Ontario Energy Board | Commission de l'énergie de l'Ontario

Ontario

BY E-MAIL

November 2, 2026

Christine Long
SVP, Regulatory Affairs and Privacy Officer
Alectra Utilities Corporation
2185 Derry Road West
Mississauga, ON L5N 7A6
Christine.long@alectrautilities.com

Natalie Yeates
Vice President, Regulatory Affairs
Natalie.yeates@alectrautilities.com

Jonathan Myers
Torys LLP
JMyers@torys.com

LETTER OF DIRECTION

Dear Applicants:

Re: Application by Alectra Inc. (Alectra) under sections 86(2)(b) and 86(1)(c) of the *Ontario Energy Board Act, 1998* for approval to acquire control of Newmarket Hydro Holdings Inc. (NHHI) and for the subsequent amalgamation of Newmarket-Tay Power Distribution Ltd. (NT Power), NHHI, and Tay Hydro Inc. (THI).
Ontario Energy Board (OEB) File Number: EB-2026-0238

The OEB has now issued its Notice of Hearing (Notice) in relation to Alectra Inc.'s application for leave to acquire control of NHHI and for the subsequent amalgamation of NT Power, NHHI and THI. The Notice will be published by the OEB in accordance with the directions provided to the OEB's media agent, copies of which were sent to you. The OEB will also post the short-form notice on its social media channels, including LinkedIn and X. Please ensure that you comply with the directions set out in paragraphs 1 through 4 of this letter no later than **November 12, 2026**, being the date on which the Notice will appear for the final time in the designated newspaper publication. If you are unable to comply with these directions within the required timeframe, please notify the Registrar immediately at registrar@oeb.ca.

You are directed:

1. To post the enclosed Notices, the application and the evidence, and any amendments thereto on Alectra's and NHHI's website.

2. To arrange for the service of the enclosed Notices, the application and evidence on all intervenors of record in Alectra's current application EB-2025-0252 and NT Power's previous application EB-2009-0269.

3. To arrange for service of the enclosed English and French versions of the Notices on customers for whom has an email address and the appropriate permissions to use the email address to send utility or regulatory information, together with the following email message:

    a) "Alectra Inc. has applied to the Ontario Energy Board for approval to acquire control of Newmarket Hydro Holdings Inc. and for the subsequent amalgamation of Newmarket-Tay Power Distribution Ltd., Newmarket Hydro Holdings Inc., and Tay Hydro Inc. Please review the Ontario Energy Board's Notice of Hearing to learn more and to find out how you can participate in the Ontario Energy Board's hearing."

    b) «Alectra Inc. a déposé une requête auprès de la Commission de l'énergie de l'Ontario afin d'obtenir l'autorisation d'acquérir le contrôle de Newmarket Hydro Holdings Inc. ainsi que de procéder à la fusion subséquente de Newmarket-Tay Power Distribution Ltd., de Newmarket Hydro Holdings Inc. et de Tay Hydro Inc. Veuillez consulter l'avis d'audience de la Commission de l'énergie de l'Ontario pour en apprendre davantage sur la requête et pour savoir comment participer à l'audience. »

    The email must include the words "Notice of Hearing / l'avis d'audience" within the email subject line and provide a link to the Notices as posted on Alectra and NHHI's website posted in accordance with paragraph 1.

4. To post the following message if has a X, LinkedIn, Facebook, and/or Instagram account:

    a) "Alectra Inc. has applied to the Ontario Energy Board for approval to acquire control of Newmarket Hydro Holdings Inc. and for the subsequent amalgamation of Newmarket-Tay Power Distribution Ltd., Newmarket Hydro Holdings Inc., and Tay Hydro Inc. (Learn more. Have your say)."

    b) « Alectra Inc. a déposé une requête auprès de la Commission de l'énergie de l'Ontario en vue d'obtenir l'approbation d'une transaction visant l'acquisition du contrôle de Newmarket Hydro Holdings Inc. et la fusion subséquente de Newmarket-Tay Power Distribution Ltd., de Newmarket Hydro Holdings Inc. et de Tay Hydro Inc. (Soyez mieux renseigné. Donnez votre opinion.) »

The post is required to include the Bigbox ad and to provide a link to the Notices as posted on Alectra's website in accordance with paragraph 1. Please tag @OntEnergyBoard on X (formerly Twitter) and @OntarioEnergyBoard on LinkedIn when posting on these social media platforms. The OEB does not have a Facebook account.

5. To provide a copy of the Notice, the application and the evidence, and any amendments thereto, to anyone requesting the material.

6. To file with the OEB an affidavit confirming that the steps set out in paragraphs 1 through 4 have been completed.

Note: regarding items 2 and 3 above, it is acceptable to serve the evidence by e-mail provided the party has stated its preference for the same

You are further directed not to include any documents or materials when serving the Notice other than documents or materials expressly required by this letter of direction to be served.

Yours truly,

Ritchie Murray

Digitally signed by Ritchie Murray
Date: 2026.11.02 18:33:38 -05'00'

Ritchie Murray
Registrar

Enclosed:

- Notices
- Big Box Ads
- Media Estimate

C: Ian McDougall, imcdougall@newmarket.ca
Andrea Fay, afay@tay.ca
Mark Rodger, mrodger@blg.com
Rob Blackstein, rblackstein@blg.com