July 9, 2026

Mr. Ritchie Murray
Registrar
Ontario Energy Board
P.O. Box 2319
2300 Yonge Street, 27th Floor
Toronto, ON M4P 1E4

Re: IESO 2026, 2027 and 2028 Fees Application – AMPCO Interrogatories
EB-2026-0142

Dear Mr. Murray:

Attached please find AMPCO's interrogatories in the above proceeding.

Regards,

Shelley Grice
Consultant
c/o AMPCO

EB-2026-0142
Independent Electricity System Operator
Application for Approval of 2026, 2027 and 2028
Revenue Requirements, Expenditures and Usage Fees

AMPCO Interrogatories July 9, 2026

AMPCO-1

Ref: D-1-1 Appendix 2-JA

For each of the Business Units in Appendix 2-JA, please provide the forecast and actual FTEs for each of the years 2023 to 2025, and the forecast for 2026 to 2028. Please provide the response in excel format.

AMPCO-2

Ref: D-1-1 Appendix 2-JB

a) For each of the years 2023-2025 please provide the calculation and explanation of the Employee benefit impact driven by increased utilization and FTE trends.

b) For each of the years 2023-2025 please provide the operational drivers of overtime.

c) For each of the years 2023-2025, please provide the calculation and explanation of the net impact of under-capitalization.

d) For each of the years 2023-2025, please provide the calculation and explanation of the compensation impact related to actual vs planned attrition rate.

e) For each of the years 2023-2025, please provide a breakdown and explanation of the Membership and regulatory fee impacts (NERC, NPCC, OEB etc.)

f) Please provide a breakdown of the Professional, Consulting and Outsourced Services costs Budget compared to Actuals for each of the years 2023 to 2025.

g) Please provide a breakdown of the Professional, Consulting and Outsourced Services budget for each of the years 2026 to 2028.

h) With respect to 2026-2028, please explain the Phasing assumption for spending ramp-up and smoothing of ratepayer impact.

i) Please describe the IESO's internal governance structure with respect to approvals of OMA costs that exceed OEB-approved budgets and in the response include any variance thresholds in place.

AMPCO-3

Ref: D-1-2 p.11

a) Please provide the audit activities over the period 2023 to 2025.

b) Please provide the planned audit activities for the period 2026 to 2028.

AMPCO-4

Ref: D-1-3 Appendix 2-K

Please recast Appendix 2-K in excel format to include the following:

a) A breakdown of employees (FTEs) and costs for Non-Management Regular and Non-Management Temporary

b) A breakdown of salary and wages including overtime and incentives.

c) Allocation of FTEs and compensation to Capital and OM&A.

AMPCO-5

Ref: E-1-1 p.2

The IESO indicates that although hardware assets are generally forecast for replacement every 4–5 years, their service life may be extended under certain conditions.

Please quantify the deferral of hardware asset replacement over the period 2023 to 2025.

AMPCO-6

Ref: E-1-1 p.3

For valid business reasons, planned software upgrades or replacements may be deferred beyond optimal timelines.

Please quantify the deferral of software asset replacements over the period 2023 to 2025.

AMPCO-7

Ref: E-1-2 p.4

During the inception phase, the IESO assesses project submissions against a set of criteria, which consider alignment with strategic objectives, mitigation of strategic risk, business value and deliverability. The IESO then scores, ranks and prioritizes the projects accordingly.

a) Please provide the list of project submissions and the scores against the set of criteria (alignment with strategic objectives, mitigation of strategic risk, business value and deliverability).

b) Please provide the IESO's ranking and prioritization of the projects in part (a).

c) For each project in Appendix 2-AA, please provide the final ranking and priority of each project.

d) Please identify any projects in Appendix 2-AA that were not included in the IESO's assessment of project submissions at the inception phase.

AMPCO-8

Ref: E-2-1 pp. 6-7

a) For each of the projects in 2023 and 2025 with a deviation on cost and/or schedule, please provide the variance on cost and schedule and any additional variance explanations.

b) Please describe the IESO's internal governance structure/process with respect to approvals of additional capital amounts that exceed OEB-approved project budgets and in the response include any variance thresholds in place.

AMPCO-9

Ref: E-2-1

a) With respect to the Market Renewal Program please provide the project close-out report or equivalent document that measures business objectives, provides cost and schedule variances and lessons learned, and formally closes the project.

b) Please identify and discuss any outstanding business objectives for Market Renewal.

AMPCO-10

Ref: F-1-1 p.3

With respect to Table 40, please explain the Surplus/Deficit amounts in each year.