SETTLEMENT PROPOSAL

Independent Electricity System Operator

EB-2026-0142

2026, 2027, and 2028 Revenue Requirement Submissions for Review

August 28, 2026

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A. OVERVIEW

This Settlement Proposal is filed with the Ontario Energy Board (**OEB**) in connection with the submissions by the Independent Electricity System Operator (**IESO**) under section 25 of the *Electricity Act, 1998* for the review of its proposed expenditure and revenue requirement for the fiscal years 2026, 2027 and 2028 and the fees that it proposes to charge during those fiscal years. The submissions were filed with the OEB following the approval of the IESO's 2026-2028 Business Plan by the Minister of Energy and Mines.

As detailed below, the Settlement Proposal contains a comprehensive settlement of all issues in the application.

B. THE SETTLEMENT CONFERENCE

As directed in Procedural Order No. 1, a settlement conference was held on August 5, 6 and 7, 2026. The settlement conference was conducted in accordance with the OEB's *Rules of Practice and Procedure* (the **Rules**) and its *Practice Direction on Settlement Conferences* (the **Practice Direction**). Mr. Andrew Mandyam (Utilis Consulting) facilitated the settlement conference.

The IESO and the following intervenors, as well as OEB staff (**OEB Staff**), participated virtually in the settlement conference:

1. Association of Major Power Consumers in Ontario (**AMPCO**)
2. Canadian Manufacturers & Exporters (**CME**)
3. Consumers Council of Canada (**CCC**)
4. Electricity Distributors Association (**EDA**)
5. Energy Probe Research Foundation (**Energy Probe**)
6. HQ Energy Marketing Inc. (**HQEM**)
7. School Energy Coalition (**SEC**)
8. Society of United Professionals (**SUP**)
9. Vulnerable Energy Consumers Coalition (**VECC**)

The IESO and the intervenors listed above have agreed to settle all issues in accordance with the terms of this Settlement Proposal. Any reference to "**Parties**" in this Settlement Proposal is intended to refer to the IESO and the intervenors listed above.

Notwithstanding the above, SUP takes no position on issues 1.4, 1.5 and 1.6. SUP supports the settlement reached on each of the other issues. HQEM takes no position on any of the issues.

OEB Staff is not a party to this Settlement Proposal. As it is not a party to this Settlement Proposal, OEB Staff are required under the Practice Direction to file a submission commenting on two aspects of the settlement: whether the settlement represents an acceptable outcome from a public interest perspective, and whether the accompanying explanation and rationale is adequate to support the settlement.

C. THE SETTLEMENT PROPOSAL PREAMBLE

The Parties have reached an agreement to settle all issues in this proceeding and are filing this Settlement Proposal to allow the OEB to review and consider the proposed settlement pursuant to Rule 30 of the Rules.

This Settlement Proposal describes the agreement reached by the Parties on each of the issues on the Final Issues List in Procedural Order No. 1. The supporting evidence for each settled issue is identified individually by reference to its exhibit number in an abbreviated format; for example, Exhibit B, Tab 3, Schedule 1 is referred to as Exhibit B-3-1 or B-3-1. The identification and listing of the evidence that relates to each settled issue is provided to assist the OEB in its review of this Settlement Proposal.

The Parties agree that the evidence in respect of each settled issue, together with the supporting rationale contained in this Settlement Proposal, is sufficient to support the proposed settlement, and the sum of the evidence in this proceeding provides an appropriate evidentiary record to support acceptance by the OEB of this Settlement Proposal.

The Parties request that the OEB consider and accept this Settlement Proposal as a package. None of the matters in respect of which a settlement has been reached is severable. If the OEB does not accept the Settlement Proposal in its entirety, then there is no agreement, unless the Parties agree, in writing, that the balance of this Settlement Proposal may continue as a valid settlement subject to any revisions that may be agreed upon by the Parties.

None of the Parties can withdraw from the Settlement Proposal except in accordance with Rule 30.05 of the Rules.

Unless stated otherwise, a settlement of an individual issue in this proceeding is without prejudice to the positions Parties might take with respect to the same issue in any future proceeding that is not the subject of this Settlement Proposal.

The Parties understand that, pursuant to the *Ontario Energy Board Act, 1998*, the OEB has exclusive jurisdiction with respect to the interpretation or enforcement of the terms of the Settlement Proposal.

D. CONFIDENTIALITY

The Parties acknowledge that the any data, documents or information provided and any discussions, including negotiations, admissions, concessions, offers and counter-offers occurring during the course of the settlement conference, whether culminating in a settlement proposal or not, are strictly confidential, privileged and without prejudice in accordance with section 10 of the Practice Direction.

E. RESOLUTION OF THE ISSUES

1.0 Revenue Requirement, Operating Costs and Capital Spending

1.1 Is the IESO's Fiscal Year 2026 revenue requirement of $328.8 million appropriate?

1.2 Is the IESO's Fiscal Year 2027 revenue requirement of $357.2 million appropriate?

1.3 Is the IESO's Fiscal Year 2028 revenue requirement of $364.4 million appropriate?

The Parties agree that the IESO's 2026, 2027 and 2028 revenue requirements of $328.8 million, $357.2 million, and $364.4 million, respectively, are appropriate, subject to the continuation of certain existing commitments identified under Issue 5.0 below and the following new or modified commitments:

(a) In the 2029-2031 Revenue Requirement Submission, in addition to reporting its historical and forecast spending by Business Unit in Appendix 2-JC, the IESO will present forecast and historic spending using the work program format proposed in the Elenchus report included as Exhibit G-1-1, Attachment 1.

(b) In the 2029-2031 Revenue Requirement Submission, the IESO will provide a 3-year view on IESO initiatives that are transforming the electricity sector in Ontario using a similar format to Exhibit G-1-1 Attachment 3, that includes initiative objectives, deliverables, scope, timeline, cost, and resources.

(c) The IESO will initiate a stakeholder engagement by Q1 2027 to review the timing and nature of IESO communications with respect to material market events.

(d) The IESO will implement annual reporting for the 2026 to 2028 period on the Enabling Resources Plan (**ERP**) that will include a comparison of actual costs to budget and schedule and include an explanation of any variances. The report will be published on the IESO website. The report will include:

- total program costs by operations and maintenance (**O&M**) and capital;
- a breakdown of O&M and capital costs by:
  - compensation and benefits;
  - professional and consulting costs;
  - interest (if applicable); and
  - contingency (if applicable);

- Full-Time Equivalents (**FTEs**) assigned to ERP (direct and supporting).

(e) For the 2026 to 2028 period, the IESO shall annually prepare a report on the previous years actuals compared to the OEB-approved/Business Plan amounts with respect to Total Expenses, Operating Deficit/Surplus, Operating Reserve, Total Capital, FTEs, and Performance Metric Results. The report will include an explanation of any material variances and emerging priorities. The IESO will file the report with the OEB and publish a copy on the IESO's website.

Evidence:

- A-1-2 2026 Submission
- A-1-3 2027 Submission
- A-1-4 2028 Submission
- A-1-5 Executive Summary
- A-2-1 Stakeholder and Community Engagement
- A-2-2 Corporate Performance Measures and Targets
    - Attachment 1 – 2026-2028 Performance Measures and Targets
    - Attachment 2 – 2023 Corporate Performance Measures Results
    - Attachment 3 – 2024 Corporate Performance Measures Results
    - Attachment 4 – 2025 Corporate Performance Measures Results
- B-1-1 IESO Letter to the Minister Requesting Approval of IESO's 2026-2028 Business Plan
- B-1-2 Business Plan 2026-2028
- B-1-3 Minister's Letter Approving the IESO's 2026-2028 Business Plan
- B-2-1 Annual Report and Audited Financial Statements
    - Attachment 1 – 2023 Annual Report and Audited Financial Statements
    - Attachment 2 – 2024 Annual Report and Audited Financial Statement
    - Attachment 3 – 2025 Annual Report and Audited Financial Statements
- D-1-1 Operations, Maintenance and Administration Overview (OM&A)
    - Attachment 1 – Summary of OM&A Expenses (Appendix 2-JA) (xlsx)
    - Attachment 2 – OM&A Cost Driver Table (Appendix 2-JB) (xlsx)

- D-1-2 OM&A Business Unit Detail
    - Attachment 1 – OM&A Business Unit Table (Appendix 2-JC) (xlsx)
    - Attachment 2 – Organizational Chart

Interrogatories:

- H-1-CME 1
- H-1-EDA 1-10
    - H-1-EDA-6 Attachment 1 – Forecast and Actuals (xlsx)
- H-1-EDA 15, 16, 18
- H-1-Energy Probe 1-4
- H-1-OEB Staff 1-4
- H-1-SEC 1-10, 12-20
    - H-1- SEC 1 - Attachment 1_Item 8(i) 2026-28 Business Planning Final_Board Material
    - H-1-SEC 1 - Attachment 2_Item 8(ii) 2026-2028 Business Plan Final_Board Material
    - H-1-SEC 2 - Attachment 1_Item 4(i) 2026-28 Business Planning Final_August AC Material Business Plan

1.4 Is the IESO's 2026 projected staffing levels and compensation (including salaries, benefits, pensions, and other post-employment benefits) appropriate?

1.5 Is the IESO's 2027 projected staffing levels and compensation (including salaries, benefits, pensions and other post-employment benefits) appropriate?

1.6 Is the IESO's 2028 projected staffing levels and compensation (including salaries, benefits, pensions and other post-employment benefits) appropriate?

The Parties accept that the IESO's 2026, 2027 and 2028 projected staffing levels and compensation are appropriate.

With respect to compensation, the IESO will continue to work to make progress towards reaching the 50th percentile for total compensation. For the 2029-2031 Revenue Requirement Submission, the IESO will:

- file a total compensation study that will compare IESO compensation to public and private sector benchmark groups in both the energy and non-energy sectors and will separately report the results for each of these four comparator groups;

- report on the progress of actions taken to make progress towards meeting the 50th percentile for total compensation; and
- include a forward-looking itemized plan identifying how the IESO proposes to continue to make progress towards reaching the 50th percentile for total compensation including incremental steps taken or planned to be taken, and that includes forecast timelines for the actions identified in the itemized plan.

The IESO will include a management bargaining mandate to work towards a 50:50 employee-employer pension and other post-employment benefits (**OPEB**) contribution ratio for upcoming collective agreement negotiations with both the SUP and the Power Workers Union. The IESO will also continue to work towards a 50:50 employee-employer pension and OPEB contribution ratio for management employees.

Evidence:

- D-1-3 Staffing and Compensation
  - Attachment 1 – Employee Costs (Appendix 2-K) (xlsx)
  - Attachment 2 – IESO Compensation Guidelines
  - Attachment 3 – Non-Executive Total Remuneration Review
- D-1-4 Corporate Policy on Procurement
  - Attachment 1 – IESO Procurement Policy
  - Attachment 2 – IESO Procurement Restriction Policy
- D-2-1 Interest Expense and Investment Income

Interrogatories:

- H-1-AMPCO 1-4
- H-1-CCC 3-6
- H-1-CME-2-4
- H-1-EDA 9-10
- H-1-Energy Probe 5-7
- H-1-OEB Staff 5-9

- H-1-PWU 3-5
- H-1-SEC 11
    - H-1-SEC 11 – Attachment 1 – Organization Charts
- H-1-SUP-1-3
    - H-1-SUP 3- Attachment 1 – IESO - 2025-2028 Expense and Funding Projections_June 27 2025
    - H-1-SUP 3 Attachment 2 – Actuarial Report Year End 2025
- H-1-VECC 10
    - H-1-VECC-10 Attachment 1 – Society Pay Schedules 2023-2026
    - H-1-VECC-10 Attachment 2 – PWU Rates 2023-2025
    - H-1-VECC-10 Attachment 3 IESO Band Ranges 2023 - 2026

1.7 Is the IESO's 2026 capital expenditure budget of $60.5 million for appropriate?

1.8 Is the IESO's 2027 capital expenditure budget of $58.4 million appropriate?

1.9 Is the IESO's 2028 capital expenditure budget of $51.1 million appropriate?

The Parties agree that the IESO's 2026, 2027, and 2028 capital expenditure envelopes of $60.5 million, $58.4 million, and $51.1 million, respectively, are appropriate.

The IESO will, in the 2029-2031 Revenue Requirement Submission, provide enhanced reporting of annual results of its strategic initiatives which includes:

- the number of strategic initiatives included in the portfolio for each of the years 2026 to 2028;
- the identification of any project that deviated from schedule and budget in each year;
- an explanation of why such projects are not progressing against schedule and budget as planned; and
- a discussion of project lessons learned.

Evidence:

- E-1-1 Asset Management Process Overview

- E-1-2 Capital Expenditure Planning Process Overview
- E-2-1 Capital Budget Overview and Progress on Capital Projects
    - Attachment 1 – Capital Projects (Appendix 2-AA) (xlsx)
    - Attachment 2 – Facilities Maintenance Program
    - Attachment 3 – Supervisory Control and Data Acquisition/Energy Management System and Power System Stabilizer Upgrade
    - Attachment 4 – Network Upgrade Program
    - Attachment 5 – Dispatch Schedule Optimization and Settlement Mitigation Data Preparation Upgrade
    - Attachment 6 – Dispatch Data Management System and Market Power Information System Upgrade
    - Attachment 7 – Network Security Program
    - Attachment 8 – Project Charter for: Storage and Hybrid Integration
    - Attachment 9 – Project Charter for: ERP Distributed Energy Resources (DER) Integration Project
    - Attachment 10 – $1 Million - $4 Million Capital Project Updates
    - Attachment 11 – Material Capital Project Progress Updates
- E-3-1 Gross Assets and Amortization
    - Attachment 1 – Service Life Comparison and Amortization Expense (xlsx)

Interrogatories:

- H-1-AMPCO 5-9
    - H-1-AMPCO-9 Attachment 1 – MRP Closure Report - Market Renewal Program
    - H-1-AMPCO-9 Attachment 2 – MRP Executive Steering Committee _MRP Implementation Lessons Learned
- H-1-CCC 7
- H-1-CME-5
- H-1-EDA 17
- H-1-Energy Probe 8
- H-1-OEB Staff 10-12

- H-1-SEC-16
    - H-1-SEC 16 – Attachment 1 – Prioritize Projects Process Specification
    - H-1-SEC 16 – Attachment 2 – Manage Project Process Specification
    - H-1-SEC 16 – Attachment 3 – Monitor Project Portfolio
    - H-1-SEC 16 – Attachment 4 – Manage Project Process Model
- H-1-SEC-21
    - H-1-SEC 21 - Attachment 1 _Project Portfolio Delivery Audit Review
- H-1-SUP-4
    - H-1-SUP 4 - Attachment 1- Space Needs Program Phase 3 _Supporting Document (xlsx)
- H-1-VECC-11
    - H-1- VECC 11 Attachment 1 – Future@Work_Progress Report – June 12, 2026

2.0 Usage Fees

2.1 Is the methodology used to derive the IESO's proposed 2026 Usage Fees to be paid commencing January 1st, 2026 appropriate?

2.2 Is the methodology used to derive the IESO's proposed 2027 Usage Fees to be paid commencing January 1st, 2027 appropriate?

2.3 Is the methodology used to derive the IESO's proposed 2028 Usage Fees to be paid commencing January 1st, 2028 appropriate?

2.4 Is the IESO's proposal to charge or rebate the difference between the approved 2026 IESO Usage Fees and the interim fees following OEB approval in accordance with the Settlement Schedule and Payment Calendar posted by the IESO on its website appropriate?

2.5 Is the proposed January 1st, 2027 effective date for the IESO's 2027 Usage Fees appropriate?

2.6 Is the proposed January 1st, 2028 effective date for the IESO's 2028 Usage Fees appropriate?

The Parties agree that the methodology used to derive the IESO's proposed 2026, 2027 and 2028 Usage Fees is appropriate subject to the following updated charge determinants:

- the 2026 Usage Fee will be calculated using a Domestic demand of 146.5

TWh and an Export demand of 18.9TWh;

- the 2027 Usage Fee will be calculated using a Domestic demand of 148.9 TWh and an Export demand of 13.9TWh; and
- the 2028 Usage Fee will be calculated using a Domestic demand of 154.3 TWh and an Export demand of 14.1 TWh.

The agreed Domestic demand volume is based on the volumes in the response to H-2-STAFF-1 c) and d) and updated attachments to Exhibit I-1-1 that will be filed concurrent to this Settlement Proposal (Exhibit I-1-1 Attachment 1 IESO _2026 Cost Allocation Model_Settlement Proposal, Exhibit I-1-1 Attachment 2 IESO _2027 Cost Allocation Model_Settlement Proposal and Exhibit I-1-1 Attachment 3 IESO _2028 Cost Allocation Model_Settlement Proposal).

The agreed Export demand volume is to be used exclusively for the calculation of the Usage Fees, and it is not intended to represent an update to the filed export forecast in response to H-2-STAFF-1.

The updated IESO Domestic and Export Usage Fees, calculated in accordance with the Cost Allocation Methodology as described in Exhibit C-1-1, are shown below in an updated version of Table 4 from Exhibit C-2-1:

Usage Fee	2026	2027	2028
Domestic	$1.9856/MWh	$2.1586/MWh	$2.1312/MWh
Export	$1.6373/MWh	$1.9219/MWh	$1.9241/MWh

The IESO will review the Forecast Accuracy Reports prepared by the Australian Energy Market Operator (**AEMO**) and undertake a jurisdictional scan on forecast accuracy frameworks and performance metrics. In the 2029-2031 Revenue Requirement Submission, the IESO will present its findings and recommendations for an Ontario forecast accuracy framework and performance metrics informed by the review, highlight elements of comparability, and describe the rationale for elements that are not recommended to be implemented in Ontario. The review and recommendations will be developed through an IESO stakeholder engagement process beginning in Q1 2027. Before finalizing the recommendations, the IESO will publish feedback received from the engagement process.

The IESO will procure a consultant to review the IESO's export forecast methodology. As part of the IESO's 2029-2031 Revenue Requirement Submission, the IESO will file the results of the consultant's review and detail the methodology that the IESO has selected for the next rate period.

The Parties agree that the IESO's proposal to charge (or rebate) market participants the difference between the approved 2026 IESO Usage Fees and the interim fees they paid, following OEB approval in accordance with the IESO's published Settlement Schedule and Payment Calendar, the proposed January 1, 2027 effective date for the IESO's 2027 Usage Fees, and the proposed January 1, 2028 effective date for the IESO's 2028 Usage Fees, are all appropriate.

Evidence:

- C-1-1 Revenue Requirement and Usage Fee Methodology
- C-2-1 2026-2028 Revenue Requirements and Usage Fees
    - Attachment 1 – Actual Load and Forecast Volumes (xlsx)

Interrogatories:

- H-2-CCC-1
- H-2-HQEM-1
- H-2-STAFF-1-3
    - Attachment 1, 2026-2028 Cost Allocation Model_2026 (xlsx)
    - Attachment 2, 2026-2028 Cost Allocation Model_2027 (xlsx)
    - Attachment 3, 2026-2028 Cost Allocation Model_2028 (xlsx)
    - Attachment 4_2026-2028 Cost Allocation Model_2026_Actuals to June2026 (xlsx)
- H-1-PWU-1
- H-2-SEC-22
- H-1-EDA 13-14

3.0 Other Fees

3.1 Is the IESO's proposal to charge organizations an Application Fee of $2,000 to process a market registration application to participate in the IESO-administered markets appropriate?

3.2 Is the IESO's proposal to charge proponents a Registration Fee of up to $2,000 to participate in an Electricity Service Procurement and Program appropriate?

3.3 Is the IESO's proposal to charge proponents a Submission Fee for Electricity Service Procurement and Programs of up to $25,000 to

evaluate and process a submission in response to a Request for Qualification (RFQ), Request for Proposals (RFP), or other solicitation in an Electricity Service Procurement and Program appropriate?

3.4 Is the IESO's proposal to charge proponents a System Impact Assessment Fee at an hourly rate of $190/hr to assess the impact of a new or modified connection to the IESO controlled grid appropriate?

3.5 Is the IESO's proposal to charge proponents an Expedited System Impact Assessment Fees at an hourly rate of $190/ hr to assess the impact of a new or modified connection to the IESO controlled grid appropriate?

3.6 Is the IESO's proposal to charge proponents a Technical Feasibility Study Fee at an hourly rate of $190/hour for activities of $190/ hr to assess the impact of a new or modified connection to the IESO controlled grid appropriate?

3.7 Is the IESO's proposal to charge proponents a Reliable Integration Fee at an hourly rate of $190/hour for activities the IESO undertakes to reliably integrate new or modified facilities to the IESO-Controlled Grid appropriate?

3.8 Is the IESO's proposal to charge proponents a Transmission Registration Fee of $2,000 per registration, payable every 24 months from the original registration date to review, process and maintain applications to the Transmission Procurement Registry appropriate?

3.9 Is the IESO's proposal to charge a Transmission Procurement Submission Fee of $100,000 for transmission projects with an estimated capital cost of less than $500 million, $150,000 for transmission projects with an estimated capital cost of $500 million to less than $1 billion and $200,000 for transmission projects with an estimated capital cost of $1 billion or greater to evaluate submissions appropriate?

3.10 Is the IESO's proposal to charge participants Training Fees of $180 per person from January 1, 2027 to December 31, 2027, and $225 per person as of January 1, 2028 for half day public courses, $420 per person from January 1, 2027 to December 31, 2027, and $525 per person as of January 1, 2028 for full day public courses, and $900 per course from January 1, 2027 to December 31, 2027, and $1,125 per course as of January 1, 2028 for half day private courses and $1,800 per course from January 1, 2027 to December 31, 2027, and $2,250 per course as of January 1, 2028 for full day private courses appropriate?

The Parties agree that the IESO's cost-recovery fees are appropriate as proposed.

Evidence:

- C-3-1 Funding Sources
    - Attachment 1 – Funding Sources (xlsx)
    - Attachment 2 – Connection Assessment and Reliable Integration Activities Fees
    - Attachment 3 – Electricity Service Procurements and Programs Fees
    - Attachment 4 – Transmission Registration and Procurement Submission Fees
    - Attachment 5 – Application Fee
    - Attachment 6 – Training Fees

Interrogatories:

- H-3-CCC-2
- H-3-EDA-11-12
- H-3-Energy Probe-9-14
    - H-3-Energy Probe-14 - Attachment 1 - Employee Learning Catalogue 2024-2025
    - H-3-Energy Probe-14 -Attachment 2 - Employee Learning Catalogue 2026
- H-3-STAFF-1
- H-3-VECC-4-6

4.0 Operating Reserve

4.1 Is the IESO's proposal for a proposed Operating Reserve of $30 million in the Forecast Variance Deferral Account (FVDA) appropriate?

The Parties agree that the IESO's proposed operating reserve of $30 million in the FVDA is appropriate with the addition of the rebate mechanism detailed below.

If the year-end balance in the FVDA exceeds $20 million for 2026, 2027 or 2028, the IESO will rebate an amount to ratepayers that reduces the operating reserve balance in the FVDA to $15 million.

Evidence:

- F-1-1 Operating Reserve and Forecast Variance Deferral Account

Interrogatories:

- H-4-AMPCO-10
- H-4-Energy Probe 15
- H-4-STAFF-1

5.0 Commitments from Past OEB Decisions

5.1 Has the IESO responded appropriately to outstanding OEB directions from previous proceedings?

The Parties agree that the IESO has responded appropriately to OEB directions from previous proceedings and that the IESO will continue to fulfill the following commitments:

(a) The IESO will continue to publish its Interim Year Business Outlooks for 2026 and 2027 fiscal years on its website after they are approved by the Minister.

(b) The Interim Year Business Outlook will continue to include reporting on the progress on the energy transformation which includes the IESO's response to any changes to government policy, a description of any significant variances in the budgeted/planned operating and capital amounts in the 2026-2028 Business Plan including identification of any unplanned material operating or capital budget increases over the 2026-2028 period and information on the trajectory of these “cumulative” initiatives and a clear indication of year over year changes to that trajectory.

(c) The IESO will continue to work towards making additional market and planning data available and will detail in the 2029-2031 Revenue Requirement Submission the additional data that it has made available since the filing of the 2026-2028 Revenue Requirement Submission.

(d) The IESO will continue to post on its website an up-to-date end of year Hydrogen Innovation Fund Portfolio Report for the 2026 to 2028 period.

(e) The IESO will continue to undertake a third-party evaluation of the Grid Innovation Fund every two years and will publish those evaluations publicly soon after each is completed.

(f) The IESO will continue to provide details of internal audit reports for the 2026 to 2028 period in its next Revenue Requirement Submission formatted as per Exhibit G-1-1, Attachment 11.

(g) The IESO will continue to post the reporting requirements from its Revenue

Requirement Submission on a single webpage on the IESO's website for the 2026 to 2028 period.

(h) The IESO will continue to publish the regulatory scorecard 60 days after the end of each year for the 2026 to 2028 period with the following modifications to the proposed scorecard in Exhibit G-2-1, Attachment 1:

- The IESO will remove the following measures from the regulatory scorecard (identified by Performance Category – Measure):
    - Operational Effectiveness (Planning): Publish an Enhanced Regional Planning Dashboard
    - Operational Effectiveness (Planning): Plans in place to ensure that resource adequacy reliability standards are met for the next five years
    - Operational Effectiveness (Contract Management): Resources required for contract management
- The IESO will add a new measure for Operational Effectiveness (Strategic Initiatives) with performance targets that measure the progress of strategic initiatives against approved schedule and budget, similar to the Strategic Initiatives measure in the Corporate Performance Measures and Targets Scorecard Exhibit A-2-2 Attachment 1, Ref#9.

(i) In the 2029-2031 Revenue Requirement Submission, the IESO will propose for inclusion in the regulatory scorecard:

- a new planning-related measure for Operational Effectiveness (Planning); and
- a new measure of the IESO's performance related to procurements under its resource adequacy framework.

Evidence:

- G-1-1 Summary of Responses to OEB Decisions
    - Attachment 1 – Elenchus IESO - OM&A Work Program Review
    - Attachment 2 – Forecast and Historic Spending on a Major Activity and Initiative Basis
    - Attachment 3 – 3-year Roadmap Related to the Transformation of the Energy Sector
    - Attachment 4 – Increased Participation in Stakeholder Engagement

Activities

    - Attachment 5 – IESO External Relations Engagement Framework
    - Attachment 6 – Nominations to Strategic Advisory Committee
    - Attachment 7 – London Economics Canada Limited Review of IESO's Cost Allocation Methodology
    - Attachment 8 – Annual Status Report on 2017 Auditor General Report Recommendations
    - Attachment 9 – Reliable Integration Fee Aggregated Data
    - Attachment 10 – Internal Audit Recommendations and Management Response
    - Attachment 11 – Details of Internal Audit Reports
    - Attachment 12 – Market Renewal Program Full Time Equivalents

- G-2-1 IESO 2026-2028 Regulatory Scorecard
    - Attachment 1 – IESO 2026-2028 Regulatory Scorecard (xlsx)

Interrogatories:

- H-5-SEC 23-25
- H-5-VECC 12-13