCO-73	4. 1-PWU-8
1-Staff-29		4-AMPCO-74	4. 1-PWU-9
1-Staff-30		4-AMPCO-75	4. 1-PWU-10
1-Staff-32		4-AMPCO-76	4-SEC-78
1-Staff-34		4-AMPCO-77	4-SEC-79
1-Staff-36		4-AMPCO-78	4-SEC-82
1-Staff-37		4-AMPCO-79	4-SEC-83
1-Staff-38		4-AMPCO-80	4-SEC-87
1-Staff-39		4-AMPCO-81	4-SEC-89
1-Staff-41		4-CCC-32	4-SEC-90
1-SEC-1		4-CCC-33	4-SEC-91
1-SEC-3		4-CCC-34	4. 0 -VECC -44
1-SEC-5		4-CCC-35	4. 0 -VECC -46
1-SEC-8		4-CCC-36	4. 0 -VECC -51
1-SEC-12		4-CCC-40	
1-SEC-13		4-CCC-42	
1-SEC-15		4-CCC-62	
1-SEC-16		4-CCC-63	
1-SEC-17		4-CCC-64	
		4-CCC-65	
		4-CCC-66	
		4-CCC-67	
		4-CCMBC-4	
		4-Staff-163	
		4-Staff-164	
		4-Staff-165	
		4-Staff-166	
		4-Staff-168	
			9-SEC-111
			9. 0 -VECC -84

**Panel 4**

Exhibit 1		Exhibit 2	Exhibit 3		Exhibit 4	Exhibit 5
1-AMPCO-6	1-Staff-21	2-CCC-11	3-BOMA-2	3. 0-VECC -36	4-CCC-39	5-Staff-199
1-AMPCO-7	1-Staff-22	2-CCC-27	3-BOMA-3	3. 0-VECC -37	4-CCC-61	5-Staff-200
1-AMPCO-8	1-Staff-23	2-CCC-28	3-BOMA-4	3. 0-VECC -38	4-CCC-68	5-Staff-201
1-AMPCO-9	1-Staff-24	2-CCC-30	3-BOMA-6	3. 0-VECC -39	4-Staff-173	5-Staff-202
1-AMPCO-12	1-Staff-25	2-Staff-142	3-DRC-15	3. 0-VECC -40	4-Staff-197	5-Staff-203
1-AMPCO-13	1-Staff-26	2-Staff-143	3-ED-32	3. 0-VECC -41	4-Staff-198	5-Staff-204
1-CCC-1	1-Staff-27	2-Staff-144	3-Staff-157	3. 0-VECC -42	4-SEC-76	5-Staff-205
1-CCC-2	1-Staff-28	2-Staff-145	3-Staff-158	3. 0-VECC -43	4-SEC-92	5-SEC-94
1-CCC-7	1-Staff-33	2-Staff-146	3-Staff-159		4-SEC-93	5. 0-VECC-58
1-CCC-8	1-Staff-35	2-Staff-147	3-Staff-160		4. 0 -VECC -45	5. 0-VECC-59
1-CCC-9	1-Staff-40	2-Staff-148	3-Staff-161		4. 0 -VECC -50	5. 0-VECC-60
1-CCC-10	1-Staff-42	2-Staff-149	3-SEC-69		4. 0 -VECC -57	5. 0-VECC-61
1-CCMBC-1	1-SEC-2	2-Staff-150	3-SEC-70			
1-CCMBC-2	1-SEC-4	2-Staff-151	3-SEC-71			
1-DRC-3	1-SEC-6	2-Staff-152	3-SEC-72			
1-DRC-4	1-SEC-7	2-Staff-153	3-SEC-73			
1-ED-3	1-SEC-9	2-Staff-154	3-SEC-74			
1-EP-1	1-SEC-10	2A-SEC-33	3-SEC-75			
1-EP-2	1-SEC-11	2B-SEC-65	3.0-VECC -21			
1-Staff-1	1-SEC-18	2B-SEC-66	3. 0-VECC -22			
1-Staff-2	1-SEC-20	2B-SEC-67	3. 0-VECC -23			
1-Staff-8	1-SEC-21	2. 0-VECC -14	3. 0-VECC -24			
1-Staff-9	1-SEC-22		3. 0-VECC -25			
1-Staff-10	1-SEC-23		3. 0-VECC -26			
1-Staff-11	1-SEC-24		3. 0-VECC -27			
1-Staff-12	1. 0-VECC-2		3. 0-VECC -28			
1-Staff-13	1. 0-VECC-7		3. 0-VECC -29			
1-Staff-14	1. 0-VECC-8		3. 0-VECC -30			
1-Staff-15	1. 0-VECC-9		3. 0-VECC -31			
1-Staff-16			3. 0-VECC -32			
1-Staff-17			3. 0-VECC -33			
1-Staff-18			3. 0-VECC -34			
1-Staff-19			3. 0-VECC -35			
1-Staff-20						

**Panel 4**

Exhibit 6	Exhibit 7	Exhibit 8		Exhibit 9	
6-Staff-206	7-CCC-69	8-AMPCO-82	8-SEC-102	9-CCC-72	9-SEC-110
6-Staff-207	7-Staff-231	8-AMPCO-83	8-SEC-103	9-CCC-73	9-SEC-112
6-Staff-208	7-Staff-233	8-AMPCO-84	8-SEC-104	9-CCC-74	9. 0 -VECC -82
6-Staff-209	7-Staff-234	8-AMPCO-85	8-SEC-105	9-CCC-75	9. 0 -VECC -83
6-Staff-210	7. 0-VECC-63	8-AMPCO-86	8-SEC-106	9-CCC-76	
6-Staff-211	7. 0-VECC-65	8-AMPCO-87	8-SEC-107	9-CCMBC-6	
6-Staff-212	7. 0-VECC-66	8-CCC-70	8-SEC-108	9-Staff-243	
6-Staff-213	7. 0-VECC-67	8-CCC-71	8. 0-VECC-70	9-Staff-244	
6-Staff-214	7. 0-VECC-68	8-ED-35	8. 0-VECC-71	9-Staff-245	
6-Staff-215	7. 0-VECC-69	8-ED-37	8. 0-VECC-72	9-Staff-246	
6-Staff-217		8-ED-38	8. 0-VECC-73	9-Staff-247	
6-Staff-218		8-ED-39	8. 0-VECC-74	9-Staff-248	
6-Staff-219		8-ED-40	8. 0-VECC-75	9-Staff-249	
6-Staff-220		8-ED-41	8. 0-VECC-76	9-Staff-250	
6-Staff-221		8-ED-42	8. 0-VECC-77	9-Staff-251	
6-Staff-222		8-ED-43	8. 0-VECC-78	9-Staff-252	
6-Staff-223		8-ED-44	8. 0-VECC-79	9-Staff-253	
6-Staff-224		8-ED-45	8. 0-VECC-80	9-Staff-254	
6-Staff-225		8-ED-46	8. 0-VECC-81	9-Staff-255	
6-Staff-226		8-ED-47		9-Staff-256	
6-Staff-227		8-ED-50		9-Staff-257	
6-Staff-228		8-ED-52		9-Staff-258	
6-Staff-229		8-ED-53		9-Staff-259	
6-Staff-230		8-ED-54		9-Staff-260	
6-SEC-95		8-ED-56		9-Staff-261	
6-SEC-96		8-Staff-235		9-Staff-262	
6-SEC-97		8-Staff-236		9-Staff-263	
6-SEC-98		8-Staff-237		9-Staff-264	
6-SEC-99		8-Staff-238		9-Staff-265	
6.0-VECC-62		8-Staff-239		9-Staff-266	
		8-Staff-240		9-Staff-267	
		8-Staff-241		9-Staff-268	
		8-Staff-242		9-Staff-269	
		8-SEC-100		9-Staff-270	
		8-SEC-101		9-Staff-271	