From:	Office of the Registrar
To:	Zulma DeBonis
Subject:	FW: Redacted - Letter of Comment Submitted: EB-2026-0238
Date:	November 10, 2026 9:26:48 AM

From: Ontario Energy Board <webmaster@oeb.ca>
Sent: Tuesday, November 10, 2026 9:11 AM
To: Office of the Registrar <Registrar@oeb.ca>
Cc: Webmaster <Webmaster@oeb.ca>
Subject: Redacted - Letter of Comment Submitted: EB-2026-0238

LETTER OF COMMENT

Comments:
Subject: Comments regarding EB-2026-0238 Alectra Inc. / Newmarket Hydro Holdings Inc. / Newmarket-Tay Power Distribution Ltd. To the Ontario Energy Board, I am writing as a resident of Barrie and a current customer of Alectra to submit my comments regarding the application filed by Alectra Inc. under file number EB-2026-0238. While I note the applicant's submission that one-time transaction and transition costs will not be directly funded by ratepayers, I have serious concerns regarding the ongoing corporate expansion and consolidation led by Alectra. My primary concern is that large-scale corporate consolidation frequently drives aggressive internal "optimization" of labor, centralizing operations and reducing high-skilled technical and engineering staff to the bare minimum. In critical infrastructure sectors like electricity distribution, stripping away local expertise, reducing technical personnel, and replacing localized support with distant corporate management poses a direct and tangible risk to grid reliability, emergency response times, and overall public safety for the residents of Barrie. Furthermore, as corporate overhead and operational footprints grow through continuous expansion, these structural changes invariably create long-term upward pressure on distribution rates for existing customers, while eroding the local economic vitality that depends on stable, well-compensated local employment and robust municipal tax bases. I respectfully request that the OEB carefully scrutinize the potential long-term impacts of this transaction on local service quality, operational staffing levels, infrastructure safety, and rate stability for all existing ratepayers within Alectra service territory. Thank you for the opportunity to share my perspective and for considering the interests of local consumers and communities in this proceeding. Sincerely, Alexander Guy

Name: Alexander Guy

Do you reside in the impacted service area?: No

Was AI used for the letter of comment?: Yes