

# EB-2026-0091 : 1 : Dwayne Quinn

COST CLAIM NUMBER  
3095

SUBMISSION DEADLINE DATE  
April 07, 2026

CLAIM STATUS  
Submitted

EB#  
EB-2026-0091: Rates: QRAM: Enbridge Gas Inc.

OTHER EB#S

PHASE #\*  
1

INTERVENOR  
Quinn, Dwayne; +1 (519) 500-1022  
drquinn@rogers.com

INTERVENOR COMPANY\*  
Federation of Rental-housing  
Providers of Ontario, Toronto:  
Cooperative

INTERVENOR TYPE  
Full Registrant

HST RATE ONTARIO  
13.00

EXCHANGE RATE

COUNTRY

HST NUMBER  
82029 2415 RT 0001

LATE SUBMISSION ALLOWED  
No

EXTENSION DEADLINE DATE

## PARTICIPANTS

<b>New</b>	<b>Non-Filing Participant First, Last Name</b>	<b>Filing Participant</b>	<b>Total (\$)</b>	<b>Total Hours</b>	<b>Participant Claim Status</b>
No	,	Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	2,839.70	7.00	Submitted

TOTAL LEGAL/CONSULTANT/OTHER FEES  
2,513.00

TOTAL DISBURSEMENTS  
0.00

TOTAL HST  
326.70

TOTAL CLAIM  
2,839.70

TOTAL AMOUNT AWARDED

TOTAL HOURS CLAIMED  
7.00

TOTAL HOURS DISALLOWED

REASON FOR  
DISALLOWANCE

REASON FOR  
DISALLOWANCE - 2

REASON FOR  
DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO  
FEDERATION OF RENTAL-HOUSING PROVIDERS OF ONTARIO

SEND PAYMENT TO ADDRESS  
67 Yonge St.  
Suite 801  
Toronto, ON  
M5E 1J8

ATTENTION  
MS. L. COOPER

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY  
DWAYNE QUINN

DATE SUBMITTED  
March 28, 2026

<b>CASE</b> EB-2026-0091: Rates: QRAM: Enbridge Gas Inc.	<b>COST CLAIM</b> EB-2026-0091 : 1 : Dwayne Quinn	<b>INTERVENOR NAME</b> Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	<b>PARTICIPANT CLAIM STATUS</b> Submitted
<b>FILING PARTICIPANT</b> Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	<b>NEW PARTICIPANT</b> No	<b>NON-FILING PARTICIPANT F. NAME</b>	<b>NON-FILING PARTICIPANT L. NAME</b>
<b>SERVICE PROVIDER TYPE*</b> Consultant	<b>YEAR CALLED TO BAR*</b>	<b>COMPLETED YEARS PRACTICING/YEARS OF RELEVANT EXPERIENCE*</b> 36	<b>HOURLY RATE</b> 359
<b>HST RATE CHARGED*</b> 13.00	<b>CV STATUS (FOR CONSULTANT/ANALYST)</b> CV Attached	<b>LAST CV DATE</b> March 28, 2026	<b>OVERRIDE HOURLY RATE</b> No
<b>HST NUMBER</b> 82029 2415 RT 0001	<b>HEARINGS</b> Yes	<b>CONSULTATIONS</b> No	<b>DISBURSEMENTS</b> No

**HEARINGS**

<b>Hearings Hours</b> 7.00	<b>Hearings Subtotal (\$)</b> 2,513.00	<b>Hearings Total Tax (\$)</b> 326.70	<b>Hearings Total (\$)</b> 2,839.70
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<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
<b>DISCOVERY</b>						
Read and Research Application and Evidence	4.00	359	1,436.00	13.00	186.68	1,622.68
Preparation of Interrogatories	1.50	359	538.50	13.00	70.01	608.51
Review Interrogatory Responses		359		13.00		
Technical Conference Preparation		359		13.00		
Technical Conference Attendance		359		13.00		
Technical Conference Follow-up		359		13.00		
<b>Subtotal of DISCOVERY</b>	<b>5.50</b>		<b>1,974.50</b>		<b>256.69</b>	<b>2,231.19</b>
<b>PROCEDURAL</b>						
Preparation of Issues List Submission		359		13.00		
Attendance at Issues List Conference		359		13.00		
Preparation for a Confidentiality Request		359		13.00		
Prepare Submissions on Confidentiality		359		13.00		
Preparation of Motion(s) Materials		359		13.00		
Prepare Submissions on the Motion(s)		359		13.00		
Attendance at Hearing on Motion(s)		359		13.00		
Review Procedural Documents		359		13.00		

<u>Name</u>	<u>Hours</u>	<u>Hourly Rate</u>	<u>Sub Total</u>	<u>HST Rate</u>	<u>HST</u>	<u>Total</u>
<b>Subtotal of PROCEDURAL</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>INTERVENOR EVIDENCE</b>						
Preparation of Intervenor Evidence		359		13.00		
Interrogatory Responses		359		13.00		
Preparation of Witness(es) for Attendance at Hearing		359		13.00		
<b>Subtotal of INTERVENOR EVIDENCE</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>SETTLEMENT CONFERENCE</b>						
Preparation for Settlement Conference		359		13.00		
Attendance at Settlement Conference		359		13.00		
Preparation of Settlement Proposal		359		13.00		
Attendance at Presentation to Panel		359		13.00		
<b>Subtotal of SETTLEMENT CONFERENCE</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>WRITTEN ARGUMENT</b>						
Written Submissions		359		13.00		
<b>Subtotal of WRITTEN ARGUMENT</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>ORAL ARGUMENT</b>						
Preparation for Oral Hearing		359		13.00		
Attendance at Oral Hearing		359		13.00		
Oral Submissions		359		13.00		
Attendance at Oral Submissions		359		13.00		
<b>Subtotal of ORAL ARGUMENT</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>DECISION</b>						
Review Decision	1.50	359	538.50	13.00	70.01	608.51
Review Rate/Accounting Order		359		13.00		
Prepare Submission on Rate Order		359		13.00		
<b>Subtotal of DECISION</b>	<b>1.50</b>		<b>538.50</b>		<b>70.01</b>	<b>608.51</b>
<b>OTHER</b>						
Other Attendance (e.g., Intervenor Conferences)		359		13.00		
<b>Subtotal of OTHER</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>
<b>TOTAL SERVICE PROVIDER FEES</b>						
<b>Total Service Provider Fees</b>	<b>7.00</b>		<b>2,513.00</b>		<b>326.70</b>	<b>2,839.70</b>

## Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Import Message</u>
FRPO_DRQ_INV_EGI QRAM 2026Q2_20260328.pdf	Time Docket and Invoice	
DRQ CV EXP 20240304.pdf	CV	

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**Hearings, Consultations, Disbursements Attachments**

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
FRPO_DRQ_INV_EGI QRAM 2026Q2_20260328.pdf	Time Docket and Invoice	Hearings	
DRQ CV EXP 20240304.pdf	CV	Hearings	

**DR QUINN & ASSOCIATES LTD.**

39 GERBER MEADOWS DRIVE,  
WELLESLEY, ONTARIO  
N0B 2T0

**Invoice**

Date	Invoice #
2026-03-28	314

Invoice To
Federation of Rental-housing Providers ON 801-67 YONGE STREET, TORONTO, ON. M5E 1J8 Attention: Ms. L. Cooper

Terms
Net 60

Description	Qty	Rate	Amount
FRPO REPRESENTATION IN EB-2026-0091 EGI QRAM 2026Q2			
REVIEW APPLICATION, COMPARE TO RECENT QRAM APPS	2.5	359.00	897.50
FINISH REVIEW, ID ISSUES/DIFFERENCES, PREPARE QUESTIONS	3	359.00	1,077.00
REVIEW REPLY, NOTE Q3 IMPLICATIONS	0.5	359.00	179.50
OUTLINE APPROACH FOR QRAM2026Q3	1	359.00	359.00
HST on Sales		13.00%	326.69
<b>Total</b>			\$2,839.69

E-mail
drquinn@rogers.com

GST/HST No. 820292415

**Dwayne R. Quinn, P. Eng., MBA**  
**DR QUINN & ASSOCIATES LTD.**  
**drquinn@rogers.com**  
**(519) 500-1022**

**FOCUS**

Assisting organizations with proactive adaptation to legislative and regulatory evolution and resulting market developments. Identifying the organizations' needs and goals and using strategic insights into public policy evolution to develop strategic and tactical initiatives to address proactively the upcoming opportunities and challenges. As a professional engineer with a Master of Business Administration degree, I have over 35 years of utility experience including over 25 years influencing public policy and regulation; achieving personal credibility with governmental and regulatory bodies.

**ACCOMPLISHMENTS**

- Evolved a combined, traditional gas and water utility into a customer-sensitive organization delivering bottom line value to customers and owners
- Instituted Mutual Gains (Interest Based) Bargaining with labour union in 1999
- Directed market research of customers and owners to determine their desires for the natural gas utility in a deregulated environment
- Developed and implemented a direct purchase strategy to buy natural gas for the utility's customers
- Directed the branding of Kitchener Utilities as the Community-Owned Utility
- Re-contracted natural gas transportation and delivery agreements resulting in substantial savings
- Developed strategy to implement full cost recovery from water and wastewater systems receiving Council approval to represent the City at public hearings on the Draft Sustainable Water and Sewer Systems Act
- Implemented the principles of the Sustainable Water and Sewer Systems Act absent regulations resulting in two consecutive 18% water and wastewater rate increases with significant public acceptance
- Worked with the Ministry of the Environment, Ministry of Municipal Affairs and Public Infrastructure Renewal to evolve financial regulations to be more effective for municipal water utilities

**RESULTS**

- Customer understanding and appreciation for our service measured through Market Research
- Customer natural gas savings of over \$25 million in 7 years through implementation of direct purchase
- Incremental profits of over \$25 million dollars in same 7 years from the for-profit aspect of the natural gas utility while keeping customer rate increases below the rate of inflation
- Kitchener's water and wastewater utilities positioned to be fully financially sustainable
- Water and wastewater utilities across the province benefited from more effective financial planning regulations

**BOTTOM LINE**

I am a highly motivated and passionate professional who believes in service. My pursuit of the interests of those I serve is paramount. Success has been achieved by attaining a comprehensive understanding of the situation coupled with an ability to match stakeholders' interests with opportunities. Much of what was accomplished in Kitchener was unprecedented in public service.

**ACADEMIC AND PROFESSIONAL**

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master of Business Administration – Wilfrid Laurier University – 1997
- Completed courses in Master of Laws in Energy and Infrastructure – Osgoode PD - 2012-2014
- Certificate in Adjudication for Administrative Agencies, Boards & Tribunals – SOAR - 2014

## **Dwayne R. Quinn, P. Eng., MBA**

### **EXPERIENCE**

#### **Union Gas Limited – 1985-92**

Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, workflow, performance, and customer service.

#### **Babcock & Wilcox – Project Management – 1993-1994**

Project management on a \$200 million steam generator replacement project.

#### **City of Kitchener, Utilities Division – Director – 1998-2007, Engineer – 1994-98**

Management, operations, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities to meet the challenges of natural gas deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.

#### **DR QUINN & ASSOCIATES LTD – Principal - 2008-present**

Established an independent consulting company providing advisory services in the fields of energy and infrastructure to clients in the public and private sectors.

Federation of Rental-housing Providers of Ontario (FRPO) Regulatory Consultant representation at the Ontario Energy Board, 2008-present.

Ontario Greenhouse Vegetable Growers (OGVG) Regulatory Consultant representation at the OEB, 2013-2016.

Utilities Kingston Natural Gas Management Consultant. Advising on natural gas procurement and asset contracting strategies as well as cost allocation and ratemaking, 2008-present. Member of TCPL Tolls Task Force 2013-present.

Heritage Gas Ltd Consultant on Issues of Natural Gas Market Evolution including Self-Supply Practices, Contracting and Utility Accounting, 2013-present.

Ontario Petroleum Institute (OPI) Regulatory Consultant on matters related to natural gas production access and pricing in the Ontario market, 2021-present.

### **COMMITTEES, ASSOCIATIONS & REPRESENTATIONS**

#### **Ontario Natural Gas Association – Board of Directors 1999-2000**

Contributed to the survival through evolution of the association for the benefit of its members

#### **Ontario Energy Association – Board of Directors 2000-2001**

Contributed to the design & implementation of business plan to evolve energy association to reflect changing market

#### **Technical Standards and Safety Authority, Advisory Council 2000-2008**

Contributed to the Authorities strategic direction of Ontario natural gas industry's safety regulator putting Public Safety First during deregulation of utility services

#### **Ontario Energy Board – 1999-2007, 2008-present**

Lead Kitchener Utilities regulatory representation including submission of written evidence and supporting testimony until 2007 and subsequently, regulatory consultant for FRPO and other stakeholders. Currently, a member of the OEB Integrated Resource Planning Working Group.